

Australia	50.00	Iran	100.00	Pakistan	100.00
Belgium	100.00	Israel	100.00	Philippines	100.00
Canada	100.00	Japan	100.00	Poland	100.00
Denmark	100.00	Korea	100.00	Portugal	100.00
France	100.00	Kuwait	100.00	Qatar	100.00
Germany	100.00	Lebanon	100.00	Saudi Arabia	100.00
Greece	100.00	Luxembourg	100.00	Singapore	100.00
Hungary	100.00	Malaysia	100.00	Spain	100.00
Ireland	100.00	Morocco	100.00	Sweden	100.00
Italy	100.00	Norway	100.00	Switzerland	100.00
Japan	100.00	Poland	100.00	Taiwan	100.00
Korea	100.00	Portugal	100.00	Thailand	100.00
Kuwait	100.00	Qatar	100.00	Turkey	100.00
Lebanon	100.00	Saudi Arabia	100.00	UAE	100.00
Luxembourg	100.00	Singapore	100.00		
Malaysia	100.00	Spain	100.00		
Morocco	100.00	Sweden	100.00		
Norway	100.00	Switzerland	100.00		
Poland	100.00	Taiwan	100.00		
Portugal	100.00	Thailand	100.00		
Qatar	100.00	Turkey	100.00		
Saudi Arabia	100.00	UAE	100.00		
Singapore	100.00				
Spain	100.00				
Sweden	100.00				
Switzerland	100.00				
Taiwan	100.00				
Thailand	100.00				
Turkey	100.00				
UAE	100.00				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

US INSURANCE

Regime in need of an overhaul

Page 16

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Friday February 15 1991

D 8523A

World News Business Summary

Moscow set to impose price rises of up to 200%

The Soviet government is expected to announce long-awaited price reforms on Monday, raising the prices of food and clothing by between 100 and 200 per cent. But they will be offset by hefty wage compensations for a population frightened of any change in state prices. Page 18

Mandela case

Two key witnesses in the trial of Winnie Mandela were threatened with imprisonment but still refused to testify. The trial was postponed until March 6, along with sentencing of the two witnesses. Page 18

Belgium irks EC

Belgium has provoked disagreement among its EC partners by proposing the Treaty of Rome revision include a common industrial, as well as monetary, policy. Page 8

Dutch explosion

A massive explosion wrecked a fireworks factory in Culemborg, central Holland, causing dozens of injuries and widespread damage. Two people were reported missing.

Pact dissolution

The leaders of Hungary, Poland and Czechoslovakia meet today to adopt a common stance towards the dissolution of the Warsaw Pact. Page 9

Czech privatisation

Plans by Czechoslovakia to privatise Transgas are the first step towards reducing the country's dependence on the Soviet Union for gas supplies. Page 4

Rushdie unforgiven

Iran marked the second anniversary of its death sentence against Salman Rushdie by declaring the British author must die.

Peru PM resigns

Juan Carlos Hurtado Miller, the Peruvian prime minister, has resigned. Page 4

Walesa jeered

More than 2,000 Polish miners stormed into the courtyard of President Lech Walesa's official residence and shouted abuse at him as they demanded higher pay.

EC poverty report

One European Community citizen in seven was living in poverty in 1988, according to an EC report.

World Bank tragedy

World Bank executive director Cezar Carrazza has been killed in a car accident in Rio de Janeiro.

UN plan for Salvador

A secret United Nations document proposes dividing El Salvador into guerrilla and army zones after a ceasefire in the country's 11-year-old civil war, according to sources close to peace talks.

Six skiers killed

Six Dutch skiers were killed by an avalanche in the southern French Alps.

Nureyev final curtain

Russian-born Rudolf Nureyev, who defected to the west 30 years ago, will make his final bow on the world ballet stage in London in April.

Early rate cut ruled out by Japan's central bank

Yasushi Mieno, governor of the Bank of Japan, ruled out any rapid move to ease interest rates despite cuts in official rates this month in the US and the UK.

Speaking at a committee of the Diet (parliament), Mr Mieno said he would monitor the effects of previous rate increases, the last of which occurred last August, when the central bank raised the official discount rate to 5 per cent. Page 7

MARKETS: New York

At mid-session, Dow Jones Industrial Average was up 6.33 at 2,916.09. Tokyo: Nikkei closed 216.90 higher at 25,356.37, rising for eighth day. Frankfurt: DAX closed 2.86 lower at 1,486.72. Back Page, Section II

TRYGG-Hansa SFP, Sweden's largest insurance company

has announced a consortium of investors in acquiring Home Insurance, US non-life insurer, from AmBase Corporation for \$600m. Page 19

BRITISH Petroleum reported

32 per cent rise in net income to \$456m (\$903m) for final quarter of 1990 but warned of stock loss in next quarter thanks to recent drop in oil prices. Page 19; Lex, Page 18

NEWS Corporation, Rupert Murdoch's media group

announced 34 per cent increase in net profits to \$183m (\$144m) for six months to end-December 1990. Page 19

MCCAW Cellular Communications

has bought US provider of cellular telephone services, made fourth quarter loss of \$148.8m from \$58.4m a year ago. Page 23

INDIA has sold most holdings of foreign securities in order to finance imports and avoid defaulting on foreign debt payments

Page 7

NORSE Hydro, Norway's largest publicly quoted company

announced rise in net profits to NKr2.9bn (\$510m) for 1990 from NKr2.7bn. Page 19

AUSTRALIA's unemployment rate rose to 8.4 per cent in January, the highest level since March 1987

Page 7

UK government is accused of wasting \$300m (\$604m) through refusal to hedge obligations in subsidising interest rates on ECU export credits

Page 4; UK economy, Lex, Page 18

CBS, US media group, is to cut annual dividend from \$1.10 to 25 cents

Page 22

RHONE-POLYMER, pharmaceuticals company formed last July, made small profit after heavy restructuring costs in 1990

Page 20

Fletcher Challenge, diversified New Zealand conglomerate, posted 17.7 per cent drop in operating earnings to NZ\$454m (\$394m) in six months to December 31

Page 23

SOVIET agriculture: Millions of hectares of land have not been prepared for spring sowing this year

Page 28

CHASE AMP Bank of Australia announced net loss of A\$150m (\$117m) for year to December

Page 23

SWEDEN'S Social Democratic government unveiled broad-based business policy to revive economic growth

Page 8

Allies 'destroyed more than 1,300 Iraqi tanks'

By Victor Mallet in Riyadh and David White and Robert Graham in London

US MILITARY commanders yesterday sought to head off international protests over Wednesday's civilian bombing casualties in Baghdad by announcing substantial progress in the allied campaign to soften up Iraq's troops in the Kuwait region.

The US Central Command in Riyadh announced that the multinational forces had destroyed more than 1,300 of the 4,000 Iraqi tanks in Kuwait and southern Iraq. These figures indicate 550 tanks have been destroyed in the past five

days, again raising questions about President Saddam Hussein's military tactics and undermining the importance of the air supremacy enjoyed by the alliance.

With the destruction of Iraq's war machine gathering momentum, attention also switched yesterday to both the United Nations and diplomatic initiatives in Moscow amid indications that Mr Saddam might be showing some flexibility.

The Soviet Union stepped up its efforts to mediate while re-

stating concern about the danger of an escalation in the conflict, and the threat to civilian lives. President Mikhail Gorbachev and Mr Alexander Bessmertnykh, his foreign minister, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of Iran. On Monday, Mr Tariq Aziz, the Iraqi foreign minister, will go to Moscow.

The UN Security Council yesterday met to discuss the Gulf crisis behind closed doors for the first time since 1975, leading to speculation that some initiative might emerge leading to a commitment by Baghdad to withdraw from Kuwait.

The alliance, however, yesterday sought to contain the damage caused by the deaths of numerous civilians during a bombing raid on Baghdad on Wednesday. US officers insisted that the building described by Iraq as an air-raid shelter was an old shelter converted into a military command bunker, hardened

against electro-magnetic pulse to protect communications equipment from a nuclear blast.

"We know when it was built, when it was modified, how it was done and who did it," said one officer. "We don't watch everything all the time. This was a military facility. There was no indication that we should be watching for civilians going in or out." Despite this controversy, there was no sign of reduced allied targeting yesterday.

Brig-Gen Richard Neal, the

US Command spokesman in Riyadh, said that in addition to the tanks destroyed, 800 other armoured vehicles and 1,100 artillery pieces had been knocked out.

Defence officials in London were somewhat more cautious, but said at least 25 per cent of Iraq's tanks and guns in and around Kuwait had been destroyed, mostly in the past 10 days.

They added that the Iraqi army had not managed to replace any of the equipment. Gulf reports, Pages 2 and 3

Brussels ready to approve state aid package for airlines

By David Gardner in Brussels

A WIDE-RANGING package of support measures for airlines - including the sanctioning of state aid - is expected to be approved next week by the European Commission to help the industry through the business collapse caused by the Gulf war.

In what could be a significant further concession, the Commission is also willing to consider allowing the package to run for more than the three months initially envisaged.

Mr Karel Van Miert, EC transport commissioner, said yesterday that the measures would be "strictly tied to a fixed period, and strictly linked to the [Gulf] crisis". But he conceded that the looser regime "could eventually be prolonged if the crisis goes on".

Sir Leon Brittan, EC competition commissioner, said last week that any special aid for airlines should be allowed only for a maximum of three months.

There was concern that anything beyond this would be seen as going some way towards meeting the airline industry's request for a longer pause in the EC's liberalisation drive, which aims to have open competition in air transport by 1993.

The Association of European Airlines (AEA) argues that the industry could be crippled without a lengthy period of support. Mr K. H. Neumeister, AEA secretary-general, said: "This summer is gone for us, even if the fighting finishes in a week's time."

BRITISH Airways yesterday announced additional fare cuts on North American routes, defying US attempts to stop it offering sharp discounts on some of its transatlantic fares.

BA is cutting its summer season 30 days advanced purchase (Apex) return fares by a third from all UK airports on 25 routes to the US and Canada. Earlier this week it announced similar reductions on Apex return fares for passengers travelling from the US to the UK. Fare war, Page 10

On Tuesday, Mr Bernard Attali, AEA president, said the industry was seeking permission to share capacity on what are now little-travelled routes - a non-competitive market-sharing practice the Commission has cracked down on - "for the length of the summer season".

In addition to allowing capacity sharing, and enabling airlines to respond to changes in the crisis more quickly by speeding up the lengthy procedure they have to go through before altering their fares, the Commission is likely to suggest specific areas in which state aid could operate, Mr Van Miert disclosed.

These would include compensation for increasing costs for security and insurance premiums caused by the war, proposals to reduce value added tax on air tickets from a current EC maximum of 19 per cent to 9 per cent, and allowing

member states to defer the collection of half the value of air traffic control charges for up to two years.

The transport commissioner stressed that these would be recommendations, which member states could choose to adopt or not.

But he made clear that the Commission had called a meeting with the AEA two weeks ago "to avoid member states taking measures on their own which would put at risk our [liberalisation] policy".

He said he had already sensed that EC transport ministers were "getting a bit more cautious" about the final stages of air transport deregulation and feared some member states might break ranks.

Asked whether the regime for airlines might follow the precedent set by the supposedly temporary emergency regime for EC steel, which lasted throughout most of the last decade, Mr Van Miert said that after three months the airlines would have to go through the Commission's competition hoops again.

"If there is to be an extension there will have to be a proper revision of the situation, and then some of the elements, such as [compensation for high security costs, may be kept]", the Belgian commissioner said.

He agreed that the airline's plight predated the Gulf war, and saw a shake-out in the industry as an inevitable consequence of the EC's liberalisation drive.



EC trade commissioner Frans Andriessen (left) and US trade representative Carla Hills: strains

EC stance on farm reform is setback for Gatt hopes

By William Dullforce in Geneva

PROSPECTS of salvaging international talks liberalising trade have been set back by the European Community's refusal to give commitments on world farm trade reform for which the US has been pressing in the past 10 days.

Adding to the problem, there have been strains in the relationship between Mr Frans Andriessen, EC trade commissioner, and Mrs Carla Hills, US trade representative.

In several transatlantic telephone conversations during the talks, they have failed to agree on how to restart the negotiations on agriculture.

EC-US discussions have centred on finding a formula that would allow Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (GATT), to call for a

resumption of the multilateral farm negotiations.

The European Commission informed the US trade representative's office on Wednesday that it was not prepared to accept wording committing it in advance to negotiating separate and specific assurances to reduce farm support in each of three sectors - internal assistance, border protection and export subsidies.

Commission officials have seen Mrs Hills' action as an attempt to impose pre-conditions for a resumption of the talks and to exact concessions in advance of formal negotiations.

The US and the Cairns Group of 14 farm-exporting nations, led by Australia, have been holding out for an assurance on this point from the EC.

They reject an alternative approach under which reductions in subsidies would be geared to an overall yardstick for support levels and would allow countries to cut deeper in one sector and less severely in others.

Farm exporters fear that the EC would concentrate its cuts on internal supports and do less to reduce import barriers and export subsidies.

The Commission's message is regarded by the US as a retraction of the readiness to discuss separate commitments in the three areas that the Commission showed at the meeting of world trade ministers in Brussels in December.

However, some confusion Continued on Page 18
US seeks ruling on Airbus, Page 8

GM, Ford record large losses as global sales continue to fall

By Alan Friedman in New York

GENERAL MOTORS and Ford of the US, the world's two biggest vehicle makers, plunged into bigger than expected losses in the first quarter last year and warned of continuing severe financial pressures in the current year.

The results reflect the growing squeeze on the world automotive industry, as sales fall in North America and Europe and demand weakens in Japan.

GM, the largest US automobile manufacturer, yesterday disclosed a \$1.6bn loss for the fourth quarter of 1990, its biggest ever quarterly deficit and well above Wall Street's forecast of \$1.4bn.

The full-year loss, also a record, totalled \$2.6bn on sales 1.5 per cent lower at \$110.8bn. GM said it earned \$102m in 1990 before a special \$2.1bn third quarter write-off for restructuring costs, including the closing of four plants.

Ford Motor Company, the second biggest US carmaker, revealed a \$519m loss for the last quarter of 1990, the company's first quarterly deficit in eight years and its second

Japanese motor manufacturers are reducing output in response to the fall in the US market and slowing demand at home. Yesterday, Nissan Motor and Mitsubishi Motor joined the list of companies making production cuts. If the scale of the cuts accelerates it could have an impact on the growth rate of the Japanese economy. Page 4

highest quarterly loss ever. Ford's full-year net earnings fell 78 per cent to \$890m, the worst annual performance since 1982. The profit was struck on revenues of \$97.7bn, up 1.6 per cent.

The profits of Ford's European automotive operations fell to \$145m from \$1.19bn a year earlier.

The figures from Detroit underscore the severe problems of the North American motor industry, which last week saw GM act to cut its dividend by 47 per cent and unveil a sweeping cost-reduction programme.

Yesterday Ford was pessimistic about prospects for the current year. Mr David McCammon, company treasurer, predicted a "significant loss" in the first quarter of 1991 and a possible loss for the full year.

He said Ford would attempt to reduce its salaries through attrition but noted that white-collar redundancies were "very likely".

Ford's factories operated at only 60 per cent of capacity last month - a level in January and are expected to stay at this level during February.

Mr Harold Poling, Ford chairman, said many of the company's automotive markets weakened in 1990, which he termed "a tough year for Ford".

He added: "Unfortunately the same economic and market factors that adversely affected the latter part of 1990 are continuing into early 1991." He said the uncertainty caused by the Gulf war had resulted in a Continued on Page 18
Details, Page 22; World markets, Page 37

Weekend FT

Tomorrow: How Colin Powell and his commanders hope to exorcise Vietnam

The challenge of rebuilding Dresden



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Children move to centre stage in the run-up to UK elections

When Norman Lamont, UK Chancellor of the exchequer, presents his budget next month, the bottom line will be political cash flow - how much flows in to the Treasury, and how much flows out to parliaments.

Page 17

MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime:	New York lunchtime:	FT-SE 100:
\$1.578	DM1.469	2,294.4 (+26.6)
London:	FF6.004	FT Ordinary:
\$1.981 (1.991)	SF1.25955	1,817.5 (+25.8)
DM2.905 (2.9)	Y129.55	FT-A All-Share:
FF6.885 (6.88)	DM1.466 (1.4555)	1,103.8 (+1.3%)
SF2.40 (2.4875)	FF4.995 (4.9825)	New York lunchtime:
Y257.0 (257.0)	SF1.2565 (1.2495)	DJ Ind. Av.
£ index 94.4 (94.6)	Y129.7 (129.05)	2,916.09 (+6.83)
GOLD	\$ Index 59.7 (59.5)	S&P Comp
New York: Comex Apr	Tokyo close: Y129.65	268.74 (-0.28)
\$370.2 (369.5)	US lunchtime rates	Tokyo: Nikkei
London:	Fed Funds 6 1/4%	25,356.37 (+216.9)
\$368.25 (368.25)	3-mo Treasury Bills:	DOLLAR MONEY
N SEA OIL (Argus)	yield: 8.01%	3-month Interbank:
Brent Apr	Long Bond:	closing 13 1/2 (13 1/4)
\$18.925 (19.425)	96%	Life long gilt future:
Chief price changes	yield: 7.909%	Mar 93 1/2 (93 3/4)
yesterday: Page 19		

THE GULF WAR

Soviet diplomats step up drive for peace

By Quentin Peel in Moscow

THE Soviet Union is stepping up its efforts to mediate a peace settlement in the Gulf with a flurry of diplomatic activity in Moscow.

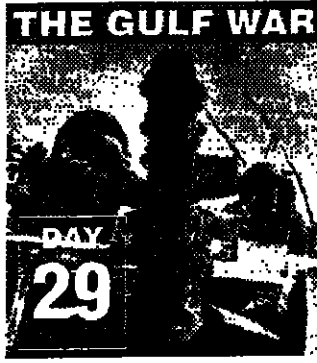
The moves coincide with a statement of Soviet concern about the danger of an escalation in the conflict, and the threat to civilian lives, following the allied bombing of an air raid shelter in Baghdad.

Soviet officials insist that Moscow is not relaxing its absolute support for the United Nations resolutions which have demanded Iraqi withdrawal from Kuwait.

President Mikhail Gorbachev and his foreign minister, Mr Alexander Bessmertnykh, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of Iran.

The Soviet Union has also invited European Community foreign ministers to Moscow tomorrow for talks on the Gulf War, a Luxembourg official said last night. The invitation is to the foreign ministers of past, present and future Community presidents - Italy, Luxembourg and the Netherlands.

On Monday, Mr Tariq Aziz, the Iraqi foreign minister, will arrive in Moscow. He is expected to bring a response from President Saddam Hussein to proposals made this week by Mr Yevgeny Primakov, the Soviet leader's personal envoy, when he flew



THE GULF WAR

to Baghdad. The Soviet envoy expressed guarded optimism about the possibility of Iraqi movement on the crisis, suggesting there were "rays of light which enable us to think more optimistically".

Sheikh al-Sabah said after his talks that he understood the Soviet initiative had "met a certain flexibility" in Baghdad.

Mr Vitaly Churkin, the Soviet Foreign Ministry spokesman, was anxious to restrain over-optimism in the response to Mr Primakov's initial statement. "Don't jump to conclusions," he said. "There is a very cautious optimism, nothing solid we can grab to give hope for a speedy outcome."

He said that the civilian casualties in Baghdad "confirm the Soviet concern that the logic of the war may lead to unpredictable consequences, and the situation may get out of hand."

"Civilian casualties demand the urgent political and diplomatic moves to end the bloodshed. This is what Soviet efforts are all about."

He said that in addition to the talks with Kuwait and Iran, Mr Bessmertnykh had also been in contact with Yugoslavia, as current chairman of the Non-Aligned Movement, to co-ordinate their peace initiatives.

Mr Churkin refused to take sides in the row over the US bombing of an air raid shelter in Baghdad, saying: "We are not umpires here."

William Dulforce adds from Geneva: Iran plans to co-ordinate its efforts to stop the Gulf conflict with the Soviet Union's latest attempt to find a peaceful solution.

Iran's President Ali Akbar Hashemi Rafsanjani recently exchanged letters with Mr Saddam but said the Iraqi president's answer had not been what he had hoped for.

Mr Velayati said that Mr Saddam's response was still being carefully studied, while the talks in Baghdad between Mr Primakov and Mr Saddam had strengthened Iranian hopes.

In Geneva to address the UN disarmament conference, Mr Velayati also held talks with Prince Saud al-Faisal, Saudi foreign minister. One purpose of the meeting had been to discuss the resumption of diplomatic relations between the two countries, Mr Velayati said.



A woman beats her breast yesterday as bodies are taken from the Baghdad shelter hit by US bombs on Wednesday

Baghdad bunker bombing fails to alter US citizens' support for war

By Peter Riddell, US Editor, in Washington

TELEVISION pictures of large numbers of civilian casualties after the Baghdad bunker bombing have had a shock effect in the US, but do not appear to have altered many people's view of the war.

Ahead of opinion poll evidence, initial impressions are that the White House line that the bunker was a valid military target, and that it did not know civilians were there. Others interviewed have noted the Iraqi Scud missile attacks on Israel and Saudi Arabia. They have said that such regrettable civilian deaths occur in war and that no one has seen how many people the Iraqis have killed in Kuwait.

However, the White House's sensitivity about the impact of civilian deaths was shown in the carefully co-ordinated reaction to the news.

The administration knows it cannot afford many repetitions

of such pictures, though the Iraqis yesterday revised down their estimate of deaths from an initial 400-500 to at least 288 bodies brought out.

The episode underlines how instantaneous television communications change the presentation of war.

Iraq revises down number of dead from around 450 to at least 288

It can reduce the control of political leaders of open societies over what is known, while increasing the scope for the selective presentation of events by the leaders of closed societies such as Iraq.

Right-wing groups in the US have strongly criticised Cable

News Network and other journalists reporting out of Baghdad for being propagandists for Saddam Hussein since they are subject to strict Iraqi control over what is seen and shown to the world.

The worry in the White House is that such events will produce strains in the international coalition, strengthen calls for a pause in the bombing and diplomatic initiatives and increase pressure for a change in the military approach.

Publicly US officials are relaxed about Moscow's latest round of contacts with Iraq, Iran and other parties, but there is wariness about calls for a ceasefire or deviation from calls for an Iraqi withdrawal from Kuwait.

On the military side, US officials said they would be reviewing their list of strategic targets, such as suspected command and control centres

around Baghdad. However, while strenuously avoiding civilian targets, the Pentagon is refusing to rule out attacks on military communications centres where there might be civilians.

There has been talk that such civilian casualties and diplomatic activity could bring forward the start of a full-scale ground campaign. But there is no sign of that.

Mr Dick Cheney, the US defence secretary, says the air campaign will be continued for "an additional period of time," though attention can now increasingly be shifted from strategic targets inside Iraq (such as the bunker in Baghdad) and focus upon ground forces deployed in southern Iraq and Kuwait.

Mr Cheney and Mr Tom King, the UK defence minister, have argued this week that more needs to be done to destroy Iraq's military capability.

India accuses US of exceeding mandate

By David Housego in New Delhi and agencies

INDIA yesterday voiced its first open criticism of the US-led coalition forces in the Gulf when it charged them with going beyond the United Nations mandate by bombing civilian targets. Reaction from some Arab countries was more vociferous.

Mr V.C. Shukla, the Indian Foreign Minister, said on his return from a non-aligned meeting in Belgrade that the multinational forces were clearly going beyond the mandate by continuing to target non-military locations in Iraq and Kuwait. India is currently a member of the Security Council.

Both Mr Gandhi's Congress

party - on which the government depends for support - and Opposition parties have called for India to take more vigorous diplomatic action to bring about a ceasefire. They have also called for a halt to the refuelling of US C-141 transport planes at Bombay and other Indian airports.

In the Arab world, Jordan, Algeria and Tunisia declared official mourning and voiced outrage over the deaths. Jordanian demonstrators stoned the US and Egyptian embassies in Amman.

King Hussein of Jordan, an increasingly strident critic of the war, wrote to Mr Javier Pérez de Cuéllar, UN Secretary

General, that it showed that "some [Security Council] resolution 678] as the licence to launch an organised war of devastation against Iraq."

Algeria launched its most violent attack to date on the US-led coalition, calling the raid a deliberate massacre of innocent civilians.

Thousands of enraged Palestinian demonstrators in refugee camps in Lebanon, vowing to avenge the bombing.

Media in Arab countries fighting alongside the US gave the raid restrained coverage, reflecting official embarrassment.

Mr Hosni Mubarak, the Egyptian president, Washington's

principal Arab ally in the anti-Iraq coalition, expressed deep regret at the deaths but said civilian casualties were in the nature of war.

In Indonesia, the world's most populous Muslim country, police arrested at least six anti-war demonstrators and beat several others after a march on the US, British and Japanese embassies in Jakarta, witnesses said.

Government leaders, fearing the war will provoke widespread anger have repeatedly told Indonesians not to get worked up and threatened tough action against anyone using events in the Gulf to stir up trouble.

Israel guarded over Genscher's Golan initiative

GERMAN suggestions of a post-Gulf war rapprochement between Israel and Syria yesterday drew a guarded response from Israeli leaders, reports Hugh Carney from Jerusalem. They reiterated their commitment to holding onto the Golan Heights, one of the main bones of contention between the two countries. Syria insists that the Golan has to be returned.

Mr Hans-Dietrich Genscher,

the German foreign minister, mooted a Syrian-Israeli settlement after talks in Damascus on Wednesday with President Hafez al-Assad. Mr Genscher said Syria would be prepared to recognise Israel's existence as part of an overall Middle East peace settlement, which included self-determination for the Palestinians.

There have also been a number of reports in the Israeli media saying Washington has

sounded out the Israeli government on a possible demilitarisation of the Golan Heights, captured by Israel in 1967 and virtually annexed nine years ago, as part of moves after the war towards regional peace.

The government of Mr Yitzhak Shamir repeated its previous stance that Israel would welcome direct talks with Syria "without preconditions". Officials said any offer to recognise Israel was welcome.

Although Israeli law was extended over the Golan, in legal terms the territory was annexed, in theory leaving room for negotiation.

But a letter on Mr Shamir's behalf sent to Israeli settlers in the Golan yesterday said Israeli rule over the area "will indisputably continue to be in force". It dismissed the reports of demilitarisation as "figments of the imagination".

UN meets amid hope of finding path to ceasefire

By Michael Littlejohns, UN Correspondent in New York

THE UN Security Council met behind closed doors yesterday amid hopes of finding initiatives to end the Gulf war and a commitment by Iraq to withdraw from Kuwait.

Delegates of Kuwait and Iraq were among those listed to address the 15-nation body. The decision to hold private meetings, for the first time since 1975, was taken on the initiative of Sir David Hannay, the British delegate who said it was imperative to hold these important discussions "away from the glare of publicity."

Britain and the US feared that Yemen, the only Arab member, and Cuba, both of which had been demanding public debate on the war since the allied offensive began, would use the council as a propaganda platform, particularly after Iraqi civilians were reported killed in a US raid on Wednesday.

Mr Abdallah Ashtal, the Yemeni representative, told reporters that a resolution was being prepared but he said it was not proposed to mention

that incident which he had earlier called "cold-blooded murder." He said that in protest against the decision to go private he would not join in the debate although he would remain at the council table.

Mr Thomas Pickering, the US delegate, who had strongly opposed any council discussion, said he hoped now that there could be a serious exchange of ideas and was pleased by the decision to meet.

Mr Javier Pérez de Cuéllar, the UN secretary-general, said everything possible must be done to bring about a peaceful settlement but a ceasefire without a firm Iraqi commitment to withdraw from Kuwait would not be acceptable.

Asked about harsh Iraqi criticism of his own role, he said: "I don't think this is very courageous because the secretary-general is the least aggressive, the least important of their enemies. I don't pay any attention at all to their insults."

Saudis cater for POWs' needs as Christians

By Victor Mallet

SAUDI officials have asked a US chaplain for assistance with Christian materials, such as Bibles, for any captured Iraqi Christians, a US military officer said yesterday.

Saudi Arabia, which sees itself as a champion of puritanical Islam, normally forbids any non-Muslim worship, and has restricted the priests and rabbis with Christians and Jews among the allied forces.

Asked if Iraqi prisoners of war had more freedom than allied soldiers, the officer said: "In some cases, yes."

Saudi Arabia seems anxious to show strict adherence to the Geneva Convention.

The US is handing over all POWs to Saudi custody, but monitors the treatment of those captured by US forces and could demand them back if they were denied their rights.

The US officer said the Americans had asked the Saudis to provide Muslim clerics for Muslim Iraqi prisoners, and the Saudis might ask for priests for the minority Christians.

It emerged this week that Saudi Arabia was seeking an international loan of \$3.5bn - another sensitive subject in an Islamic country which frowns on the payment or receipt of interest.

Arafat resists pro-Saddam pressures

The bombing of Iraq has hardened PLO attitudes against the allies, says Lamis Andoni

MR Yasser Arafat, chairman of the Palestinian Liberation Organisation, is under heavy pressure from within the PLO to become more involved in the war alongside Baghdad.

So far Mr Arafat has resisted and has not officially authorised attacks against western targets in retaliation for the US-led military assault against Iraq.

But the bombing of Iraq and the tough measures being adopted by Israel in the West Bank and Gaza strip are further radicalising important elements of Mr Arafat's constituency.

Mr Arafat's diplomatic strategy of recognising Israel and seeking a two-state solution to the Palestinian problem may be a casualty of this growing militancy.

"What was acceptable three years ago is no longer acceptable to many Palestinians now," said one PLO official referring to the wide Palestinian support that Mr Arafat secured in 1988 for the two-state plan.

For thousands of Palestinians - in the occupied territories, Jordan and Lebanon - Saddam Hussein has become a hero. His Scud missile attacks against Israel, however ineffectual they may have been militarily, have bolstered his standing among Palestinians.

PLO officials concede that it has lost international sympathy as Israel emerges "the victim of Iraqi missiles". Yet at the same time they argue that international support for PLO moderation has failed to end the Israeli occupation or even to provide international protection to the Palestinians in the West Bank and Gaza Strip.

They also fear that the US and Israel will seek to strike the organisation out of any post war arrangements especially if Iraq was defeated. "The US will try to redraw the map of the area in a way that will assert its control," said Mr Arafat recently.

Several European governments, according to PLO officials, have implied that they might consider closing the

organisation's offices while Washington has sent serious warnings to Arafat to distance himself from Iraq.

The American message, which has been conveyed through various channels, warned that the PLO will exclude itself from a post-war settlement if it does not end its close association with Baghdad.

Initially there were some within the PLO - but mostly prior to the war - who pressed for "a balanced mediating role", but the allied bombing campaign against Baghdad has stilled more moderate voices for the time being.

Consequently calls for reviving armed struggle and even "terrorist attacks" against western interests have been renewed by most of the Palestinian groups including those who have renounced such tactics in 1974.

Palestinian analysts argue that if the US and Europe did not show immediate and serious readiness to address the Palestinian problem a wave of violent extremism will be unleashed.

"If they do not redress the root problems which lie behind Saddam's popularity then we shall witness a wave of unprecedented violent extremism..." said Mr Assad Abdul Rahman, a Palestinian political scientist who supports PLO moderation.

PLO officials believe that both the US and Israel will, meanwhile, try to find alternatives to the PLO from within the occupied territories, but they warn that, as in the past, any such alternative is unlikely to win Palestinian legitimacy.

They also say that attempts to further undermine the PLO may prompt the birth of a more extremist body.

"The Americans will commit a serious mistake if they try to finish Arafat... Arafat is the only leader who has the legitimacy among his people and in the Arab and Islamic world," warns Mr Abdul Rahman.

"Arafat is the only one who can deliver. Any other person who might try to endorse a compromise will be unacceptable or even assassinated."

Calm of St Louis unruffled by war in the Gulf

By Nikki Tah, recently in St Louis

IT IS not everyday that two camels appear on the streets of St Louis. But organisers of a "pro-the-troops" demonstration know how to pull in the TV cameras, and local reporters duly turn up. So do about 200 people - out of the city's population of half a million.

The next day, these supporters give way to the anti-war lobby. This time, the gathering is truly forlorn: a straggling group of protesters, easily overlooked by shoppers and passers-by, which has kept a regular weekly vigil on the steps of the old Custom House ever since the Gulf conflict started to erupt.

But this is a "middle-American" city, three weeks into a war which may last for months. It is a far cry from the hysterical east coast, where the Gulf situation dominates most conversations. "It was like this in Vietnam," comments one local resident. "I see some ribbons and flags, and we've got people out there. But it's a main local attitude: a gentle more personal - people kept things to themselves."

War is certainly not forgotten. Motorists driving in from the airport are confronted by a billboard urging support for the troops. Some 17,000 people, turning out to cheer the local ice-hockey team to victory, stand in a two-minute silent prayer. A few shops even display yellow ribbons, although such marks of solidarity are rather more noticeable among the two antique shops in neighbouring St Charles than in the city centre.

But the mood is measured, and generally thoughtful. Even the St Louis Post-Dispatch, the main local paper which is generally viewed as conservative, has not been unquestioning in its support. It headlines a mass of readers' letters about the conflict as "A Nation Divided Over the War in the Gulf". The City's library reports a run on books about Iraq, while one gentleman rings the local radio station phone-in to ask earnestly where the West Bank is.

Business, too, remains more absorbed by the underlying recessionary pressures than Gulf-related developments. Here, the outbreak of hostilities has arguably had the most dramatic impact on Trans World Airlines, the international carrier which uses St Louis as its main domestic hub.

Passengers flying out of the city find themselves accompanied by furloughed employees hoping to find temporary work in New York and other cities. Lay-offs have been blamed on the plunge in transatlantic travel throughout, even here, unions are sceptical of management's motives.

Elsewhere, the impact is far more muted. Commonsense suggests that locally based defence contractors, which include General Dynamics and McDonnell Douglas, should be correspondingly cheerful. But officials are weary of the question of how to deal with the redundancies resulting from cutbacks in Pentagon spending are continuing, and say no step-up in employment is planned as a result of the war.

Round at the local convention centre, the attitude is simply sanguine. A senior organiser insists that there have been no cancellations to date, and suggests that the city's reluctance to travel overseas may help business should the conflict be prolonged.

Even St Louis' best-known corporate name, Anheuser-Busch, is largely stymied. By ill-chance the war is being fought out in a Muslim area, so America's biggest brewer has confined its donation to over half a million cans of O'Doul's, a non-alcoholic brand.

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Arafat: has not authorised attacks on western targets

Allied bombing raids wipe out Iraq's oil refining capacity

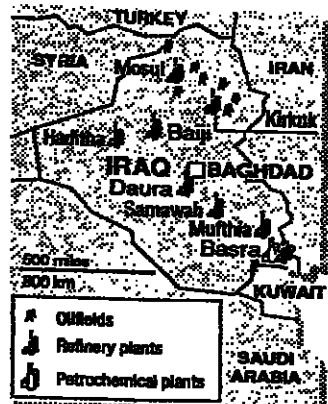
By Deborah Hargreaves

THE allied bombardment of Iraq has knocked out almost all of the country's oil refining capacity, according to defence officials in London. This will mean Baghdad will become a net importer of refined products when the war is over.

This could lead to tightness in the world market for refined products such as gasoline and jet fuel, especially if Kuwait's high-tech refineries are destroyed by retreating Iraqi troops.

Kuwait's refining system is regarded as one of the best in the world and the removal of its products from the market after Iraq's invasion has meant refineries in Saudi Arabia have been producing flat out to make up the shortfall.

Defence officials said yesterday all the main refineries



were thought to have been badly damaged or to have been shut down, in some cases possibly to avoid incurring attacks.

The Daura refinery near Baghdad, which produces 71,000 barrels a day (b/d), was hit on the first night of bombing. After that, the allies targeted the Baiji complex, Iraq's largest, with an output of 150,000 b/d.

Basra's 70,000 b/d refinery on the Gulf coast was also hit. The town is also the site of a big petrochemicals complex which is still under construction.

Iraq has five other very small refineries. Before its invasion of Kuwait, Iraq was producing about 400,000 b/d of refined products and using about 350,000 b/d internally. It made some exports of heavy heating fuel to Turkey, but did not figure in the international export market for products.

Kuwait, however, exported about 600,000 b/d day of its refined product output while consuming about 100,000 b/d domestically. Its refineries were among the most sophisticated in the world - highly flexible and capable of producing a wide range of products.

These plants are understood to have been looted by the Iraqis and anything movable, such as computer control panels, has been taken back to Baghdad. If this is all the damage that has been done, it will just be a matter of heavy investment to get the refineries producing again.

But there is a fear that Iraq may blow up Kuwait's refineries, which would require a massive reconstruction project taking at least two years.

Saudis no longer made of money

Victor Mallet looks behind the kingdom's request for a \$3.5bn loan

ANYONE who thought Saudi Arabia was made of money will have to think again now that the Saudis have gingerly put aside their Islamic sensitivities and asked international banks for a \$3.5bn (£1.76bn) loan to help pay for the war against Iraq.

In the first few months after Iraq's invasion of Kuwait in August last year, Saudi Arabia prospered; oil prices rose and Saudi crude production soared above 8m barrels a day to compensate for the loss of Iraqi and Kuwaiti production. Confidence in the economy soared as businessmen predicted that whatever the outcome of the crisis Saudi Arabia would be the long-term winner.

But outside the oil construction sector, the expansion was a short-term phenomenon. While rents rose, land prices were static. There was little private sector activity, except for prefabricated accommodation for soldiers.

Nor were the bigger Saudi companies, which are more interested in industry than in property, committing themselves to new projects, even though they might have been studying them for months and have concluded that they were viable.

By the turn of the year, however, the fragility of an economy which had always been dependent on a single commodity again became apparent as oil prices slipped back and Saudi contributions to the multinational war effort mounted.

During the oil boom of the late 1970s, Saudis were the quintessential oil sheikhs, spending freely but also saving handsomely as they exploited the world's largest oil reserves. In the leaner 1980s, they depleted their treasure chest. They lived in comfort and were generous to their friends - in particular Iraq - but once recession began to bite in 1984 the Saudi budget went into deficit.

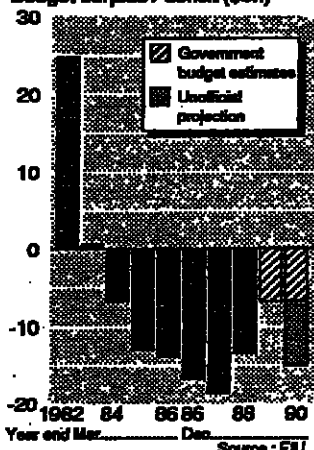
The government fell further and further behind in making payments, especially to building

contractors, projects were delayed and western businessmen found profits harder to make.

Then came the war. Saudi Arabia has already spent or committed about \$48bn as a result of the conflict, including aid to other members of the alliance and arms purchases for its own military. The average price of Saudi oil has fallen to about \$18 a barrel, close to what it was before the invasion, although for the moment the kingdom still benefits from higher revenues because of increased production.

Saudi Arabia

Budget surplus / deficit (\$bn)



Source: EU

Saudi Arabia's finances, in short, are more unpredictable than ever, and it was for this reason that King Fahd was unable to announce an annual budget on January 1. According to preliminary figures, the Saudi government's spending in 1990 was \$22bn above target. However, this figure covers only up to mid-November and was reached despite oil income last year having risen to \$31bn, some \$8bn more than expected.

In spite of this windfall, the 1990 budget deficit could have turned out to be at least \$15bn, more than double the projected figure of \$7bn.

It is against this background that Saudi Arabia has had to seek external financing, a move prompted by the kingdom's promise of \$13.5bn to help cover US costs in the first quarter of this year, a sum which matched a commitment by the exiled ruling family of Kuwait.

The amount compares with expected Saudi oil revenues of only \$10bn in the same period. Whether or not it is paid in instalments after the end of March, it represents a heavy burden on the Saudi exchequer.

To borrow so blatantly through the western banking system is an obvious embarrassment for a monarchy charged with the guardianship of the puritanical Wahhabi sect of Islam, even if a fig-leaf can be found whereby the interest becomes a "commission" or "handling fee".

On the other hand, the loan is good public relations for the Gulf states in the US. Some congressmen and members of the public regard the people they are fighting for as wealthy sheikhs unwilling to fight their own battles or even make the necessary financial sacrifices.

By the end of last year, Saudi Arabia had an estimated \$10bn in liquid reserves, just over a tenth of the cash stockpile it enjoyed in the early 1980s. The country's total foreign holdings (excluding the unknown private wealth of the ruling Al-Saud family) are estimated at \$50bn, but that includes the assets of some autonomous public institutions as well as equities, bonds and property whose sudden disposal could play havoc with world markets.

Under its own laws, furthermore, Saudi Arabia needs to keep about \$10bn to cover the amount of Saudi riyal currency held outside banks. It also needs to cover a heavy import bill, which stood at about \$20bn a year even before the additional demands of the war.



A Scottish soldier guards a British prisoner of war camp in the Saudi desert. The Iraqi prisoners will be given a copy of the Koran and all food will be cooked according to Moslem customs.

Bonn mends fences with aid for Jordan

By Mark Nicholson in Amman

MR Hans-Dietrich Genscher, the German foreign minister, yesterday rounded off a brisk three-day tour of frontline Arab states by granting Jordan an additional DM150m (£51.9m).

The aid, which follows similar grants in the last two days to Egypt and Syria, is widely seen as a "fence-mending" exercise following Germany's pledge of \$600m (£300m) of aid and military support to Israel.

However, Mr Genscher's three-day tour, to which he added Jordan at the last min-

ute, is also seen as a response to criticism in the US and some European countries of Germany's low diplomatic profile.

Mr Genscher flew out of Amman yesterday after having also distributed grants of DM150m in Cairo and DM100m in Damascus, bringing total German financial support for coalition countries and those economically hurt by the crisis to DM200m.

In addition to the money, Jordan's government will have welcomed support from a western country so soon after

recent icy exchanges between Amman and the US, traditionally Jordan's central strategic ally. Washington last week said it would review financial support for the kingdom after a fiery pro-Iraqi speech by King Hussein.

A senior German diplomat said yesterday that Bonn was seeking to shore up Jordan's position as a "buffer state" in the region.

"We don't want the regime here to collapse or bankrupt itself during this war," he said. Mr Genscher held what one

German official called "condensed and unsensational" talks with King Hussein. Crown Prince Hassan and Jordan's foreign and prime ministers, which centred on the possible shape of future security arrangements in the region after the war.

Amman has so far been bypassed in talks about such matters among western and Arab coalition partners, largely because of their shared suspicion over Jordan's stance, which mixes formal neutrality with deep pro-Iraqi feeling.



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Channel 3 Advertisement of Licences

The Independent Television Commission (ITC) proposes to grant 15 regional licences and one national breakfast-time licence to provide television programme services on Channel 3 from 1 January 1993.

Each licence will be for a term of ten years and will be awarded by competitive tender in accordance with the terms of the Broadcasting Act 1990.

The ITC accordingly invites applications for licences for the areas, at the times of day and on the days of the week, listed below.

Borders & Isle of Man All week (excluding 6 am - 9.25 am)	North-East England All week (excluding 6 am - 9.25 am)
Central Scotland All week (excluding 6 am - 9.25 am)	North-West England All week (excluding 6 am - 9.25 am)
Channel Islands All week (excluding 6 am - 9.25 am)	Northern Ireland All week (excluding 6 am - 9.25 am)
East, West & South Midlands All week (excluding 6 am - 9.25 am)	South & South-East England All week (excluding 6 am - 9.25 am)
East of England All week (excluding 6 am - 9.25 am)	South-West England All week (excluding 6 am - 9.25 am)
London (Weekday) 9.25 am Mondays - 5.15 pm Fridays (excluding 6 am - 9.25 am)	Wales & West of England All week (excluding 6 am - 9.25 am)
London (Weekend) 5.15 pm Fridays - 6 am Mondays (excluding 6 am - 9.25 am)	Yorkshire All week (excluding 6 am - 9.25 am)
North of Scotland All week (excluding 6 am - 9.25 am)	National breakfast-time 6 am - 9.25 am All week

There are two separate documents, in respect of the invitation to apply, one for the regional licences, the other for the national breakfast-time licence, and a draft licence pertaining to each of these two types of service. There are, in addition, notes on regional transmission coverage available for each region. These may be obtained on written request from The Secretary, Independent Television Commission, 70 Brompton Road, London SW3 1EY.

A number of other relevant documents are listed in the invitations to apply. These can be obtained from the ITC's Information Office at the same address. Applications addressed to the Secretary to the Commission, giving the information in the form specified in the appropriate invitation to apply document in relation to any licence applied for, together with the application fee, should reach the ITC at the above address not later than noon on 15th May 1991.

itc
Independent Television Commission

WORLD TRADE NEWS

Britain's ECGD policy 'has wasted £300m'

By Peter Montagnon, World Trade Editor

THE BRITISH government has wasted over £300m of taxpayers' money over the last 2½ years as a result of its refusal to hedge its obligations to subsidise interest rates on £5bn of export credits, senior businessmen and bankers say.

The cost of the subsidies, running at £400m a year, is borne entirely by the Treasury, but is frequently cited in Whitehall as a ground for reining in the activities of the Export Credits Guarantee Department (ECGD).

As bitterness grows over the Treasury's clampdown on the ECGD, executives in industry and the City say a significant portion of these costs has been incurred as a result of the Treasury's own policies.

Organisation for Economic Co-operation and Development rules allow governments to subsidise interest payments on export credits to developing countries. Such borrowers pay a low fixed rate, while the Treasury makes up the difference with the floating money market rate charged by lenders.

ing banks. This leaves it exposed to fluctuations in money market rates which can increase the cost of the subsidy. A corporate treasurer would routinely hedge such an exposure.

The Treasury agreed to a \$20n (£1bn) interest rate swap programme for dollar-denominated credits in 1986 but has always resisted tackling sterling loans in this way.

Among its concerns is that such an approach might affect the government's standing in international capital markets. It is also afraid of being seen by investors as taking a position on interest rate trends. According to one banker, however, its very inaction smacks of speculation. It involves a mismatch between short- and long-term rates which, if perpetuated by a bank, would meet "a very unsympathetic response" from the Bank of England.

An executive at one leading industrial company added that the savings could have been substantial. During the last 2½

years, the six-month sterling deposit rate which lenders receive exceeded the five-year gilt rate by an average of 2.57 per cent. In 19 of the last 20 quarters, the short-term rate has been higher than the long-term rate.

A survey of premium charges carried out last year by the Export Group for the Constructional Industries shows meanwhile that the ECGD's premium on South African risk is effectively three times that of Coface of France and over twice that of Germany's Hermes.

The ECGD has a real problem, bankers acknowledge, in that 40 per cent of its business is with just six countries: China, Hong Kong, India, Indonesia, South Africa and the Soviet Union. Instead of pressing for restrictions on cover, the Treasury could help the ECGD to find ways of laying off this risk, bankers say.

Possibilities would include seeking guarantees from commercial banks and reinsurers, or arrangements with other export credit agencies.

Japanese car manufacturers reduce production

By Ian Rodger in Tokyo

JAPANESE motor manufacturers are reducing output because of the fall in the US market and slowing demand at home.

Yesterday, Nissan Motor and Mitsubishi Motor joined the list of companies making production cuts, and Toyota Motor, the country's largest producer, is expected to follow shortly.

The scale of the cuts is still very modest in relation to the industry's overall annual output of 13.4m units, but if it accelerates, as some analysts predict, it could have an impact on the already flagging growth rate of the Japanese economy.

About a tenth of the Japanese workforce depends on the motor industry for its livelihood.

"This is just the beginning of very difficult times for the Japanese car

industry," Mr Stephen Marvin, an analyst with brokers Jardine Fleming in Tokyo, said.

Mr Yutaka Kume, president of Nissan, said the company would cut shipments to the US by 4,500-5,000 units next month, which is about a 15 per cent reduction from the normal level.

Mitsubishi Motors said it would reduce production in Japan in February and March by 3,000 units and Diamond Star Motors, its joint venture in the US with Chrysler, would cut output by 5,000 units.

A spokesman for Toyota Motor said the company was still considering its production schedule for March, but noted that its US car sales in January were down 16.5 per cent from a year earlier. "Naturally we will have to adjust production," he said.

Most companies put the blame for their moves on the fall in US demand. Mr Kume said the US market was being affected by the Gulf war. However, he also predicted that vehicle sales in the Japanese market would be below his previous estimate of 6.03m units. Sales in the Japanese market have virtually stopped growing since last August.

Mr Kume said Nissan was reviewing its capital spending plans and expected its spending in the next fiscal year, beginning in April, would be lower than this year.

To some extent, the cuts in exports to the US were to be expected, given the rapid build-up of production capacity by Japanese manufacturers there. But this structural shift is probably being accelerated by the current downturn in demand.

"My guess is that they will try to keep capacity use up in the US because it is newer and they want to depress it. That means there will be more investment in the Japanese industry in the next two or three years," Mr Marvin said.

Domestic vehicle sales, which have grown rapidly in the past three years, have been affected recently by high interest rates. Mr Ken Courts, an economist with the Deutsche Bank group in Tokyo, said consumer confidence was waning and, unless interest rates were lowered soon, the economy might grow much more slowly than the government hoped.

Government economists, however, remain optimistic about the outlook at home and about a quick recovery from recession in the US.

Indian Engineering Fair flourishing in the face of the Gulf crisis

BIG crowds have been thronging the grounds of the Indian Engineering Fair in Delhi, where more companies are participating this year and more new products are on display than ever before, David Housego writes from New Delhi.

But the Gulf crisis, the travel problems faced by foreign companies, India's own foreign exchange shortage and the downturn in domestic manufacturing have all cast a shadow over

the show. At a time when India is pressing hard to expand its exports, Mr Tarun Das, the executive director of the Confederation of Engineering Industry (CEI) which organises the two-yearly fair, says: "Where we have lost most is that a group of 50 from all the UN purchasing agencies who were coming for a week [have cancelled]."

Though foreign buyers have come from Europe and Africa, and there has

been a large delegation from the Soviet Union, many have stayed away. The American stands are thinly manned, as a result of the war and US government warnings against travelling to India. By contrast, British companies have come in force, with 150 businesses represented.

Under arrangements begun in 1985, to associate one big industrialised nation with the success of each fair, Britain this time is the "partner" coun-

try. It has drawn in 50 more companies than the US did two years ago.

This reflects efforts by British industry to reverse trends through most of the 1980s by which Britain lost its market share in exports and investment in a country where it had once been dominant.

The fair has become the show-case for Indian industry as well as for foreign companies seeking to break into the Indian market.

Czechs lay down the line on energy policy

First step taken to reduce dependence on Soviet Union for gas, writes Judy Dempsey

PLANS by Czechoslovakia to privatise Transgas, the main trunk gas pipeline which runs through the country from the Soviet Union to western Europe, are the first step towards reducing Czechoslovakia's dependence on the Soviet Union for its gas supplies.

But the decision by the federal government, with the assistance of N M Rothschild, the UK merchant bankers, to turn Transgas into a joint stock company is also likely to have far-reaching consequences for central Europe's energy supplies.

Transgas, constructed by the Czechoslovak authorities in the early 1970s, and owned by the government of the Czech and Slovak Federal Republic, has an annual capacity of 73bn cu metres of gas. A third is sold to Yugoslavia, a third to western Germany and the remainder to eastern Germany and Czechoslovakia. In 1990,

the market value of gas transported across Czechoslovakia totalled \$3bn (\$450m). Since its construction, neither the Soviet Union nor those countries which received the gas paid Czechoslovakia any transit fees for use of the pipeline.

Instead, under a barter arrangement with Moscow, Czechoslovakia received payment partly in gas and partly in non-transferable roubles.

Until 1989, the Soviet Union was supplying more than 11bn cu metres to Czechoslovakia. But last year, because of the Soviet Union's domestic crisis and the need for additional hard-currency earnings, it reduced its oil and gas supplies to all the countries of eastern Europe.

Czechoslovakia, faced with a shortfall - its annual consumption totals 14bn cu metres and its own gas deposits supply no more than 500m cu metres a year - did not have



the hard currency to buy on the world market.

"The Russians monitored the gas at the metering stations on Czechoslovakia's borders with Austria and Germany," said Mr Vratislav Ludvik, the director of gas and oil at Czechoslovakia's federal ministry of economy. "We had no say. They didn't even allow us to receive gas from Algeria because the Russians were afraid of the competition."

The short-term aim - Czechoslovakia gaining control over Transgas - appears straightforward. Ownership will be transferred by way of a

joint stock company to the Czech Republic and Slovak Republic. In the meantime, the Czechoslovak authorities will continue negotiations with the Soviet Union to establish what Mr Ludvik calls controls on a proper footing. "We want to receive hard currency for use of our pipeline and based on contracts."

After assessments, including the evaluation of assets, there are plans to increase the annual capacity of the pipeline from its current 73bn cu metres to 79bn cu metres through capital investment in the compressor stations at Zlitzev and Nitra in Slovakia.

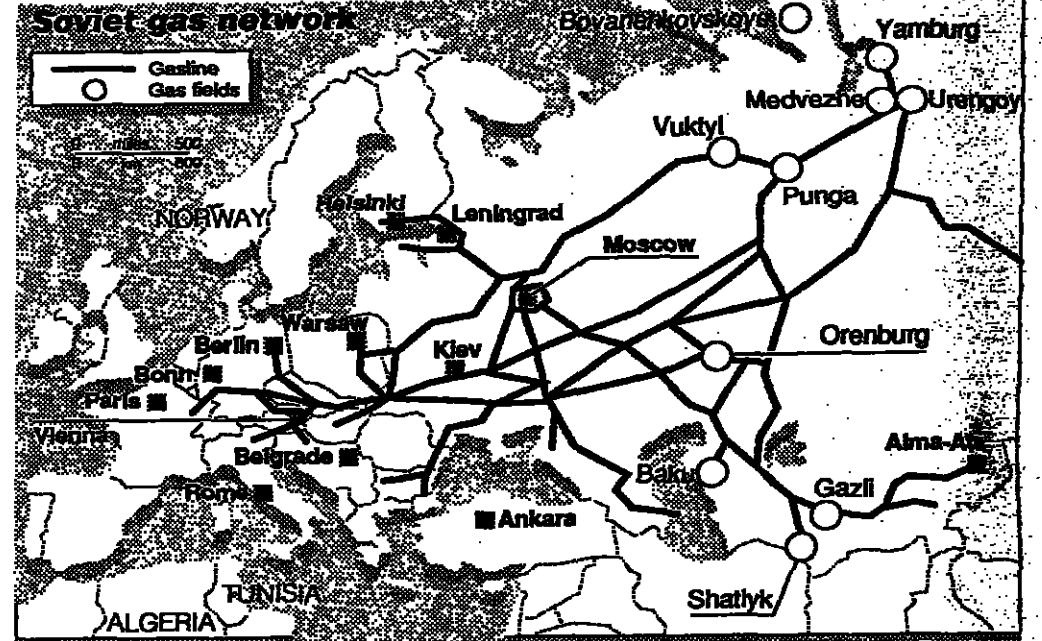
Then a first tranche of shares - between 20 and 25 per cent - is expected to be offered to European gas companies. That capital will form the backbone of Czechoslovakia's future energy policy.

"Our aim is to lock Czechoslovakia into other European pipelines," said Mr Ludvik.

This would entail Czechoslovakia obtaining access to a number of European pipelines.

These include the Transmed gas pipeline, Italy's main source of gas, which originates in Algeria and extends across to Tunisia and up through northern Italy; the line in Holland which supplies gas to France, Germany and the Benelux countries; the line in France, which imports liquefied gas from Algeria which is then reconverted and fed into the French network; and the Norwegian gas pipeline, which has yet to be fully integrated into Europe.

Talks aimed at linking the Norwegian pipeline with the Algerian pipeline by the late 1990s, and integrating Europe's gas supplies, are in progress. "It will take time to obtain access to this or any other pipeline. Besides us, the Poles and Hungarians will be very interested. It will reduce their dependence on the Soviet



Union," said Mr Ludvik.

The need to diversify its energy sources is also linked to Czechoslovakia's need for more gas, necessitated by its shift away from the use of brown coal, one of the sources of

Czechoslovakia's environmental problems. Mr Ludvik reckons that this shift in energy policy will lead to an increase in consumption by 80n-100n cu metres, to 23bn-24bn cu metres a year.

"There will be long negotiations with gas companies in Europe," said Mr Ludvik. "But we have no time to waste. Our industry needs reliable supplies of energy. Our reforms depend on that."

AMERICAN NEWS

Peruvian PM 'quits' after split over tight economic policy

By Sally Bowen in Lima

PRESIDENT Alberto Fujimori of Peru has accepted the resignation of Mr Juan Carlos Hurtado Miller, prime minister and minister of economy and finance since the government took office last July. It was reported yesterday. However, Mr Fujimori had said nothing publicly about his cabinet.

The resignation, if confirmed, would follow a clash in the cabinet over economic policy which could heavily damage normalisation of Peru's relations with the international financial community.

Mr Hurtado Miller has been heading negotiation of a reference programme with the International Monetary Fund, and seeking, with help from Mr Michel Camdessus, IMF man-

aging director, \$800m (\$404m) from a support group of friendly countries to cover Peru's immediate arrears to the multilateral institutions. Internal cabinet disagreements over economic policy surfaced last week with the leak of an "alternative economic plan" presented by Mr Guido Pennano, industry and tourism minister. It was radically different from the government line, proposing adjustment to the exchange rate in an attempt to relieve the beleaguered export sector.

The proposals - quite counter to the present tight fiscal programme being negotiated with the IMF - hinged on the partial dollarisation of the Peruvian economy. After indexation of salaries and

other key prices, the dollar and a new inti (the present currency with six noughts deleted) would have fixed parity.

Mr Pennano also proposed making immediate debt payments only to the Inter-American Development Bank, with nothing this year to the World Bank or IMF.

It has become clear that Mr Hurtado Miller and Mr Pennano could not continue to serve together.

The Lima daily *Expresso* yesterday reported as "almost certain" the appointment as economy and finance minister of Mr Carlos Bolana, an orthodox economist and once chief adviser to Mr Carlos Rodriguez Pastor, economy minister in President Fernando Belaúnde's 1980-85 administration.

Price freeze leads Brazil to import EC food

By Christina Lamb in Rio de Janeiro

BRAZIL'S new price freeze is already leading to severe shortages, prompting the government to import \$120m (\$60.6m) of beef from the EC.

Many shop shelves are already empty of meat, milk, rice and cooking oil as a result of the price freeze announced two weeks ago. This fixed prices of these items at a level, so cheap that it makes it uneconomical for them to sell, given the high cost of paying their suppliers. Those supermarkets still selling these products say they are simply moving existing stock.

Mr Romen Tuma, federal police chief, has threatened legal action against cattle-riders, who he alleges have increased their prices by 33 per cent since last week. "We cannot allow saboteurs to the [government's price] plan, nor is it fair that one segment of the population gets richer at the expense of the rest," he said.

Shortages in the shops and the growth of a black market for food have surfaced much more rapidly this time than in Brazil's last four price freezes since 1986, all of which were notoriously difficult to administer.

Mr Edgar Pereira, national economy secretary, said Brazil was negotiating with France, Italy and Germany to import 10,000 tonnes of beef at prices "lower than that practised by the internal market", in order to force Brazilian farmers to reduce their prices. He added that Brazil was also considering importing milk powder and rice for the same reason.

Noriega associate in plea agreement

A CO-DEFENDANT of General Manuel Antonio Noriega yesterday pleaded guilty to one drug-dealing charge and agreed to testify against the deposed Panamanian leader, AP reports from Miami.

Mr Amet Paredes, the last main co-defendant still in custody, could have faced 95 years in prison on various charges, but now the prosecution will recommend a maximum of 10 years on one conspiracy count.

Unsold stocks pile up at US companies

STOCKS of unsold goods are beginning to pile up at US companies, indicating that production cuts this quarter could be sharper than anticipated, Michael Prowse writes from Washington.

The average ratio of inventories to sales in manufacturing, and in the retail and wholesale trades, rose to 1.53 per cent in December, the Commerce Department reported yesterday. This is compared with 1.50 per cent in November and 1.42 as recently as August.

The rise in recent months is significant after a long period of comparative stability. It reflects the failure of companies to cut inventories rapidly enough to keep pace with sagging sales.

The ratio is watched closely by economists because cuts in inventories typically account for a large proportion of the decline in gross national product during recessions.

The White House and other forecasters have cited tight control of inventories as a

reason for expecting a mild recession. Inventories fell by 0.7 per cent in \$310.7m (\$408.4m) in December, but the decline was more than offset by a 2.3 per cent drop in manufacturers' and distributors' sales, to \$530.9bn.

The biggest movement occurred in manufacturing, where the inventories to sales ratio rose to 1.61 per cent from 1.57 per cent in November and 1.44 per cent last August - the month many analysts believe marked the start of the recession.

Watching and waiting on the war

The Gulf is delaying 1992's US presidential race, writes Peter Riddell

THE GULF war has delayed the start of the 1992 presidential campaign in the US. Four years ago, eight candidates were active in the field, making speeches and raising money.

Now, nobody has yet stirred. Candidates believe the public would resent a formal declaration during the course of what is expected to be a relatively short war.

On the Democratic Party's side, potential runners also want to see what happens in the Gulf before deciding whether to enter in 1992, or wait until 1996 when Mr George Bush cannot run again.

The conventional Washington view is that, if the war is protracted and US casualties are high, then Mr Bush's current high approval in the opinion polls will dive. He will become electorally vulnerable, especially if the present recession does not turn out to be as mild and brief as he hopes.

On the other hand, if there is a rapid and less bloody end to the war, and the economy picks up this year, then Mr Bush will be assured of re-election, its is thought.

Politics are seldom as simple. The war could end by April, but the aftermath could be messy, with terrorism against US and allied targets and complicated political manoeuvres in the Middle East. It could be a pyrrhic victory.

A British parallel would be the miners' strike of 1984-85, which most voters regarded as a necessary, though unpleasant, struggle against the brand of confrontational trade unionism espoused by Mr Arthur Scargill, the miners' leader. When the miners' union was defeated, though, the ruling Conservative Party in the UK received little political benefit.

In the US, most Americans regard the war as necessary, but are far from jingoistic. So,

when the fighting is over, attention may return to familiar domestic issues, where Mr Bush's standing is much lower. Yet the Democrats have their own problems. Branded for 20 years since the Vietnam war as weak on defence, they have appeared equivocal over the present war.

Democratic leaders failed to recall Congress last November when the US military build-up

Senator Lloyd Bentsen (much-praised vice-presidential candidate in 1988), House majority leader Richard Gephardt, Nebraska Senator Bob Kerrey (wounded and decorated in the Vietnam war), Virginia Governor Douglas Wilder (the first elected black governor) and Rev Jesse Jackson.

There is also talk of pressing Senator George Mitchell, the sharp and effective Democratic



Nunn, Gephardt, Cuomo: Three Democrats yet to start running

was announced. By early January, when Congress voted, it was, in practice, too late to press for maintaining UN sanctions against Iraq. Most Democrats, including the party's potential runners in 1992 (with the significant exception of Tennessee Senator Al Gore), were against Mr Bush only five weeks ago. They have all rallied behind the war now but their dissenting votes on January 12 stand to be cited against them if Mr Bush chooses to fight a flag-and-patriotism campaign, as he did in 1988.

Possible Democratic runners include Mr Gore, Georgia Senator Sam Nunn, New York Governor Mario Cuomo, Arkansas Governor Bill Clinton, Texas

majority leader, to stand. New Jersey Senator Bill Bradley has been ruling badly since last year when he escaped home in his re-election campaign. He needs time to rebuild his reputation.

Mr Bentsen, aged 70 and facing his last chance in 1992, could be the flag-bearer if Mr Bush is in a strong position. If the president looks vulnerable, however, the field will widen. Voters in Democratic primaries have been regarded as left-leaning, perhaps too much so for the chances of mainstream senators Gore or Nunn. Even so, the latter has been trying to widen his appeal - by his stand on the Gulf crisis and by shifting his views

on abortion rights towards a pro-choice position. He is also developing a domestic platform so that he is not seen only as a southern conservative, strong on defence.

Mr Cuomo remains as enigmatic as ever. He has distanced himself from Washington politicians by criticising the federal budget deal of last autumn, but he will have to sort out New York state's chronic budgetary problems before he can put himself forward.

Mr Gephardt at first ruled himself out when he became House majority leader in June 1989, but he has been behaving as a possible candidate, putting forward populist, anti-foreigner economic positions. Most significant of all, House Speaker Tom Foley said this month he would have no objections to Mr Gephardt retaining his House post while seeking the presidency.

Of the others, Mr Kerrey may be the new face of 1992, or 1996, while governors Clinton and Wilder look more plausible as possible vice-presidential candidates (especially the latter).

A widespread Washington view is that Mr Jackson has passed his political peak, but he still has appeal in the black community, which is much less supportive of the war than the white majority in the US.

On the Republican side, Mr Bush, at present, looks assured of renomination. However, the party split last autumn over higher taxes and there is still talk among conservatives of fielding a nominal opponent to ensure Mr Bush does not stray too far from their beliefs.

Everyone is waiting, and watching. The politically active in the critical early states of Iowa and New Hampshire are feeling neglected, but they will not have to wait for ever.

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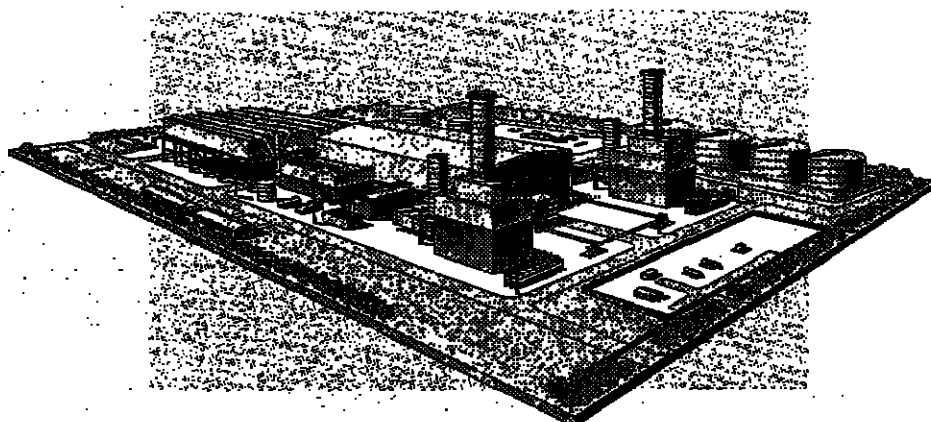
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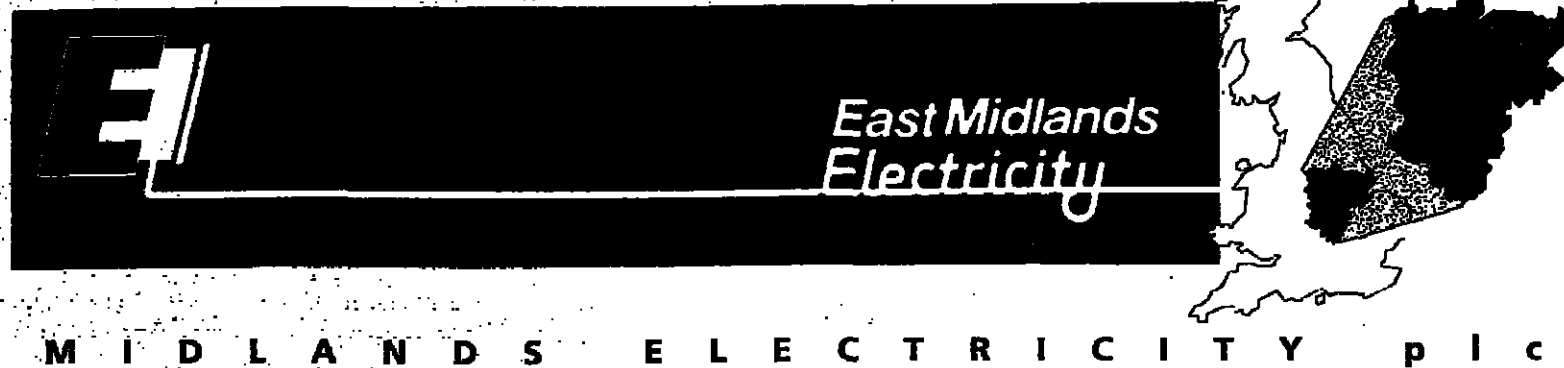
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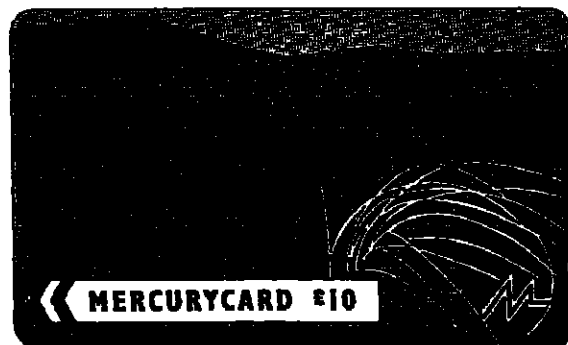
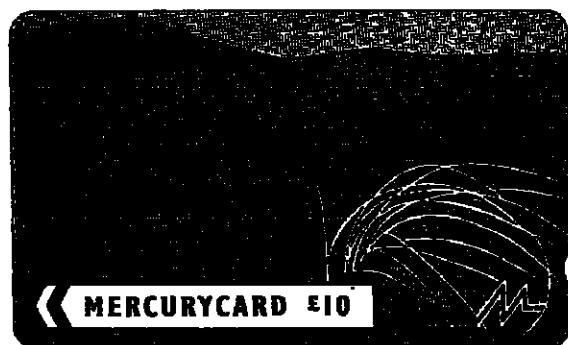
I want to take the initiative a step further, which is why I am now appealing for other British companies to join us in providing this help for our troops. A minimum contribution of £10,000 will buy 1,000 cards. Each card will pay for two or three short calls or for an eight-minute call home.

If you want to contribute, please telephone 0800 300 777 for further information. If your company wishes its name to appear on the cards, this can be arranged. We are making arrangements with Forces charities for gifts to be treated as charitable donations. When the crisis is over, any surplus funds will be donated to the Gulf Trust.

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FT SURVEYS

India sells foreign securities to pay for imports

By David Housego in New Delhi

INDIA has sold virtually all its holdings of foreign securities in order to finance imports and to avoid defaulting on payments of interest or principal on its foreign debt.

The full seriousness of India's balance of payments crisis is only now coming publicly to light, with the release by the Reserve Bank (central bank) of figures on recent movements of foreign holdings.

These show that the Ministry of Finance began selling foreign securities - held as backing for the cur-

rency - in early November. Two weeks before, India had revalued its gold reserves to provide additional cover for the currency.

Holdings of Rs18.6bn (\$421.6m) that the Reserve Bank maintained at a constant level through 1989 and 1990 had fallen to Rs2bn by the end of last November and to Rs2bn on February 1. There is a long-standing legal minimum of Rs650m that the bank must hold in foreign securities as backing for the currency.

Under its statutes, the only foreign

securities the Bank is allowed to hold are government debt, government backed corporate bonds and issues by multinational institutions.

Analysts point out that the central bank was bound to have been at a disadvantage in selling its portfolio in such a hurry.

The sale of the securities, coupled with the revaluation of India's official gold, came shortly after Moody's, the US credit rating agency, downgraded India's rating by two points to BAA-1. This virtually blocked India from rais-

ing fresh commercial borrowings abroad.

Observers believe that India came close to technical default on interest payments on its foreign debt in January, before it drew on \$1.8bn from the IMF as the first tranche of a stand-by credit and on a loan from the Contingency Compensatory Finance Facility (CCFF).

Though this has provided temporary relief, the foreign exchange position will remain precarious until India completes negotiations for a sec-

ond tranche borrowing from the Fund of about \$2bn.

The Fund is waiting to see the shape of the budget that the government of Mr Chandra Shekhar, the prime minister, is to present to parliament at the end of the month, before it takes a decision.

Though Mr Yaswant Sinha, the finance minister, has said that the deficit would be cut to 6.5 per cent of GDP from 8.3 per cent this year, there is some doubt whether the government has the will to do this.

Unemployment at 8.4% in Australia as retail sales fall

By Kevin Brown in Sydney

PROSPECTS of an early recovery from Australia's recession appeared to recede yesterday, as gloomy figures for unemployment and retail sales underlined the weakness of its economy.

The government said unemployment increased by 36,000 to 542,148 in January, lifting the unemployment rate from 8.1 per cent to 8.4 per cent, the highest since March 1987.

Equally worrying for the government, the participation rate, which measures the proportion of the working population who are working or seeking work, was only 0.1 points lower, at 63.8 per cent.

Some economists say unemployment could reach 10 per cent by the third quarter. The government also said yesterday that the value of retail trade fell by 0.9 per cent in December, and by 0.4 per cent for the three months to December - only the second quarterly fall since 1985.

Analysts said the weakness of retail trade suggested that private consumption would also be negative in the December quarter. Combined with probable falls in business and housing investment, the fig-

ures indicate that private demand for the quarter may also be negative.

The one piece of good news for the government in this week's official figures is that the weak retail trade numbers support the view that the 2.7 per cent increase in the Consumer Price Index for the December quarter, announced on Wednesday, is unlikely to be repeated.

Most economists expect the annual rate of inflation to fall from 6.9 per cent to around 6 per cent by June, and to drop to little more than 5 per cent by the end of the year.

● Sydney-based journalists employed by the John Fairfax Group of newspapers, went on strike yesterday in protest against alleged editorial interference by the company's receivers. Journalists from the Sydney Morning Herald, Australian Financial Review and the Sunday Sun-Herald voted to strike until Sunday.

The dispute follows the refusal of Mr Des Nicholl, the Deloitte Ross Tohmatsu accountant appointed as receiver, to sign a charter of editorial independence drawn up by the journalists' union.

Daewoo shipyard strike ends

WORKERS at Daewoo Shipbuilding and Heavy Machinery, South Korea's second largest shipyard, yesterday ended a six-day strike after agreeing a new contract with management, John Ridding reports from Seoul.

Management accepted union demands for annual bonuses equivalent to six months' pay and for long-service allowances. Management also agreed to consult the union before disciplining workers.

Yesterday's agreement finally completed four months of negotiations between union leaders and management and resolved 133 points of contention.

The new contract will be voted on by the union membership on February 19.

Investors believe an easing of monetary policy is on the way

Japanese interest rate cut ruled out

By Stefan Wagstyl in Tokyo

MR. Yasushi Mieno, governor of the Bank of Japan, yesterday ruled out any rapid move to ease interest rates despite cuts in official rates this month in the US and the UK.

Speaking at a committee of the Diet (parliament), Mr Mieno said he would continue to watch the effects of previous rate increases, the last of which occurred last August, when the central bank raised the Official Discount Rate to 6 per cent.

However, many investors believe the central bank could be starting to prepare for a rate cut. Long-term and short-term

interest rates have been falling since hitting peaks last autumn.

The recent stock market rally, which extended yesterday into its eighth day, has been partly inspired by a belief that an easing of monetary policy is on the way.

Some economists have noticed subtle changes in the comments of central bank officials, who have acknowledged that high interest rates are having an effect in the financial markets in bringing down stock and land prices and reducing the growth of the money supply.

The central bank is concerned that while it has established a tight grip on the money supply, inflationary pressures in the domestic economy remain strong, especially those caused by labour shortages.

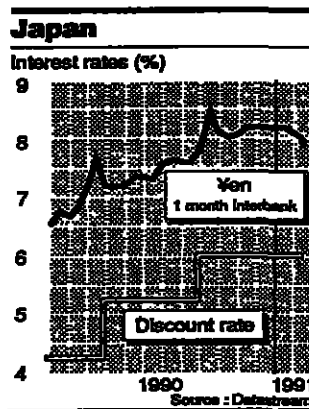
Trade unions are about to launch their annual wage offensive, seeking rises of 8-9 per cent compared with just under 6 per cent achieved last year.

Yesterday, the central bank published its monthly report on wholesale prices showing prices in January rose 2.1 per cent compared with the same

month last year. Demands for rate cuts are likely to multiply as high interest rates drive more companies into bankruptcy.

According to Teikoku Data Bank, a private research body, the number of corporate bankruptcies rose last month for the fourth month in a row. The total of 646 was 42 per cent more than in January last year. Their total liabilities were ¥642bn (\$2.52bn), the second highest figure on record.

The collapse of Nanatomi, a stock market and land investment group with debts of



¥256bn, inflated the total. The data bank said the number of bankruptcies involving heavily indebted companies is rising, but failures caused by labour shortages remain significant.



Children of Filipino overseas workers wear paper gas masks at a protest outside the presidential palace yesterday to demand the government relocate their fathers working in Eastern Saudi Arabia from the Gulf war zone

Legal web traps Manila sell-off

LEGAL questions are preventing the sale of 60 businesses held by the Asset Privatisation Trust, the chief counsel of the government body said yesterday, Greg Hutchinson writes from Manila.

The trust, set up in 1986 soon after President Corason Aquino came to power, had sold 175 of the 399 assets inherited as had debts from the state-owned Philippine National Bank and the Development Bank of the Philippines, Mr Fiorello Azura said.

The assets range from cement factories to hotels to blocks of land. The most valuable, said to be sold so far is the Nonoc Nickel mine and smelter for more than \$300m.

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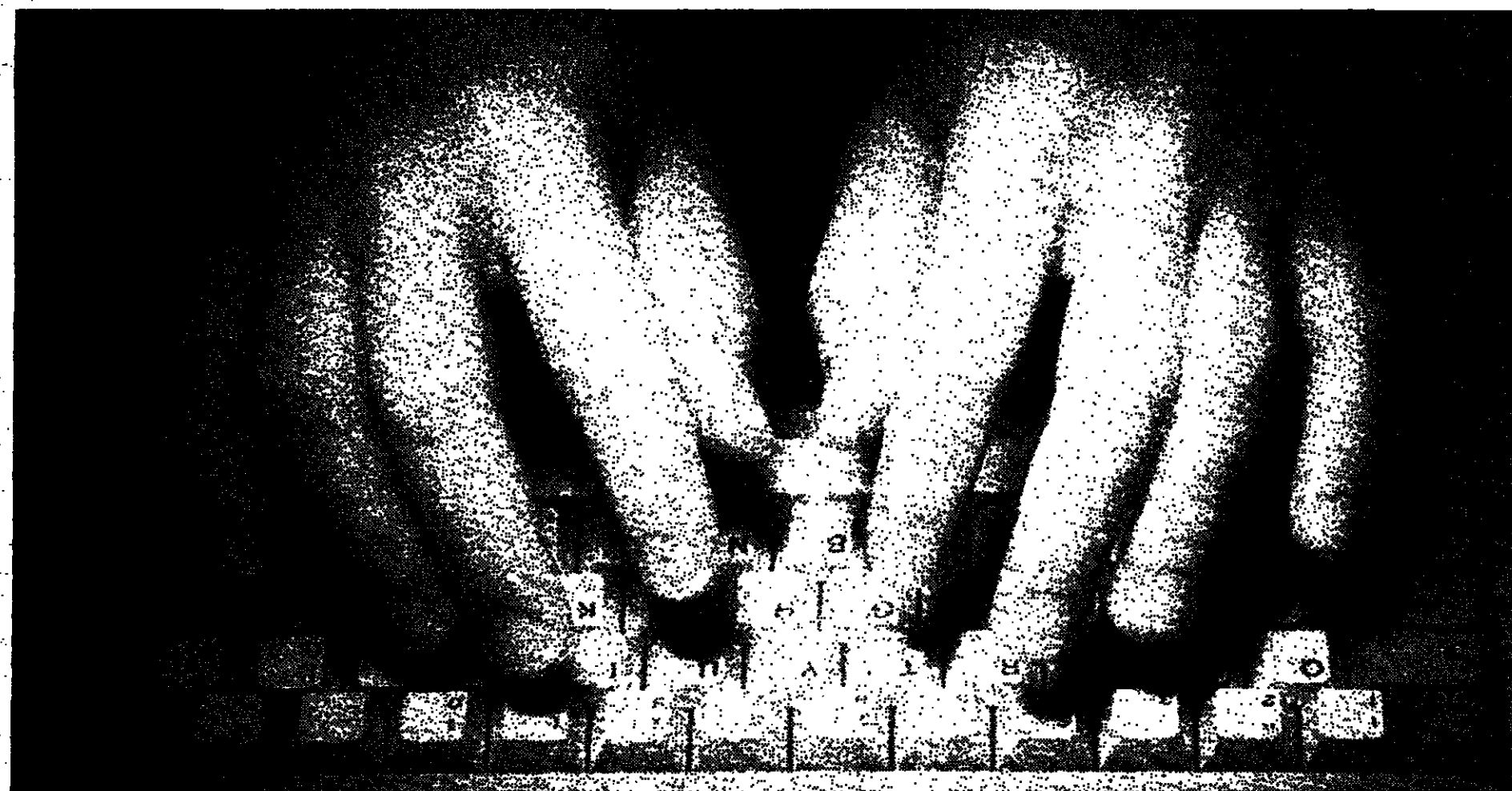
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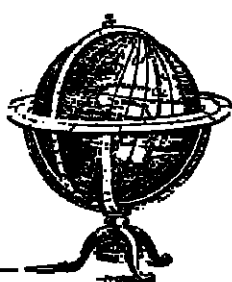
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Germany's trade surplus down by 20 per cent

By David Goodhart in Bonn and Andrew Fisher in Frankfurt

GERMANY'S trade surplus in December fell by 67 per cent, and for 1990 as a whole by 20 per cent, despite a 21 per cent rise in weapons exports during the year.

Mr Egon Höder, president of the federal statistics office, gave details of German weapons exports for the first time, apparently in response to the interest in illegal German exports to Iraq. He said legal exports of weapons had risen in value to DM1.8bn (\$600m) in 1990, representing 0.3 per cent of total exports. Some analysts, using a broader definition of weapons, believe the figure to be much higher.

Mr Höder said two-thirds of the weapons go to states in the North Atlantic Treaty Alliance, with Norway the biggest importer followed by Turkey, the Netherlands and France. There have been no legal weapons exports to Iraq since 1981.

The trade surplus for 1990 fell from DM134.6bn to DM107.3bn with imports, many of them destined for new customers in east Germany, rising nearly 5 per cent and exports easing 0.3 per cent.

The annual surplus for west Germany alone fell by 32 per cent to DM92.1bn, the lowest level since 1985. In east Germany, included for the first time in the official statistics, exports fell by 7.4 per cent to DM38.1bn, but imports fell by 45 per cent to DM22.9bn. About 78 per cent of exports and 85

per cent of imports are still traded with former communist countries.

According to separate figures released yesterday, industrial production in east Germany fell a further 10 per cent in December after slight increases in the previous three months. However, industrial orders rose 5 per cent, indicating a potential stabilisation.

Imports into west Germany from the EC last year rose 11 per cent, while exports to the EC, which account for about half of the west German total, slipped by nearly 1 per cent. Unusually high import growth rates were recorded for products in heavy demand in east Germany, such as vehicles (up by 24 per cent), machinery (20 per cent), and electrical items (12 per cent).

The current account surplus for 1990 dropped from DM104bn to DM72bn, but only the second half of the year included east Germany. That is a slightly sharper drop than that earlier estimated by the Economics Ministry.

Prices in Germany rose by 0.8 per cent in January taking the annual inflation rate to 2.8 per cent. That is a relatively steep rise for a single month, but less than the 0.7 per cent originally calculated. The annualised rate remains the same as December and is down on November's 3 per cent. The biggest increase in January was in energy and groceries.

Bonn plans for budget deficit of DM70bn

By David Marsh in Bonn

THE Bonn Finance Ministry yesterday put forward plans for a government budget deficit of DM70bn this year. At the same time, it increased pressure on federal states in west Germany to provide more funds for restructuring the east of the country.

Against the background of fast deterioration in the finances of east German states (Länder), Mr Rudolf Seiters, chancellor minister, said that west German Länder would have to contribute more to the costs of reunification.

The Finance Ministry said this year's DM70bn deficit would arise on budget spending of DM399.7bn, including a

net total of DM80bn in spending linked to unification, and DM10bn in outlays caused by the Gulf war.

According to last year's figures — which are not fully comparable because of changes in budgetary patterns caused by unification on October 3 — the central government in 1990 registered a deficit of DM48.8bn on expenditure of DM390bn.

Last year's deficit was well below the end-1990 estimate of DM67bn, because of hold-ups in spending on east Germany. The draft budget is to be presented to the cabinet next week, but will retain a heavy element of provisionality because of possible tax rises.

Spain begins cautious descent to soft economic landing

By Tom Burns in Madrid

TORN BETWEEN easing an over-strong peseta and warding off inflationary pressures, the Bank of Spain appears to have initiated a cautious descent towards what analysts called yesterday a "soft landing" of the high domestic interest rates.

Treasury bills were brought down yesterday by 20 basis points to 14.32 per cent in the wake of Wednesday's decision by the Bank of Spain to shave 0.2 per cent off its base lending rate, reducing it to 14.5 per cent.

Among the reactions yesterday, Bankinter, a pace-setting medium-sized bank linked to Banco de Santander, lopped 25 basis points off its prime rate to have it stand at 12.85 per cent and the Madrid Bolsa's rate by 2.4 points for the second day running.

The decision to ease the pressure on the peseta is dictated by what analysts termed "extremely strong" capital

inflows in the past weeks that have pushed Spain's currency to the upper limits of the European Exchange Rate Mechanism (ERM) and put the divergence indicator up to 70 per cent.

The capital inflows followed the lifting of a 25 per cent withholding tax on bond yields at the start of the year.

Moreover, the unions have redoubled calls for a more expansionary economic policy after a rise of more than 8,000

EUROPEAN NEWS

Hungary hosts anti-Warsaw Pact summit

By Nicholas Denton in Budapest

THE leaders of Hungary, Poland and Czechoslovakia meet today in Visegrad, near Budapest, to adopt a common stance towards the dissolution of the Warsaw Pact.

Hungarian officials organising the summit say the three countries will press for the quick dismantling of the political wing of the pact after the proposed April 1 deadline for the dissolution of the military structure.

Earlier this week, Soviet President Mikhail Gorbachev pre-empted his east European counterparts by unexpectedly announcing, and bringing for-

ward its dissolution by April. However, a Hungarian foreign policy expert believed that Mr József Antall, the Hungarian prime minister, Mr Lech Wal-

essa and Mr Vaclav Havel, the Polish and Czechoslovak presidents, would have to anticipate the possibility that the Soviet Union might insist on the prolongation of the political wing of the Warsaw pact in return for its recent initiative. All three want the complete dissolution of the organisation by the end of 1991.

Today's trilateral summit comes as the participants try to insulate their countries from

the conservative backlash in the Soviet Union, the collapse of trade within Comecon, the Soviet-led trading system, and political uncertainty in the Balkans.

The main aim was to prove the stability of the region to western governments and investors.

"We have to demonstrate that we can work together... to show that there are at least some east Europeans who don't fight each other," said an adviser to Mr Antall.

The leaders also hope to give a political impetus to talks on an "open free-trade zone" to

help intra-regional trade, which fell sharply last year, and to make up for the collapse of Comecon.

The free-trade zone was a public relations exercise, to please the International Monetary Fund and the EC, about which no one was very enthusiastic, said Mr Laszlo Csaba, head of the influential Bridge Group of economists.

Echoing the private view of many officials that Hungary would only lose its lead by being grouped together with its neighbours, he added: "It is in our basic interest that we be differentiated."

Germans remember Dresden



German President Richard von Weizsäcker at a ceremony in the early hours of yesterday to mark the destruction of Dresden in the Second World War. Mr von Weizsäcker joined 10,000 people in a march with candles to the Frauenkirche, the church in the centre of the former East German city left as a ruin to commemorate the bombing by allied aircraft that killed more than 35,000 people.

Sweden moves to revive growth

By John Burton

SWEDEN'S Social Democratic government yesterday unveiled a broad-based business policy designed to revive economic growth as the country confronts possibly its worst postwar recession.

A programme to make the economy more competitive is already underway. Other measures have included tax relief, a planned exchange rate application for the European Community, and a delay in shutting down nuclear reactors.

The centrepiece of the programme is a SKR100bn (\$9.2bn) project to improve transport, including railways, roads and municipal mass transit systems, as well as telecommu-

nications, particularly the mobile telephone network.

Rules limiting market competition, particularly in the agricultural sector, will be abolished or modified in an effort to bring down the inflation rate. Market-sharing in the food sector will be prohibited, while import barriers against agricultural products will be reduced. Domestic air traffic will also be gradually deregulated.

The government reaffirmed its promise to ease its tight control over foreign corporate takeovers in Sweden, explaining that rules would conform to practices within the EC. But it said it would not release concrete proposals on the issue

until the spring. The government also took a cautious stance toward relinquishing control over several state utility agencies.

It said the National Power Administration, which supplies electricity, and the state forestry agency, Domanverket, will be transformed into limited companies in 1992, but they will remain under state ownership. Swedish Telecom and the state railways may also become limited companies under state control later.

New orders to Swedish industry fell 25 per cent in December from a year earlier and were down 18 per cent from November, Statistics Sweden said, AP-IP reports.

Progress in Italy's equities tax row

By Haig Simonian in Milan

DIFFERENCES were narrowed in Italy's bitter dispute over capital gains tax on equity trading during a meeting yesterday between Mr Rino Formica, the finance minister, and stock exchange representatives.

The confusion over the tax, which is now in its third version, has led to a severe drop in business on the country's stock exchanges. It has also provoked the threat of strikes by floor traders, who took

industrial action last December in protest at the slow pace of reform.

At the meeting, Mr Formica indicated a willingness to revise his latest capital gains tax decree, introduced at the end of January, in the light of criticisms by bankers and floor traders that it is even more complex and punitive than its predecessor. Although the floor traders have temporarily suspended their strike, Mr Tito Rainis, the chairman of the

floor traders' association, said that a final decision depended on the amendments which the Finance Ministry would make.

Earlier this week, the finance committee of Italy's lower house of parliament put forward a series of modifications to make the new tax more palatable. The proposals included a reduction in the 20 and 25 per cent tax rates, and steps to soften the effect of capital gains on employees buying shares in their own companies.

Portugal prepares to resume its privatisation programme

PORTUGAL is to resume its privatisation programme which was halted last month because of the Gulf war, Patrick Blum writes from Lisbon.

Mr Miguel Belezza, the finance minister, was due to announce the programme's resumption last night at a conference in Lisbon on privatisation strategies.

The conference was organised by Lisbon's Technical University with support from the Finance Ministry. Portugal has

an ambitious programme which includes the sale or partial sale of several banks, insurance companies, manufacturing groups and utilities.

Since the programme started in 1989, shares in eight companies have been sold and until the outbreak of the Gulf war many more sell-offs were planned. The programme will resume next month with the sale of shares in Alcan, an insurance company already 49 per cent privatised.

Massacre haunts Soviet Moslems of Tajikistan

Bitterness is mounting in an Asian outpost of Gorbachev's empire, Jo Carley writes

A SMALL ceremony almost took place this week on Dushanbe's central Lenin Square to mark the anniversary of last February's violent unrest in the Soviet central Asian republic of Tajikistan, when at least 35 Moslem demonstrators were shot dead by Soviet soldiers.

The families of the victims gathered in the square, hoping to lay photographs and flowers on the spot where their relatives died.

But a state of emergency is still in force in Dushanbe, and anything which smacks of an unsanctioned meeting or demonstration is banned. The moment the families laid their bundles on the wet tarmac, the articles were seized by waiting soldiers, ripped up and thrown away. The women, hoping to be pushed off the square, and then briefly detained.

"They told us that commemo-

rations were forbidden — we had to forget the shooting," said one of the weeping women, whose 17-year-old son had died there.

Elsewhere in the city, the leaders of the Soviet republic's main opposition groups, the 7,000-strong Democratic Party, and Rastokhez (Renaissance), the nationalist and anti-Communist popular front, were summoned by the chairman of the supreme soviet, Mr Kadriddin Aslanov, and bluntly told that meetings were banned.

The attempt by the Communist government to curtail commemoration of the tragic events one year ago has left the opposition groups increasingly bitter, not least since they claim the event has received scant international attention.

"When 13 Lithuanians were killed (in January) there was an international outrage. But when twice or three times as many (the Democrats claim the

death toll could have been 50) were shot here by the army, hardly anyone said a thing," said Mr Shodmon Yusufov, leader of the Democratic Party.

"Because we are Moslems in Asia, Europeans think we brought it on ourselves."

Furthermore, the crucial questions about the event — who organised the demonstrations, and who ordered the shooting — remain unresolved and highly controversial.

The government blames the event on Rastokhez and the fledgling Islamic Party, an organisation which has now been formally declared unconstitutional. In a strongly worded report two weeks ago, government investigators alleged that the leaders of these groups had organised the unrest as an attempted political coup to replace the present president, Mr Kakhkar Makhkamov. The report also

claimed that the riots were part of an attempted Islamic revolution.

Last August the government-controlled local television network broadcast the trials of some heavily-bearded mullahs, who allegedly had been plotting to establish an Islamic government.

Nevertheless, the official version of events has been accepted by many Tajiks. There is widespread belief that

extremist Islamic and nationalist groups pose a serious threat to political stability, particularly since Tajikistan is officially presented as one of the poorest Soviet republics (a suggestion which ignores the booming but unmeasured shadow economy).

The republic's 50,000-strong Russian population has interpreted last year's disturbances as evidence of growing anti-Russian sentiment.

The official version of the

events is angrily rejected by the opposition groups themselves. Mr Jolirri Abdugabbar, leader of Rastokhez, insists that his group did not organise the riots or demonstrations.

Indeed, many in the Rastokhez movement claim the riots were deliberately provoked by the government itself, to provide an excuse to clamp down on the growing opposition to Communist rule.

"What we saw in Dushanbe is in a pattern that was repeated in Baku, Tbilisi and now in Vilnius," said Mr Yusufov. "It is Communist Party imperialism which is to blame." The opposition also claims that much of the fear of anti-Russian aggression and religious extremism has been artificially whipped up by the government-controlled media.

They are now demanding that an independent human rights group should investigate the shootings.

Belgians under fire on EC treaty

By David Buchanan in Brussels

BELGIUM has provoked sharp disagreement among its EC partners by proposing the revision of the Treaty of Rome to include a common industrial as well as economic and monetary policy.

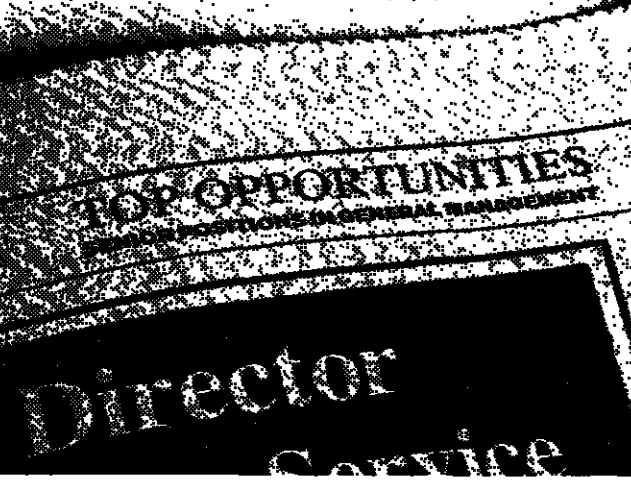
Mr Willy Claes, Belgium's socialist deputy prime minister in charge of economic affairs, last week submitted a proposal to the Inter-Governmental Conference on political union calling for the Community's competence to be extended into industrial policy.

His paper proposed multi-annual programmes, clarification of EC rules under which governments can aid their industries and possible recourse to "temporary tariffs designed to promote the development of high-tech industry". It got a predictable drubbing from British, German and Dutch officials who decried it as a new version of Gosselin dirigisme, but some support from southern countries.

The Belgian initiative coincides with a rather different German move, in the other IGC on economic and monetary union, to write a preference for privatisation into the treaty.

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Number of repossessed properties hits record

By John Authers

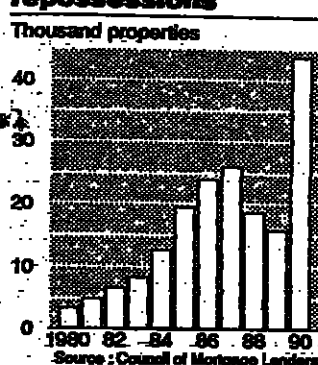
HOME LOANS institutions last year repossessed 43,890 houses — almost three times more than in 1989 and the most since records began in 1979.

Repossessions accounted for 0.47 per cent of all home loans, known in the UK as mortgages. The number of property buyers with mortgage arrears of more than 12 months also rose sharply, from 13,490 in 1989 to 36,100 in 1990.

The Council of Mortgage Lenders (CML), which announced the figures yesterday, said high interest rates and the slumping property market were to blame.

Mr Mark Boleat, director general of the CML, said: "High interest rates of them-

Mortgage repossessions



seives create severe difficulties for many borrowers while adding to the pressures faced by those with other problems."

Higher interest rates and stagnant house prices, which ruled out selling the house as an attractive option, forced some of these people into surrendering their house.

Surveys by lenders show that arrears problems have mostly hit young professionals in the south-east, but are now spreading throughout the country.

According to the Lord Chancellor's department, the biggest rise last year in legal actions concerning mortgages was in London, where the number of cases increased by 110 per cent to 17,452.

In the rest of England and Wales the average increase in court cases was 63 per cent.

UK ECONOMY

Inflation proves stubborn as unemployment climbs

By Rachel Johnson, Peter Norman and Peter Marsh

UNEMPLOYMENT in Britain rose by 46,200 to 1.9m in January amid signs that the recession is taking longer to squeeze inflation out of the economy than expected.

A raft of official figures and the Bank of England's latest quarterly bulletin provided the government with clear evidence that high interest rates were pushing the economy further into decline.

They also showed that recession has yet to curb high wage settlements which threaten to undermine the government's priority of bringing down inflation.

With the news of unemployment's tenth consecutive monthly rise came evidence of sharp cuts in manufacturing investment and output.

Government figures showed that investment slumped by 15 per cent in the last quarter of 1990 compared with a year earlier.

Manufacturing output in the final three months of last year dropped by 3 per cent compared with the previous quarter, the biggest rate of decline since early 1981.

Last month, Britain's unemployment rate rose to 6.6 per cent from 6.5 per cent in December, according to Department of Employment figures.

Without adjustment for normal seasonal variations, the jobless total reached 1.96m after a rise of 109,365 in January.

Germany's partners face dilemma

By Peter Norman, Economics Correspondent

ECONOMIC developments in Germany and the weak dollar exchange rate could pose an awkward dilemma for Germany's partners in the exchange rate mechanism (ERM) of the European Monetary System, the Bank of England said.

In its latest quarterly bulletin, the Bank said the other ERM countries might have to strive for lower inflation than Germany if the EMS is to adjust to the pressures caused by German unification.

In the conditions of a floating exchange rate system, the

ary, the largest monthly increase for five years.

The department said the underlying growth in unemployment was around 60,000 a month.

Unemployment in Britain is widely forecast in the City to reach at least 2.5m by the end of this year.

Other employment department figures released yesterday pointed to continued strong wage inflation.

The underlying increase in average earnings across the whole economy was 3.75 per cent in December, unchanged for the third consecutive month. With many pay settlements this year clustering above 10 per cent, City economists expect average earnings to rise even higher in January.

Mr Michael Howard, the employment secretary, warned that the UK's unit wage costs in manufacturing were rising faster than those of international competitors.

Falling productivity and rising average earnings pushed unit wage cost growth over the year to December to 12.5 per cent from November's 11.6 per cent — the highest for ten years.

The Bank also warned that a sharp downward adjustment in pay settlements was needed for Britain to avoid further losses in competitiveness and additional increases in unemployment.

So far, the Bank said, there was little concrete evidence that pay settlements had adjusted to the new regime of full EMS membership or that the recession had any significant effect on earnings growth and underlying inflation.

Although the Bank said the recession was worse than expected, it did not expect it to be very deep or long.

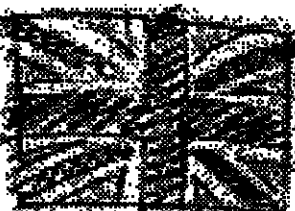
There were no worries in Threadneedle Street that Britain is facing a 1930's style depression.

On the other hand, the Finance Houses Association, whose members lend to industry and consumers, said the worst of the recession was still to come. It said defaults on loans were growing and that lending had declined sharply in the last three months.

There was fresh alarm in the UK motor trade as it became clear that new car sales so far in February have fallen to a level nearly 40 per cent below those of a year ago. Sales of light commercial vehicles are even harder hit, running at nearly one half of the year-ago.

Ironically, the new worries coincided with statistics released by the Society of Motor Manufacturers and Traders yesterday showing that UK car production last month was up 8.3 per cent, as a result of sharply rising exports. *Lex, Page 18*

BRITAIN IN BRIEF



Tories split on plans to alter poll tax

Government efforts to replace or overhaul the community charge, or poll tax, have stalled amid growing evidence that there is no consensus among either ministers or Conservative MPs on an alternative system of local government finance.

Ministers involved in the review of the tax announced in December by Mr John Major, prime minister, see no significant progress.

Mr Michael Heseltine, environment secretary, charged with making the poll tax more acceptable, has put



Michael Heseltine: Whitehall departments objected to ideas on poll tax reform

forward a number of suggestions since his appointment as Environment Secretary, but all have run into strong objections from other Whitehall departments, most notably the Treasury.

Hopes within the Department of the Environment that a reduced flat rate charge could be combined with a property-based tax have run into strong objections from the Treasury, with one insider describing the plan as an "administrative nightmare."

Action urged on outpatients

Positive management action could lead to significant efficiency gains in National Health Service outpatient services, according to a National Audit Office report.

Large variations in the time patients wait for their first routine appointment are shown in a NAO survey in the report. These range from 1-5 weeks at St James's University Hospital, Leeds, to 16-22 weeks at Chester Royal Infirmary.

Once patients reached the hospital, says the report, waiting times were a "significant problem." The average waiting time was 30 minutes or less in 53 per cent of the clinics surveyed and patients had to wait more than an hour in 7 per cent of clinics.

BT's relative prices rise

The price of British Telecom's services increased compared with those of France and Germany over the past year, according to figures published by OfTel, the regulatory body.

However, OfTel notes that the company's position has improved relative to that of Italy.

Between August 1987 and January 1991, France Telecom's prices have fallen relative to BT's by over 20 per cent and the German Bundespost Telekom's prices by over 10 per cent.

The opposition Labour party has called for British Telecom's pricing policy to be referred to the Monopolies and Mergers Commission, the monopolies watchdog.

Changes plan for Channel 3

The independent Television Commission is to recommend ITV companies to appoint a central scheduler, who would control a budget of more than £450m, to co-ordinate network programming for Channel 3, as ITV will be known when the new licences come into force in 1993.

Until recently the ITV network schedule was dominated by Thames, LWT, Central, Granada and Yorkshire, which were guaranteed the right to sell programmes to the network. Smaller companies complained about the system. It has since been modified and the network schedule is now drawn up by representatives of 10 ITV companies.

Nine community forests planned

Nine more community forests to be developed near major urban areas have been announced by the government as part of a joint initiative by the Countryside Commission and Forestry Commission.

The new forests will be near Bedford and South Hertfordshire north of London, Bristol and Swindon in the west, Cleveland and South Yorkshire in the north-east, Manchester and Merseyside in the north-west and Nottingham in the Midlands.

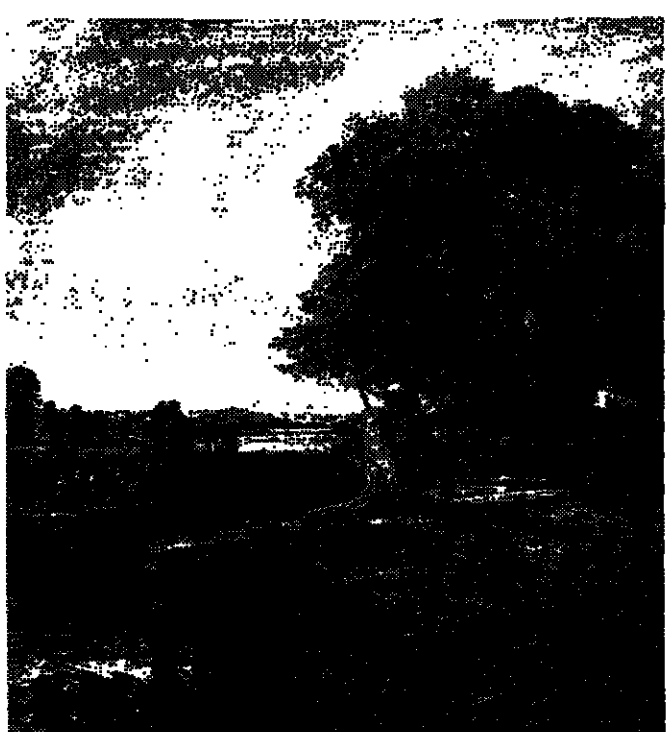
Labour fails to halt arms aid

The opposition Labour party has failed to in an attempt to prevent companies exporting arms to politically unstable regimes being offered government insurance to cover the deals.

Trade spokesman Ms Joyce Quin told the committee on the Export and Investment Guarantees Bill that last year equipment which could be used for military purposes was exported to Iraq with insurance from the government's Export Credit Guarantees Department (ECGD).

But Trade Minister Tim Sainsbury said that the department had no role in export controls and that the important control was the licensing of military exports.

Minister imposes export ban on Constable painting



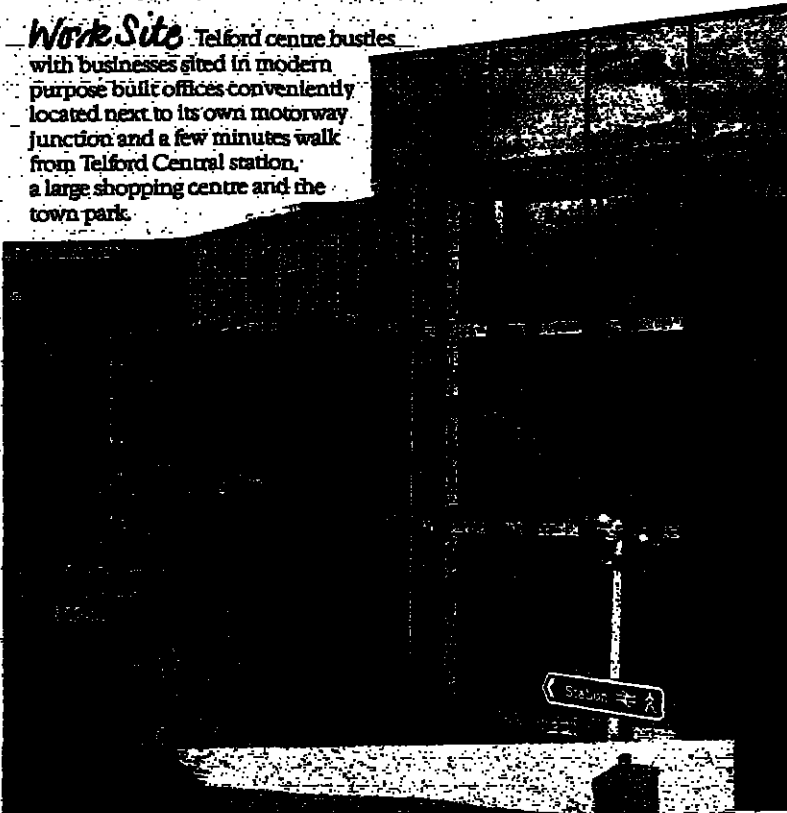
Mr Tim Renton, the Arts Minister, has imposed a temporary export ban on "The Lock" (pictured above), one of John Constable's most famous paintings. An art gallery or museum in the UK has until April 7 to raise the £10.9m now needed to keep the painting in the UK.

"The Lock" shows a scene on the River Stour in Suffolk, eastern England. The painting was sold at Sotheby's last November for £9.6m to a Sotheby's director, Baron Thyssen, who intended to add it his collection in Lucerne, Switzerland.

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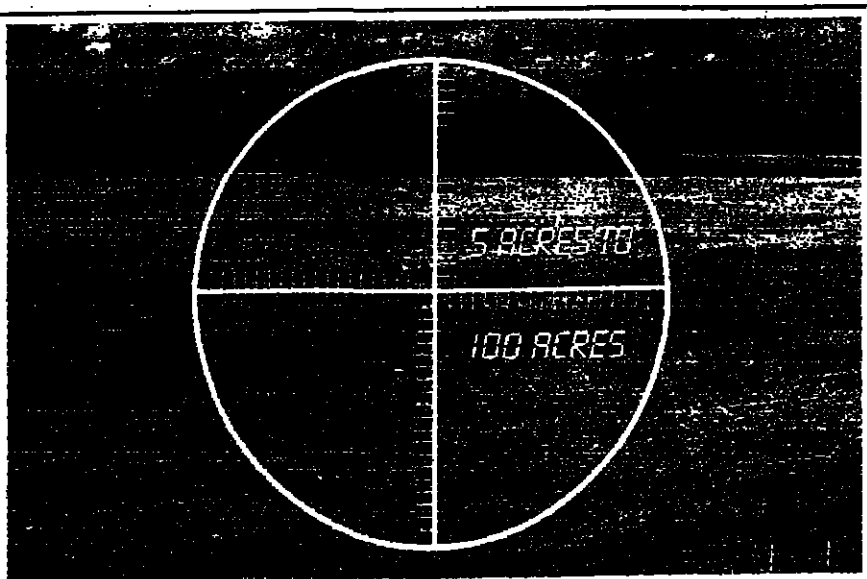
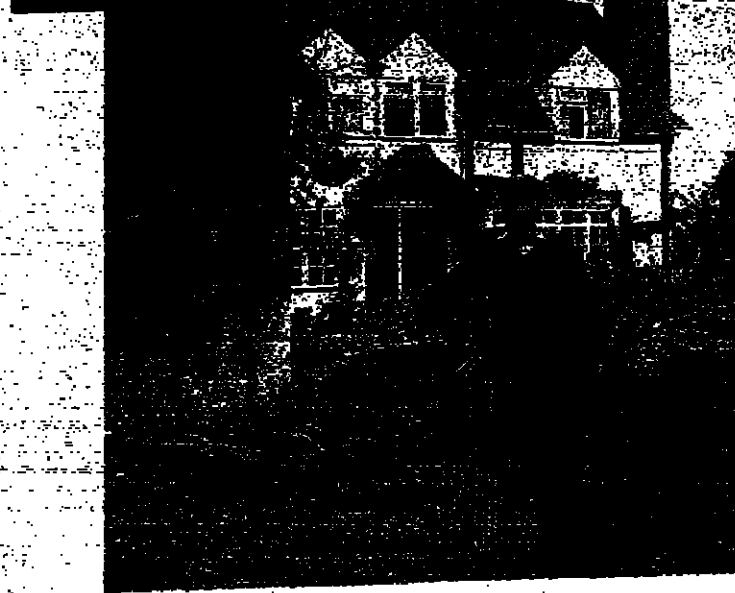
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UK NEWS

Washington irritated by traffic dispute

British Airways defies US ban on Atlantic fare cuts

By Paul Betts, Aerospace Correspondent

BRITISH AIRWAYS yesterday announced additional fare cuts on North American routes, defying US government attempts to stop it offering sharp discounts on some of its transatlantic fares.

BA is cutting its summer season 30 days advanced purchase (Aper) return fares by a third from all UK airports on 25 routes to the US and Canada. Earlier this week it announced similar reductions on Apex return fares for passengers travelling from the US to the UK.

Mr Samuel Skinner, US transport secretary, on Tuesday blocked BA's transatlantic discounts throughout the summer season, allowing the airline to offer its cheaper fares only until the end of April.

The BA discounts sparked off a transatlantic fare war with US and other European airlines matching or increasing the BA cuts. Mr Skinner also blocked US carriers from offering cheap fares after April 30.

BA said the new cheap UK fares were filed with the British Civil Aviation Authority yesterday. Subject to CAA approval, they will be on sale from today.

"We are expecting full approval from the CAA and the US authorities on the basis that these fares are in the consumers' interest and solely designed to stimulate demand during a time of downturn," BA said.

Mr Skinner's decision to block the discounts beyond April 30 reflects the US government's increasing irritation over its failure to secure UK



Skinner: 'to go extra mile'

approval to transfer Pan American and TWA landing rights at London's Heathrow airport to United Airlines and American Airlines.

Mr Malcolm Rifkind, the transport secretary, said he had been surprised by the US decision. It was "perverse" for the US authorities to link air fares with negotiations over Pan AM and TWA Heathrow landing rights.

Mr Skinner said yesterday that he was prepared "to go the extra mile" to settle the dispute with the UK by holding talks with Mr Rifkind.

"I think the time will come in the not so distant future when he and I will sit down side by side and hopefully work this out," Mr Skinner said.

Warning on aviation security

By Jimmy Burns

SECURITY in the aviation industry is underfunded, has not kept pace with technology, and remains at a "grave disadvantage" in the face of the threat of terrorism, a spokesman for the British relatives of victims of the Lockerbie disaster said yesterday.

Dr Jim Swire has undertaken extensive research into all aspects of aviation security since his daughter Flora was among 270 people killed when a bomb exploded aboard a Boeing 747 bound for New York over the Scottish town of Lockerbie.

He was speaking at the end of a four month fatal accident inquiry in Scotland into the disaster by Sheriff Principal John Mowat QC who is expected to produce his report by early next month.

Its brief is to reach a finding on the immediate causes of the disaster and any "reasonable precautions" which may have avoided it.

Dr Swire said British airports were among those worldwide which did not operate the kind of high-technology X-ray equipment capable of detecting a "Lockerbie-type bomb".

In the UK, only Gatwick was currently undergoing trial tests with the US-made TNA X-ray machine. This is designed to detect explosives by "bombarding" baggage with low-energy neutrons and identifying the signatures emitted by the nitrogen and hydrogen in explosive chemicals.

According to Dr Swire the doubling of budgetary resources on aviation security spent by Britain since the Lockerbie disaster remained an insufficient sum for the extensive research and development needed to effectively counter the terrorist threat.

Labour's united front on Gulf under pressure

By Ivo Dawney, Political Correspondent

MR NEIL KINNOCK, the opposition Labour party leader, yesterday adamantly refused to qualify the party's support for the UN allies' bombing strategy in the Gulf war despite clearly expressed doubts by three front benchers.

Yesterday, officials insisted that the shadow cabinet had given unqualified backing to Mr Kinnock's statement on Wednesday that came shortly after news of the Baghdad air strike that left tens if not hundreds of dead.

This had expressed deep regret at the casualties but none the less reaffirmed confidence that the allies' air campaign was concentrating on

military targets.

In BBC radio interviews yesterday, however, both Mr Robin Cook, the party's health spokesman, and Ms Joan Ruddock, a junior transport spokesman, called for a review of the bombing strategy.

Mr Cook told an interviewer: "It may be the time has come to ask whether the bombing runs deep into Iraq are really necessary."

"Is it really necessary to blow up every power station, water supply, every bridge to get the troops out of Kuwait?" he asked, adding that some targets were "at least ambiguous".

Ms Ruddock, a former chair-

man of the Campaign for Nuclear Disarmament, said there was growing unease among Labour MPs over the leadership's total backing for the government in the conflict.

The bombing war was going "quite beyond what the United Nations intended," she said.

Similar sentiments were also voiced by Ms Clare Short, the social security spokesman.

But while unease is growing in the Labour party, some front benchers have expressed equal irritation that some of their colleagues are breaking ranks.

One said yesterday: "It is all very well for Joan to wring her hands in public, but the rest of

us - including Neil - are just as agonised about the war and the casualties."

"If she has an alternative to our policy she should say so, if not she should shut up."

Opponents of the party leadership were also dismissive arguing it would take considerable more civilian deaths before an outright revolt might be mounted to change Labour policy.

Party officials, meanwhile, have been attempting to clamp down further on front benchers defying the party line.

The BBC has received complaints that spokesmen called to discuss issues within their portfolios are being asked

about the Gulf.

Journalists claim, however, that some Labour doubters are, in fact, using interviews on other topics as an opportunity to voice publicly their dissent.

MR PETER BROOKE, Northern Ireland secretary, yesterday gave the strongest hint so far that he will wait only a little longer before abandoning efforts to start talks on the province's political future.

Amid increasing gloom about the initiative he started more than a year ago, Mr Brooke said: "Talks about talks" were nearing a conclusion. Considerable political will, he added, would be required for success.

FT CONFERENCE - INTERNATIONAL BANKING

State ownership poses obstacle to single market

By David Lascelles, Banking Editor

STATE OWNERSHIP of banks in certain EC countries represents a potential obstacle to the evolution of the single market because it limits competition, a senior Bank of England official said yesterday.

Mr Brian Quinn, the Bank's executive director in charge of supervision, told the FT's international banking conference in London that state ownership could protect banks from takeover and distance them from the normal discipline of the market place. It also influenced their business objectives.

Mr Quinn was speaking in the wake of government attempts to block acquisitions by foreign state-owned companies on competition grounds.

Although Mr Quinn did not refer to specific cases, he said EC governments would have to accustom themselves to the idea of loosening national control over their banking systems



Quinn: protection warning if the single market was to evolve.

Dr Wolfgang Rieke, head of the international department of the Bundesbank, said the process of monetary union in Europe might take longer to prepare than people expect.

A premature locking of exchange parities within the EC would be unwelcome as much for countries with low inflation as those which were less advanced economically.

Mr Jean-Yves Haberer, chairman and chief executive officer of Credit Lyonnais, one of the French state-owned banks involved in the UK government moves, said his bank aimed to become a widely diversified German-style universal bank within the Community.

A bank needed to have at least 1000 people in another EC country to achieve critical mass, he said.

But Mr André Lévy-Lang, chairman of the management board of Paribas, said concerns about conflicting interest and concentration of risk would limit the scope for universal banking.

He claimed the investment banking side would remain a



Haberer: plans to diversify specific segment with special organisations and staff.

The single market will lead to some diminution in London's share of the EC financial services market, according to Mr Anthony Loehnis, vice chairman of S.G. Warburg &

Co, but its traditional strengths and hospitable atmosphere would ensure that it remained the centre of Europe's wholesale international banking and securities markets.

In Japan, a leading pre-occupation is with strengthening of the banking system, according to Mr Toru Kusukawa, deputy president of the Fuji Bank.

He told the conference it was essential to have healthy and efficient capital markets to avoid a vicious circle in which banks could not recapitalise themselves, leading to further difficulties.

Mr Thomas Labrecque, the new chairman of Chase Manhattan, said that the air of doom and gloom over the US banking industry had obscured the beginnings of a fundamental renewal, characterised by structural changes and a major initiative to reform banking regulation.

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Levitt seeks talks on insurance

By Raymond Hughes, Law Courts Correspondent

AN "important and exciting" development had come to light in relation to the collapsed Levitt financial services group, Bow Street magistrates court was told yesterday, when Mr Roger Levitt, the group's founder, was remanded on bail until May 9 on £665,000 theft charges.

Mr Jonathan Goldberg, QC, for Mr Levitt, said a professional indemnity and fidelity insurance policy had been discovered which might mean that nobody would lose as a result of the collapse.

"Contrary to uninformed press speculation," Mr Goldberg said, the actual losses to date were probably no more than £5m.

Mr Goldberg was asking for one of the conditions of Mr Levitt's £500,000 bail to be altered to enable him to discuss the policy with two of the group's directors.

He said the policy with the Excess Insurance Company

had come to light in the past few weeks. Its effect was that all losers might well have a claim of up to £2m each for their losses.

Excess Insurance Company, now called London & Edinburgh Insurance Group, yesterday referred inquiries about the policy to its London solicitors, Fishburn Boxer.

Mr Clive Boxer, the senior partner, said the policy had been taken out with effect from January 1990. Not all the premiums that should have been paid had been paid regularly.

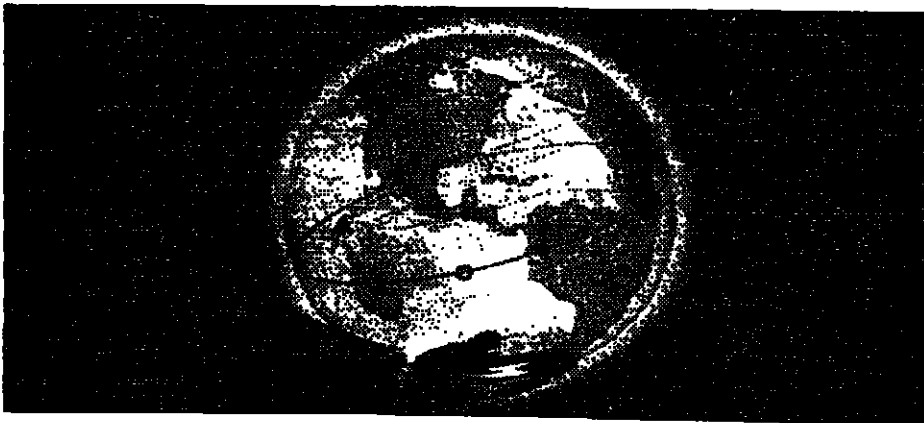
Investors, Mr Boxer said, "should not assume that any claims they may have will entitle them to indemnity from the insurers."

After the hearing Mr Geoffrey Goldkorn, Mr Levitt's solicitor, said Mr Levitt would be saying he is an honest victim of the recession, not a dishonest victim, that he has lost everything personally and is not guilty of any fraud.



Mr Levitt arriving at court

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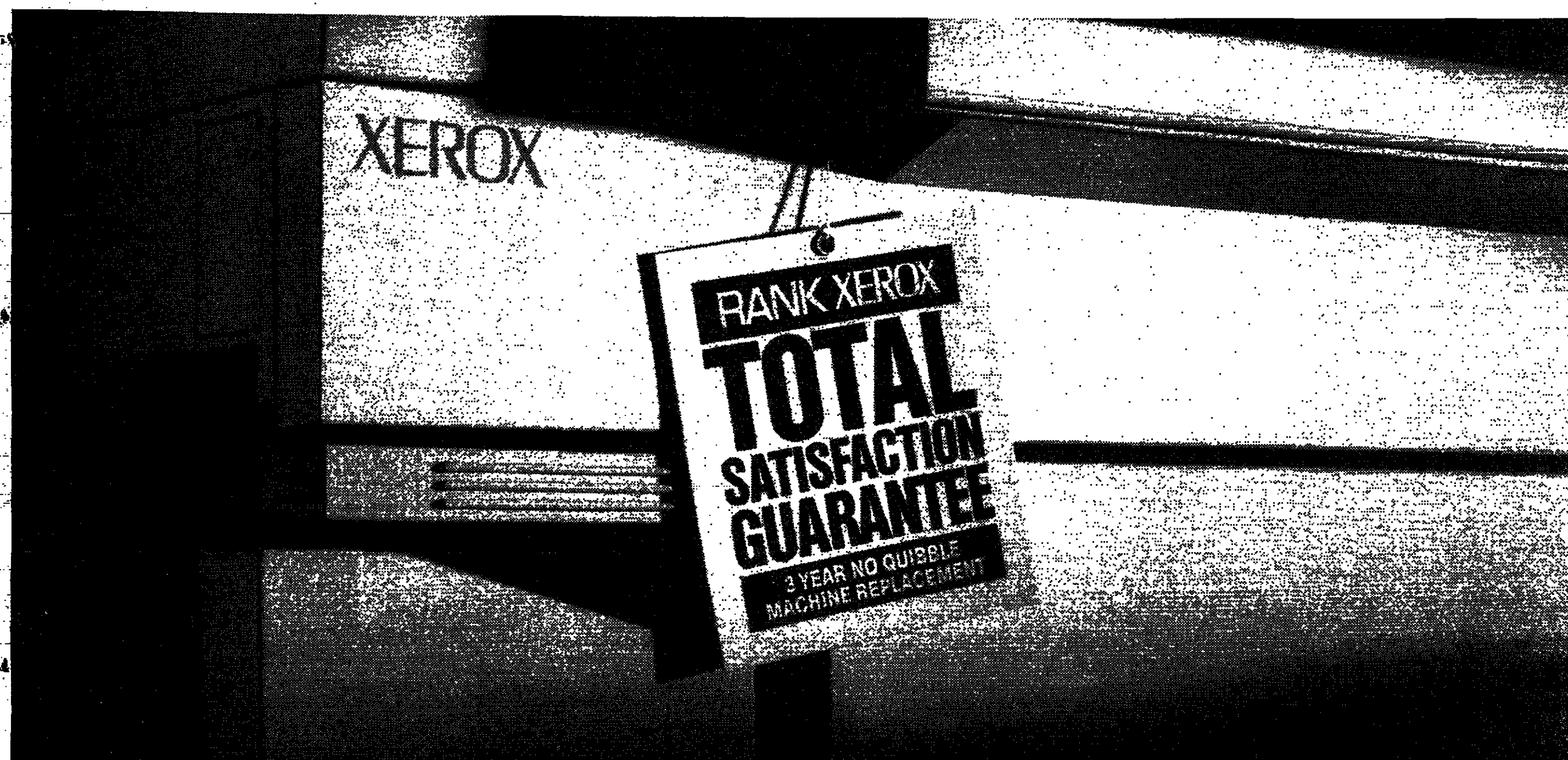
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TECHNOLOGY

Lynton McLain asks whether optical computers can ever compete with conventional machines

Silicon chased by the speed of light

Using light instead of electricity to process and transmit information has for years been considered heir to the silicon circuit's throne. Only recently, however, have computer, telecommunications and electronics companies begun to realise that the chip's reign may be coming to a close.

Research into optical computing has been stimulated by the constraints faced by electronics companies trying to squeeze more performance out of silicon circuits. AT&T, the US telecommunications company, says a limit of 1,000 components on a silicon chip is likely to be reached by the year 2000. Current chips have a maximum of about 10m components.

Few companies pretend that optical technology is close to equalling the current capability of a silicon chip computer. Conventional computers are based on mature technology that has been manufactured and sold on a large scale for many years: optical computing is in its infancy and for the most part is still in the research laboratory.

"There is no such thing as an optical computer as a layman would understand it, but as a research and development person, I would say that we have constructed an optical computer," says Andrew Walker, professor of modern optics at Heriot-Watt University in Scotland.

Last year both Heriot-Watt and AT&T built what they said were the world's first optical processors. Heriot-Watt's machine employed optical logic devices - which use light instead of electricity to process information - to guide fine beams of infra-red laser light.

Alan Huang, head of optical digital computing research at AT&T Bell Laboratories, says that AT&T's optical processor is at the level of complexity necessary to be capable of running a washing machine. He says the processor is a step towards an optical computer.

but "the way forward is likely to be a marriage of electronic and optical components operated by light. We are now able to give electronics the capability of dealing with light and vice versa."

Optical computing is based on optical processors which are made up of components that are effectively switches (see below). These switches are the optical counterpart of transistors in electronic-integrated circuits, but they operate faster and with greater data-handling capability than electronic circuits. AT&T says that optical processors could handle 1,000 times as much information as electronic computers.

The use of light offers the prospect of ultra-fast sequential and parallel processing at speeds unmatched by electronic computers. Light offers parallel interconnections between more than 10m points of light in a single beam, which means that millions of different streams of information can be processed simultaneously, opening up massive parallel processing of information.



Conventional computers are based on silicon chip-based transistors which act as electrical switches.

In the binary code underlying computer logic, a switch turned "off" can represent 0; "on" can represent 1.

Optical computing uses the same principle, but in place of silicon transistors the "on" and "off" devices are slices of special materials which form optical transistors.

Unlike the glass in spectacles or windows, which bends light in one precise way determined by the refractive

Computer makers and researchers are divided, however, on the potential of optical computing. IBM is doubtful that general-purpose optical logic will become competitive with microelectronics in the foreseeable future. But Walker says that "we have already proved that some of IBM's pessimism is unjustified."

Des Smith, professor of physics at Heriot-Watt, says "optical computing could revolutionise the real-time processing of images, a demanding task for conventional computers". He believes that optical computers will be used primarily for carrying out non-arithmetic tasks - such as the processing of pictures and speech - rather than for number-crunching arithmetical ones.

"We see a whole host of non-arithmetic tasks, such as those with constant references to computer memory, including image processing, which could be done better by optical computers because of their very rapid access to memory," says Smith.

Optical computing could be

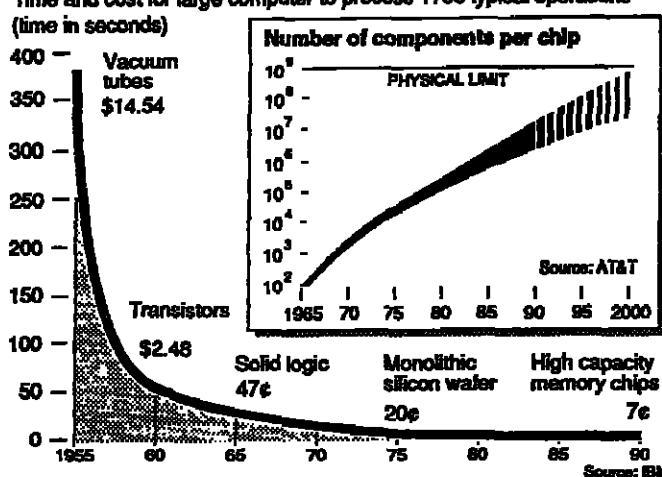
index of the glass, in optical transistors the refractive index varies according to the intensity of light.

This effect can be used to give the device two distinct and stable transmission states for one particular intensity of light. The device can be switched between these "on" and "off" states by other optical inputs.

Laser beams are used in place of electricity to power and connect these devices. The laser illuminates the optical transistors so they exhibit their two stable transmission characteristics, representing "on" and "off", 1 and 0.

Advances in computer technology

Time and cost for large computer to process 1700 typical operations (time in seconds)



especially useful to speed up processing where vast amounts of data are involved, as in engineering analysis, financial modelling, speech and vision recognition and weather forecasting.

Although optical computing is advancing slowly, the combination of electronics and optical technologies are already proving valuable in conventional computing. Smith is leading research at Heriot-Watt, Edinburgh, St Andrews, Strathclyde and Glasgow universities under the Scottish Collaborative Initiative in Optoelectronic Sciences. The initiative has just been awarded £1m by the Science and Engineering Research Council for research.

A short-term prospect is for optical devices to be combined with electronics in optoelectronic devices, which will be a "strategic, enabling technology well into the 21st century," says Smith. A combination of optics and electronics in a single computer could help overcome the speed-restricting resistance of silicon chips.

Work in Japan has focused on making hybrid semiconductor optoelectronic devices, used for precise control of optical and electronic systems.

The merging of electronics and optics is also evident in the US. AT&T has a tiny laser that can link electronic circuits and flat optical lenses for switching optical and electronic systems, such as in telecommunications and optical storage. These tiny lasers could become commercial products in about six months, says Huang. Two million lasers could fit on a fingernail.

These devices are grown as layers of crystals, one atom at a time, says Huang. "We can

make one layer behave optically and another behave electronically." These optoelectronic devices are potential bridge builders between conventional electronic silicon chip computer technology and optical processors.

IBM expects optoelectronics to play an important role in optical communications and optical storage, the main areas where the company is concentrating its effort. The latest mainframe computer from IBM, the Enterprise System/9000, is the first from IBM to use a fibre optic link. This gives the computer the potential for longer links within a network with no loss of signal. IBM is also working on exploratory optical technologies that could be the basis of further hybrid optoelectronic devices. ICL uses fibre optics to link processors inside computers.

The University of Arizona and the Optics Institute in Paris are also working on optical technology. In Japan more than 40 companies are looking into the benefits of optical computing, including NEC, NTT, Mitsubishi, Seiko Electronics and Fujitsu. Research is also being done by the universities of Tokyo, Osaka, Hiroshima and others with backing from the government, and at the Optoelectronics Technology Research Laboratory, Tsukuba.

Today's optical processors are controlled by electronic computers but eventually a program language will have to be found to handle the parallel processing capability of optical computers. Until these and other obstacles are overcome optical computers are unlikely to make the leap from the development lab to the data processing room.

Barcodes expand their horizons

SIMPLE bar codes appear on everything from tins of soup to soap powder. But there are now moves to develop the barcode so that it can carry much more information.

Symbol Technologies, of Bohemia, New York, is hoping to get its two-dimensional barcode - which is read up and down as well as from side to side - accepted as an international standard. One advantage of the Symbol code is that it can be read using the scanning equipment already in use - only the de-coding software has to be changed.

The new symbology, dubbed PDF 417, could carry more than 1,000 characters per square inch - compared with today's barcodes which contain less than 20 characters. This would make the new code ideal in transportation and shipping, where one symbol could contain information on the contents, source and destination of a product.

Two companies from York have developed a chemical labelling system to help manufacturers track down outlets which sell counterfeit goods. The labelling system involves developing antibodies to specific chemicals. A characteristic of antibodies - the biological molecules which are generated in the body as a response to infection - is that they are highly specific, reacting to each infection or foreign substance differently.

William Sessions and Blocombe have exploited the variety of antibodies to develop a labelling system with near limitless capacity. Each company would have a unique label - possibly for each different product, making counterfeiting difficult.

To use the anti-counterfeit label, an invisible chemical marker is printed on the product or packaging. When treated with a reagent incorporating the antibody the label becomes visible.

Software ready for field-work

COMPANIES that rely on their sales or service staff gathering information in the field often need special computer software on hand-held rugged computers to help them complete the task.

To speed up the process of writing such software,

Husky Computers, of Coventry, has teamed up with Software Products International, of Pangbourne, Berkshire, to develop a fourth-generation programming language and relational database system for writing hand-held computer applications. The software works on the Husky Hunter16 hand-held machine, which weighs just over 1kg and is the size of a paperback book.

The software should enable corporate data processing departments or Husky's own software centre to develop software in days rather than weeks.

Clean water bags design award

A METHOD of giving children in poor countries clean water has won the Toshiba Year of Invention top award organised and announced by the Design Council, writes Lynton McLain.

The "oral rehydration system" could save millions of lives and has a huge potential in the travel market, according to the two microbiologists who invented the technique and are selling it through their company, Hampshire Advisory and Technical Services.

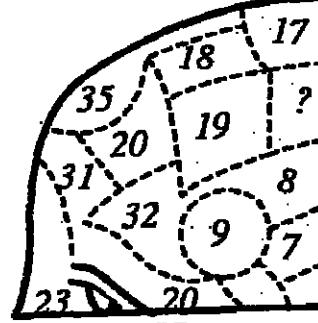
The system is based on a sealed bag containing a dry mixture of salt and sugar. This is attached to a sterile mouthpiece containing a dialysis membrane. When immersed in potentially infected water, osmosis draws the liquid into the bag but the membrane excludes all viruses, bacteria and toxins. This leaves a sterile and safe drinking solution.

Database is put into the picture

DATABASE packages which run on personal computers are widespread, but the latest database, from Business Simulations, of London, allows companies to store pictures as well as text on computer files.

Picture Cardbox, based on the Cardbox-Plus database program, could be used for storing signatures, for signature verification, or employee photographs to ensure security in buildings as well as for parts catalogues, files of press cuttings or pictures of exhibits from museums or galleries.

The picture is fed into the



WORTH WATCHING

by Della Bradshaw

PC using a scanner, video camera or video generation software. It is then compressed using a technique similar to that used by communications companies to compress images for video-conferencing. If there is a block of a single colour, for example, not every picture element will be stored, just a code to represent the area.

To ensure information can be called from the database quickly, the pictures are stored in a separate file from the text. Once the program has selected the correct textual file, the appropriate pictures are then called up too.

From aeroplanes to aquariums

THE uncertain future of the aerospace industry is forcing many aeroplane manufacturers to diversify. But few diversifications are as strange as that of Aerostructures, of Hambro, Southampton, formerly British Aerospace, which is now making acrylic structures for shark-ridden aquariums.

Aerostructures' more usual task is to manufacture the windows or canopies for pilots' cabins in airliners. Now, in conjunction with Sea Life Centres Technical, of Dorset, the company is using its huge industrial ovens to bend sheets of acrylic to make tunnels to be submerged in aquariums. The tunnels enable visitors to see marine life - particularly sharks - at very close quarters.

Contacts: Symbol Technologies: US, 518 523 2624. William Sessions: UK, 0284 582224. Husky Computers: UK, 0285 551181. Hampshire Advisory and Technical Services: UK, 0705 780335. Business Simulations: UK, 071 925 8638. Sea Life Centre Technical: UK, 0292 888 288.

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THE PROPERTY MARKET

Japanese take the long-term view

By Michio Nakamoto

AS MORE and more banks in Europe and the US retreat from the UK property market under the strains of bad debts and the deepening recession, the property industry's fear has been that the Japanese would be the next to bow out. After rapidly expanding their involvement in the UK real estate market, Japanese banks are being forced to slow down under the pressure of falling assets and higher interest rates in Japan. The huge insurance companies also face growing demands for funds at home coupled with a sharp fall in insurance income.

Yet despite the gloomy outlook the signs are that while activity has fallen, the Japanese are set to play a continuing role in property investment in the UK and increasingly in continental Europe as well.

Interest in UK real estate is still strong among Japanese life insurance companies, which have invested about £500m in central London office buildings in the past two years, and has been growing among corporations keen to secure a European foothold ahead of the Single Market in 1992.

Yet Japanese financial institutions have not been immune to the

financial turbulence that has hit the world's leading economies. Japanese banks, which have seen their asset values trimmed by a 40 per cent fall on the Tokyo stock market, have become increasingly cautious as a growing number of dodgy property loans have cropped up on their books both at home and abroad. They are also nervous about a looming fall in Japanese property values which could further reduce their asset values.

Given the deteriorating state of the UK property market and the recent criticism directed at banks for supporting the latest property boom and bust, it is not surprising that many Japanese banks express measured enthusiasm for property financing in Britain.

"We cannot be aggressive in this market," says Mr Mitsuru Takaoka, joint general manager at Sanwa Bank's London branch. "We will look at property loans on a case-by-case basis." Some banks now openly admit to scaling back their real estate involvement. Recently, UK borrowers have reported increasing difficulty in obtaining Japanese finance.

Yet true to the Japanese corporate style, even the most pessimistic

profess a long-term commitment to the real estate market. "It is odd for institutions to change their policy about something as important as property financing just because of a year or two of difficulties," says Mr Tadashi Natori, general manager at the Industrial Bank of Japan's London office.

Japanese bank lending as a proportion of new lending to the UK property sector surged from 5 per cent in 1986 to more than 14 per cent in 1989, according to Debenham Tewson & Chinnocks, the surveyors. Loans outstanding on commercial property increased from £10m in 1985 to nearly £4m by 1990, Debenham says.

The net increase of lending by Japanese banks made on earlier commitments was 41 per cent in November year-on-year. This was by far the largest increase in that period among all bank groups, and compares with a net increase of 18 per cent for US banks and 23 per cent for all other overseas banks combined.

The total amount outstanding of Japanese bank lending to property companies in the UK was £4,076m in November, compared with £2,716m for US banks.

Several Japanese banks still express a keen interest in building up their property loan books. "We aim to be a major player on the property market," says an official at Mitsubishi Bank's London branch. "On the medium to long-term we have no intention of reducing our property lending and depending on

the circumstances, we will even be very active in this respect."

Japanese bankers give several reasons for their interest in UK property lending. For example, margins of about one per cent to 1½ per cent over the London Interbank Offered Rate, can be nearly double that on sovereign loans.

One Japanese banker in London says his branch was cutting back on less profitable UK corporate financing and building up its special finance department, which includes property finance, and was the leading contributor to profits.

At the same time, many Japanese banks say they have not been as hurt by bad debts as their US or UK counterparts.

"Japanese banks have been even more selective in their property lending than in Japan," says Sanwa's Mr Takaoka. Most banks claim they have been particularly careful to ensure that there is a secure cash flow backed by pre-committed tenants.

Some of the smaller Japanese banks have shown interest in property financing as a relatively easy field for a newcomer to enter, says one consultant who has recently been asked by a number of regional banks to advise them on the UK real estate market.

The level of their activity in the UK will depend on how their parent banks fare amid mounting problems at home. However, many regional banks with representative offices in London have been waiting for years for a license to open a branch, and



The signs are that the Japanese are set to play a continuing role in the UK property market

say there are no imminent changes to their plans.

The Bank of England, meanwhile, has curbed any undue enthusiasm by instructing the banks to keep their real estate loans within a fixed proportion of overall lending.

Both banks and securities companies are eager to increase business in the securitisation of property assets, such as the packaging of mortgages for sale on the securities market.

Stronger interest in real estate investment may yet be an attraction for the still relatively cash-rich insurance companies and corporations which see the UK as a convenient stepping stone into the continental market ahead of 1992. Japanese institutional funds contributed 36 per cent to total institutional purchases last year, according to Debenham Tewson Research.

Several large Japanese insurance companies admit that they have more or less exhausted buying opportunities in the US and are now

turning their eyes increasingly towards the UK and continental Europe. The absence of the kind of antagonism towards Japanese investment seen in the US and Australia also makes investment in Europe more attractive.

Despite falling insurance income in Japan the life insurance companies are not likely to change their long-term commitment to overseas property investment, says an official at a leading Japanese life insurer.

Last year, Sumitomo Life Insurance made one of the largest investments in real estate by a foreign institution in the UK, when it bought a 52.5 per cent stake in the new JP Morgan headquarters in Victoria Embankment for £220m. Meiji Life is also considering a big investment in London.

Japanese corporations could likewise step up involvement in property development as a means of diversification. "Some of the Japanese corporations remain quite

healthy and have good reasons to expand their corporate presence here," says Mr Alan Froggatt, a partner with Richard Ellis, the chartered surveyors.

Matsushita Electric, for example, is participating in a £300m joint office building development project in London's High Holborn. Saison group, the retailing and leisure conglomerate which owns Intercontinental Hotels, has formed a joint venture with Hambro Countrywide, an estate agency, to provide advice to Japanese investors in UK commercial property markets.

The grim economic outlook and fears of a further drop in domestic property values has cast a dark shadow on the future investment prospects of the Japanese in UK property. But as one Japanese banker put it, "as long as the City remains the financial centre that it is, there will be continuing need for modern, high-tech buildings, which means continuing opportunities for investment in real estate."

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MANAGEMENT

A demonstration of the distance travelled

Patti Waldmeir examines how management and workers achieved a closer accord at Mercedes-Benz in South Africa

In the new South Africa, the old established ways of apartheid are breaking down at a rate of knots — on the shop-floor as much as at the negotiating table. Old alliances are dissolving, and sworn enemies discovering a community of interest. South Africa is in transition, and nowhere has the process been more convulsive than at Mercedes-Benz of South Africa.

On August 16 last year, some 2,000 workers occupied the Mercedes-Benz plant at East London, in the Eastern Cape province, and began a sleep-in which ended when police evicted the remaining 160 strikers two weeks later. As a result of this wildcat stoppage the plant remained closed for five more weeks while management and unions thrashed out an agreement and pushed Mercedes — one of the country's largest foreign investors — to the brink of pulling out of South Africa.

Strikes are certainly nothing unusual in the South Africa of the early 1990s; an estimated 4m man-days were lost in industrial disputes last year, up from 3.09m for 1989. A major catalyst appears to have been the heightened political expectations among blacks following the release from prison a year ago of Nelson Mandela, deputy president of the African National Congress (ANC).

Such factors no doubt played a role in the dispute at East London, where the local community is known for its militancy and the Mercedes-Benz shop-floor is perhaps the most politicised in the country. Indeed, the flags of the ANC and its close ally, the South African Communist Party (SACP), flew from the company flagpole throughout the sleep-in.

But the dispute was essentially a rank and file revolt against the policies and local leadership of the recognised union at the plant, the National Union of Metalworkers of South Africa (Numsa). Rebel workers opposed Numsa's policy of national wage bargaining in the motor industry; the dissidents wanted to bargain solely with their

own management in the belief that Mercedes could pay larger increases than other motor manufacturers.

This demonstrated the tensions afflicting the country's black unions, which have been legal only since 1979; they have long operated as political proxies for the ANC (banned until last February), and are only now turning more attention to their duties as worker representatives.

And as the political struggle eases, unions are finding that they cannot always count on worker solidarity; the Mercedes rebels were far less interested in class unity than in the size of their own pay-packets. (Local unionists call this "factory tribalism", and aim to counter it with political education on the goals of the working class.)

In the end, industrial peace was restored at Mercedes-Benz only after the ANC and SACP sent some of their most senior leaders to urge the rebels back to work. Despite their continued support for disinvestment and economic sanctions — reiterated last December at the ANC's national conference — the ANC and SACP were clearly horrified at the thought that Mercedes-Benz would pull out of the country.

Their decision to intervene demonstrates the enormous distance travelled in South African politics in the past year; it is one of the clearest signs yet that the ANC is shifting its attention away from the politics of resistance towards the problems of economic development in a post-apartheid South Africa. And it demonstrates that the ANC and SACP — which sent its General Secretary, Joe Slovo, to East London — accept the role of private capital in the South African economy, and are willing to create conditions attractive to it.

Fraught labour relations are nothing new to Mercedes-Benz in South Africa. The company's chairman, Christoph Köpke, and Ian Russell, human resources manager, who were brought in at the end of 1988, admit that the previous management style was authoritarian

and anti-union; indeed most workers saw it as racist. Two years ago the company was effectively dead; the collective relationship had broken down completely," says Russell.

Köpke says the factory was under "worker control". It was a "war of attrition"; the union did not recognise management's right to manage, he says, and management did not recognise that the union had a role to play.

Management points out that from 1987 until the August dispute, weekly production targets were never met. Mercedes-Benz also assembles Hondas in South Africa and five years ago was building 70 vehicles a day at its East London plant.

But from August 1989, that fell to 40 a day. Highlighting motivation problems at the plant, Köpke points out that when Mercedes workers built a car last year to present to Nelson Mandela on his release from prison, the car had only 9 faults (before inspection), against an average for the plant of 68 faults (13 in Germany).

He believes that the peculiar industrial relations culture fostered by apartheid was part of the problem. "When I took over, first level management (supervisor level) was 80 per cent white with an average education of Standard 6 to 7 (the first two years of secondary school)."

The hourly-paid were black, 21 per cent had matric (secondary school diploma) and three were university graduates. "Not surprisingly, this situation engendered much resentment. Three quarters of supervisors are now non-white," Köpke says, though there are still only a handful of blacks above that level.

He points out that, in 1988, the company had no formal structures in place to deal with conflict. During 1989, Mercedes-Benz and the union negotiated a recognition agreement based on a code recommended by IG Metall, the German union; it is seen as one of the most advanced in South



Christoph Köpke: has overcome a 'war of attrition'

Africa. In September 1989, shop-stewards and management met for a "relationship by objectives" exercise, to identify problems and agree key objectives.

As a result, the union accepted management's right to manage and to discipline workers fairly; the company conceded that politics could not be wholly divorced from work issues, and agreed to further training for supervisors; and that criteria for employee advancement were to be jointly identified.

But, says Köpke, signing agreements is one thing and changing the company's industrial relations culture quite another. The shop-floor still sees management as the enemy. And, says Mituzelli Tom, a senior shop-steward: "Lower management still sees workers just as tools without human dignity."

Ironically, management's attempts to forge a healthier relationship with the shop-floor appear to have contributed to the August dispute. Messrs Tom and Mituzelli, both full-time shop-stewards who opposed the sleep-in, clearly had a close working relationship with Köpke and Russell. During the dispute — which revealed serious tensions within the shop-stewards committee — the two men were branded as sell-outs.

Management had succeeded in building good relations with leading shop-stewards; but

those stewards had lost touch with the shop-floor, which revolted against them. The shop-stewards committee split, with 18 stewards supporting the strike and only 5 opposing it. In the end, the intervention of the national union leaders, the ANC and the SACP, persuaded the strikers to end their action and accept national wage bargaining. The company sacked 538 workers, whose cases are now to go to arbitration.

The dispute, which cost the company R500m in lost revenue, appears to have had a cathartic effect on Mercedes-Benz labour relations. Russell puts this down to the fact that the company has finally "called the collective relationship to account", and impressed on the union that they, too, have responsibilities under the recognition agreement. "We are spot-on production targets for the first time in five years," says Köpke.

Now management is turning its attention to a regional initiative to reduce the inequitable distribution of wealth in the surrounding community, with a proportion of extra income from productivity improvements to go into a regional development fund.

Köpke believes this will be crucial. "The deprived masses see that capitalism, apartheid, white supremacy, is all one. Capital hasn't done enough to dissociate itself from that old coalition."

Intra-company finance

ABB engineers its money

By Simon Holberton

"WE'RE as good as any bank," says Jan Roxendal, president of ABB World Treasury Centre. "We have a better rating than most banks and few can match us on the competitiveness of our lending."

ABB Asea Brown Boveri is best known as the huge Swedish/Swiss multinational electrical engineering company, a builder of trams, trains and power stations, but it is also a financial institution which has the capability to provide virtually a one-stop financial solution to any of ABB's 1,150 companies and the 3,000 to 4,000 profit centres into which they divide.

This one-stop solution includes project finance, leasing, insurance, trading and trade finance, foreign exchange dealing and the raising of debt, among others. These activities are grouped together within the financial services business segment of ABB — one of eight business segments into which the \$25bn company is split.

The birth of a separate financial services segment pre-dates the merger of Asea and Brown Boveri three years ago. According to Lars Thunell, the member of ABB's management board responsible for financial services, the creation of the new division was in response to two unrelated forces.

The first was a decision, taken in 1985, to split Asea into 14 separate legal entities; the second was the need to support Asea's operating companies in financing projects for the developing world. "Few banks wanted to be in that sort of trade finance," he said. "The banks were trying to give us all the risk and we didn't want to take it."

Today, ABB is probably the most decentralised corporation of its size in the world. The aim of decentralisation is to give as much authority to the company's operating entities as is possible within a framework of financial control. Which both allows managers to track their performance and senior management to monitor the operating units.

"We want the financial impact of the business built into our operating unit's activities," says Roxendal. "If they build inventory to meet customer demands then we want

them to see the effect it has on their balance sheet. Therefore, the unit that creates an exposure is the one which carries that exposure on its balance sheet. It is not absorbed into a central treasury."

If the treasury function were centralised then senior management would not be able to isolate the consequences of the financial decisions taken by operating managers and the operating managers would not be able to appreciate the financial implications of what they do and make informed decisions about the allocation of working capital.

Where ABB's treasuries do come into play is in helping the business units to manage their foreign exchange exposures and, indeed, their short-term assets and debt. Under a co-ordinating body, the World Treasury Centre in Zurich, ABB has set up 10 business area treasuries from Finland to Australia and the US to Italy, employing, in total, about 200 people.

Profit centres

Their role is to serve the financial requirements of ABB's industrial business units. However, they also operate as independent profit centres. In their dealings with the business units, they operate at market prices — they compete head-on with banks for ABB business — and it is in the trading and management of the funds they receive that they make profits attributable to the treasury centres.

"If we just took the money from the companies it would be easy for us to show a profit," says Roxendal. "All the local treasuries are treated as profit centres and have to meet return on equity guidelines laid down by the centre. The money they make by taking risks is the value-added and it stays within the treasury. How do we make money? We don't out of junk bonds. We don't invest in instruments with a lower credit rating than our own. And we deal only with ABB companies. We don't make markets in instruments. We have to take views on markets but we are sitting in the middle of a huge information flow. If we have to manage a US dollar debt portfolio and

borrow in the commercial paper market then we are in the market."

There is, however, one thing the national treasuries are not allowed to do and that is tap the international debt markets for foreign currency borrowings. The main function of the WTC is to provide funding for ABB as a whole, and that is centralised. "It is important that when we tap the market we have control over when and at what terms we borrow," says Roxendal.

The WTC is also responsible for developing financial engineering techniques to make the most efficient use of the funds flowing through ABB's operating companies. Where it is permissible by law, ABB companies are required to net their intra-group foreign exchange dealings. ABB claims to operate one of the largest netting operations in the world. This minimises the cost of dealing through banks and last year was estimated to have saved \$6m.

Another technique is cash-pooling. Cash-pools already exist at a local level — operating units are encouraged to use it by receiving higher interest rates on deposits and lower rates on borrowing — but the WTC is now assessing global pooling.

In an ideal world ABB would have a selection of banks in each main currency area. ABB companies would have an account with that bank so that all dollar accounts, for example, would be with a US bank. The benefit to ABB is that it could manage its cash resources better. "You could offset balances, and have the surplus placed on the wholesale money markets. That way you can get better rates of interest, or lower your debt," says Roxendal.

To date, the treasury centres have been very profitable. In 1989 they earned profits of \$47.9m, giving them as a group a return on equity of 28.3 per cent. Overall, the financial services segment earned 12.1 per cent return on equity. "In 1989 we contributed 12 per cent of ABB's profits," says Thunell. "If we can maintain that share in line with the growth of ABB's business then I'll be quite pleased."

BUSINESSES FOR SALE

Touche
Ross

Gaynor Group PLC

(In Administrative Receivership)

The Joint Administrative Receivers, G. J. Watts and C. S. Chalk, offer for sale the business and assets of the above company.

The business of the company is the design, manufacture and printing of high quality plastic packaging.

Main features are:

- Turnover approximately £6.5 million in 1989/90.
- Long leasehold trading and office premises in Manchester.
- Plant equipment and motor vehicles free from hire purchase.
- Experienced work force.

For further information please contact Graham Watts or Bill Dawson at the address below.

PO Box 498, 12 Booth Street, Manchester M60 2ED.

Tel: 061 236 9721. Fax: 061 238 2681.

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The Video Store Group plc.

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale on a going concern basis the business and assets of the above company which primarily rents out video cassettes.

- Turnover (estimated) for the 9 months to 31 October 1990 £4.4m
- Operates from over 100 leasehold locations, throughout the UK
- Balanced stock of titles
- Approximately 500 staff

For further details please contact the Joint Administrative Receivers, A.R. Bloom and N.J. Hamilton, Ernst & Young, Beckett House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 071-928 2000 Ext 4284. Fax: 071-928 1345.

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John F Powell And David J Corney
Offer for Sale the Business,
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Millmoor Commercial Services Limited

The company has been engaged since 1966 in the construction of commercial vehicle bodies and aluminium livestock transporters and is situated on the outskirts of Cheadle, Staffordshire, giving convenient access to the motorway network.

- The business includes:
- Freehold premises comprising workshop of 14000 square feet on a site area of approximately 1½ acres
 - Aluminium welding
 - Plant and machinery including 20' x 1½' Boyeler guillotine and 250 ton x 20' Kinghorn press brake
 - Turnover of approximately £1.25m per annum
 - Patents and designs

For further information please contact the Joint Administrative Receiver John F Powell or Bob Young at: Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 236 9966 Fax: 021 200 4040 Telex: 337832.

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For further details please contact the Receiver D D McGruther, Grant Thornton, 112 West George Street, Glasgow G2 1QF.

Tel: 041 332 7484 Fax: 041 333 0581

Grant Thornton

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Coop and Company (In Receivership) Wigan, Lancs.

The company is engaged in the manufacture of men's clothing.

- Freehold mill site of approximately 120,000 square feet in central Wigan
- Annual turnover £5 million in current financial year
- Long established work force

For further details please contact the Joint Administrative Receivers: David Rowlands or Allan Griffiths, Grant Thornton, 20 Wincley Square, Preston, PR1 3JJ.

Tel: 0772 53883 Fax: 0772 202620

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Fusio Leisure Limited. Leisurewear Manufacturer Wigston, Leicester.

- Turnover £2.7 million — year ended December 1990
- Attractive customer base and order book
- 100 employees
- Stock in trade and plant and machinery

For brief particulars of sale please apply to the Joint Administrative Receiver GCS Baker, Ernst & Young, 37 New Walk, Leicester LE1 6TU. Telephone (0533) 549818.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Touche Ross CARIBBEAN MARINE CENTRES LIMITED (IN RECEIVERSHIP)

The business and assets of the above company located on Nanny Cay, Tortola, British Virgin Islands are offered for sale. This sale will take place by auction on Friday March 29, 1991.

- 41 room hotel
- 180 slip marina with full utility services
- boatyard with 60 ton travel hoist
- 98 storage lockers, 2244 square feet
- marine store
- ancillary buildings containing shops, offices, marine services and other tourist facilities totalling 28,952 square feet
- 3840 square foot restaurant and small cafe 1,243 square feet
- number of employees 50
- 99 year Government lease signed in 1986, with option to renew for a further 99 years covering approximately 23 acres.
- 15 acres of undeveloped land the development of which is envisaged by the lease.

For further information please contact the Receiver, Gordon D. Hathorn at the address below. P.O. Box 362, Road Town, Tortola, British Virgin Islands. Telephone 809 494 2868 Facsimile 809 494 4704

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LEGAL NOTICES

ADVERTISEMENTS OF CREDITORS MEETING UNDER SECTION 48(3) OF THE INSOLVENCY ACT 1986 Registered No. 1992288 Registered in England

TEXMOTIF LIMITED - IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to section 48(3) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at the offices of Cork Gully, Chartered Accountants, 108 Great Victoria Street, Belfast BT2 7JL at 11.00 am on Thursday 28 February 1991 for the purpose of having laid before it a copy of the report prepared by the Joint Administrative Receiver under section 48(3) of the Insolvency Act, 1986. Creditors are invited to attend the meeting and, if they think fit, to nominate a creditor to represent them or to be represented by the Receiver.

Creditors are only entitled to vote if:

- (a) they have delivered to me at the address shown above, no later than 12.00 noon on Wednesday 21 February 1991, written details of the debts they claim to be due under the provisions of Rule 3.11 of the Insolvency Rules 1986; and
- (b) there has been lodged with me any proxy which the creditor intends to be used on his or her behalf.

Date: 15th February 1991
Signed John Ross
Joint Administrative Receiver
TEXMOTIF LIMITED - IN RECEIVERSHIP

Note: Creditors may obtain a copy of the report, free of charge, on application to the administrative receiver at the address shown above.

OBITUARY

NIGHTINGALE

A service of Thanksgiving for the life of Michael John Humfrey Nightingale will be held at St Michael's Church, Chestnut Square, London SW1 on Friday 22 February at 3.30 pm.

CLUBS

EVE has outlived others because of a policy on fair play and value for money. Supper from 10.30 am till 12.00 noon. Music, glamorous hostesses, evening refreshments. 071 734 1505, 188 Regent St., London W1.

LYTTTELTON

What has changed since earlier productions is the situa-



Now married for the eighth or possibly the ninth time, she has brought a coffin with her in order to take the body of her one-time lover to be buried in Capri. And, of course, she gets her way. She bribes the local citizens with credit for con-

Malcolm Rutherford

Pope Clement IV's gift to Henry III: an engraving of the Cosmati pavement, which lies before the altar

Now is the time to visit Westminster Abbey, says Patricia Morison

With the pavement, however, Henry was lucky. It was a gift from Pope Clement IV, albeit historians have pointed out that the pontiff could afford to be generous to a country which paid higher taxes to Rome than any other. However, the prime mover behind bringing the most high-status Roman interior decor to London was the new abbot, Richard de Ware. Henry III never himself went to

On your Henrician tour of the Abbey, you should look out for these Cosmati masterpieces. They have long had their acquisitive admirers. Donald Buttress, Surveyor to the Abbey, kindly pointed out to me that on Henry III's tomb there is a "reach line" below which precious little of the glittering inlay is left. It is exactly a 17th-century member of the Abbey, regretfully noted about the Cosmati work, "the mosaic... of late much injured and defaced by picking out the coloured glass and

According to one of the weird inscriptions, "The spherical globe here shows the archetypal macrocosm". Another still more gnomic text apparently announces that the world will last 19,683 years.

Since 1973 the Trust, under its President and Chairman the Duke of Edinburgh has raised £17 million, not from a conventional public appeal but from British industry, trusts, and foundations, augmented by \$3 million from US and Canada. Now the trust is looking for another £1½m to complete the abbey itself. As for restoration of the glorious Henry VII chapel, that is being deferred.

ODEON HAMMERSMITH

For much of the time the darkness was almost total, one spotlight half distinguishing a hunched figure, heavily curled, dressed in many wrappings of black — like an illustration from an obscure Gothic novel. Occasionally Dylan raised his fist in salute, and murmured a word of thanks. The atmosphere was heavy with smells, particularly the rich, suffocating, sweet, heady

most perverse performer, making Nina Simone and Van Morrison seem as reliable as Cliff Richard. He tours constantly, playing the smaller halls rather than the giant venues, which shows he has some sensitivity to the feelings of his fans. But what happens on stage at each concert is known only to Dylan, his particular God of the moment, and perhaps his band, although the

I caught him genial but recalcitrant, sometimes choosing the same key as the band, sometimes playing the same melody, but not always aligning it to any known recorded version of the songs. Occasionally he sang with great passion and precision, especially on "Desolation Row" but even songs made for venom, such as "Like a rolling stone" were allowed to float away from

Antony Thornecroft

DRILL HALL

Festooned with avalanches of jewellery, snowdrifts of sequins, false eyelashes borrowed from a porcupine and slap like a headache by Chagall, the six performers limp down Nostalgia Lane and regale us with highlights of the Hot Peaches career. Gay Lib to them is the right just "to be me" - which sounds fine - but their kind of gayness is just more of the Me generation. Mol, mol, mol. There's less about love than about rough trade, and less about sexuality than about dressing up.

Mind you, the poor dears can seldom have had a more frigid reception than on

The others all put into reverse the Noel Coward dictum that the performer's duty is to indulge the audience, not himself. Amy Coleman stands out because she (a) is female (b) can sing. She's an arch, joyless soul sister who turns her two dismal songs into down-on-the-floor near-orgasms — the kind of thing that makes Bette Midler seem like Jane Eyre.

As entertainment, *The Heat* is just an anthology of tag-ends, swept off the floors of New York's gay cabarets of yesteryear. Torpid, narcissistic, flat. As sociology, though, *The Heat* is creepily fascinating. It's an appendix to Susan Sontag's famous essay *Notes On Camp*.

Alastair Macaulay Michael Lynch



On Wednesday the Vienna Philharmonic Orchestra opens its five-week tour of North America and Japan with a concert at the Kennedy Center in Washington. It will be a rare opportunity to hear an orchestra which is regarded as one of the world's finest, but which, as resident orchestra at the Vienna State Opera, tours infrequently. The conductor on the American leg will be Claudio Abbado, and the programme reflects his interest in 20th century music as well as the orchestra's Viennese traditions. In Washington and Boston (next Fri), Bruckner's Fourth Symphony is the main work. The two concerts in Toronto (next Sat and Sun) include Mahler's 2nd Symphony and the 3rd of the Waldseue from Schoenberg's Gurrelieder, with Marina Lipovsek as soloist. During a week of concerts at the Carnegie Hall in New York (Feb 28 to March 3), the programmes include Webern's Six Pieces Op 5 and plenty of Mozart. On its final evening in New York, the orchestra will give a concert of the music of Elektra, with Eva

Next week's major events in Europe include the first production of *Idomeneo* at the Teatro Lirico Massimo La Zarzuela in Madrid (Tues), conducted by Michael Susskind, staged by Emilio Sagi and with a cast headed by Montserrat Caballé. Tony Palmer's production of Peter Grimes, much admired in Zurich two years ago for its bold theatrical colours, is revived in Geneva (Sun) with a new cast and conductor for seven performances. Following the Bolshoi Ballet's season in Paris, ending this weekend, Pina Bausch brings the Tanztheater Wuppertal to the Palais Garnier (Thurs) for three performances of Gluck's *Don Juan* in homage to Tauride.

LONDON
Accademia Italiana Italy by
Moonlight: The Night in Italian
Painting 1550-1850. Nocturnal
scenes ranging from the Garden
of Gethsemane to fireworks in
the Colosseum. Carracci, Lotto and
Bassano are represented, as well
as several non-Italians, including
Eisheimer, the Norwegian
landscapeist Johan Christian Dahl
and the Austrian Michael Wutky.
Ends March 2. Closed Mon
Barbican Centre *The Apotheosis
of Love: a centenary tribute to
the English painter Stanley
Spencer*, with 65 works drawn
from collections around the world.

**Museo Nazionale Centro de Arte
Reina Sofia Masters from the
Guggenheim Collection: from
Picasso to Pollock. With 125
paintings and sculptures
representing the main movements
in 20th century art, the exhibition
includes work by Miro, Braque,
Giacometti, Klee, Matisse and
Modigliani. There are 17 works
by Kandinsky and seven by
Brancusi, including three wood
sculptures not seen in public since
1960. Ends May 13. Closed Tues**
MILAN

**Palazzo Reale Settecento
Lombardo: sacred and profane
art from 18th century Lombardy,
including 200 paintings by Crespi,
Ricci and Borroni, and 100**

promote his work is recreated as part of the exhibition. Ends May 5. Also Monet and his Contemporaries: Impressionism and Post-Impressionism. Five Monet landscapes from the permanent collection are included, along with paintings by Pissarro, Matisse, Bonnard, Cezanne, Toulouse-Lautrec, van Gogh and Picasso. Ends June 3. Closed Tues. **Museum of Modern Art** Liebov Popova: 55 paintings and 80 works on paper. This is the first United States retrospective of Popova (1889-1924), a constructivist who is considered one of the most original artists of the early 20th century Russian avant-garde. The exhibition includes a selection

Gustavis of the period. Ends April
1. Closed Tues
Fondation Mona Bismarck
Retrospective of the symbolist
artist Emile Bernard (1868-1941),
with 60 paintings and 50 drawings
and engravings. Bernard's
theories and use of thick contours,
flat strong-coloured surfaces and
refusal of perspective influenced
Gauguin in his Pont Aven period.
Ends March 18. Closed Sun
Galerie Maurice Garnier Bernard
 Buffet (b.1926), the French painter
loved by the Japanese celebrates
Views of New York in his
characteristic spiky style. Ends
March 29. Closed Sun and Mon
Louvre, Pavillon de Flore Joos
van Cleve: an exhibition showing

Staatgalerie Acquisitions
1983-1990: a collection of drawings and engravings by old masters from the German, Italian and Dutch schools, including a Rembrandt. Among the 19th century French prints are several by Bredlin, Bonnard, Vuillard and Roussel, and there are also some modern French and German drawings. Ends April 15. Closed Mon

VIENNA
Kunstlerhaus Roberto Capucci: Gowns as Armour, fashion in steel and silk from past and present. Ends April 2. Also Mozart in Vienna, an exhibition for the Mozart bicentenary. Ends Sept 15. Daily

FINANCIAL TIMES

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Friday February 15 1991

Mr Pavlov's reaction

THE NONSENSE concocted by the new Soviet prime minister, Mr Valentin Pavlov, about a foreign plot to undermine the rouble is a disturbing indication of the return to old ways. In this it is in accord with the imposition of control over the media and the lies about events in the Baltic states.

The Soviet Union was built on force and fraud. However unwillingly, President Gorbachev's government is returning to these historic roots. But it is doubtful whether renewed reliance on old ways and old institutions – the party, the KGB and the military – offers even a temporary escape from the cascading problems of the Soviet state.

Mr Pavlov asserts that "a massive injection of money into this country has been planned for a long time. That would have caused a financial disaster". So the government's currency reform (or theft) of last month was "a defensive measure".

If Mr Pavlov believes that, he can believe anything. But does he? More likely, he hopes that he can sell this conspiracy theory to the Soviet people. If so, nothing could better reveal the contempt in which the elite hold the people.

Since a big lie is often more effective than a little one, Mr Pavlov's assertions may work. But nothing is further from western minds than destabilising President Gorbachev's government; nor, if they wanted to do so, would they go about it in this absurd way.

A big lie

The truth is precisely the opposite of Mr Pavlov's claims. The currency swindlers from whom the people need protecting are the ruling elites for whom he speaks. It is at their behest that the country has been flooded with roubles, the currency debauched and a "financial catastrophe" threatened.

The rouble needs no enemies with the Soviet government as its friend. Its plight is, in large measure, symptomatic of the power of the institutions on which President Gorbachev once more relies. Successful economic reform in the Soviet Union requires fiscal stabilisation, competition, and wide play for individual initiative.

First aid for the unemployed

RIISING unemployment constitutes an important challenge to UK economic policy-makers over the coming year. The government must ensure that the newly unemployed are able, and willing, to rejoin the workforce when the economy recovers. The economic case for more public expenditure on counselling, training and a temporary work option, is sound. Only the government's political commitment remains in doubt.

January's rise in unemployment, once seasonally adjusted, was lower than the consensus forecast. Yet growth of average earnings remains stubbornly high, despite rising unemployment and falling output. Unit labour costs in manufacturing grew by an unsustainable 12 per cent in 1990, far higher than in any of Britain's competitors. Pay bargains still reflect last year's inflation rather than current reality.

Further large rises in unemployment are inevitable. But reducing wage-inflation need not permanently impair the skills and motivation of the unemployed. The government's goal must be to provide all newly unemployed with the chance of either a training scheme or government-sponsored temporary employment, within a year of losing their job.

The current package of employment measures, introduced over the past few years to cope with the problem of persistent long-term unemployment, must be reoriented and expanded to meet this new challenge.

Job-search

Some unemployment and job-search is desirable, even in a fully employed economy. Currently the newly unemployed receive an initial advisory interview and support in their job-search. They should also have interviews with the same adviser in subsequent months. Whether this will happen depends on the maintenance of adequate funding for the over-stretched employment service.

A short period of retraining would be sufficient to return many of the newly unemployed to work, after an initial period of search, given the substantial skill shortages that still exist

But these reforms would destroy the power of the chief organs of the Soviet state. Mr Pavlov has, instead, spelled out a conservative reform strategy. He seeks forced modernisation of heavy industry, strictly limited privatisation, and compensation for the price rises that the government has long sought and are now thought imminent. This programme is little more than the Brezhnevism with bite, with which President Gorbachev started his reign.

Ruling elites

Mr Pavlov's programme has nothing to do with a Chilean or South Korean route to economic reform, as has been suggested by Mr Yuri Prokhorov, leader of the Moscow city Communist party. Chile and South Korea did not possess huge ruling elites whose power derived from their direct control over every aspect of economic life. On the contrary, relatively small governing elites created the framework within which private enterprise could flourish. That is neither what the Soviet government is discussing, nor what is going to happen.

In the Soviet Union the governing elites are not the solution. They are the problem. But they are also the source of organised power. In moving towards them, President Gorbachev is, at one and the same time, trying to make government effective and rendering meaningful reform impossible.

This can be no more than a temporary solution to the Soviet crisis. The question is what happens now. A serious attempt might yet be made to return to Stalinism, which would offer no solution to the long term problems of the Soviet economy. Alternatively, the pendulum might swing back towards the comprehensive reforms discussed a few months ago. Having shrunk from the fray once, however, President Gorbachev seems unlikely to muster the courage in still more adverse circumstances. That leaves as the most likely outcome more unrest, more conflict between the centre and the republics and yet more decay. Mr Pavlov's government offers no solutions. It is merely another symptom of the Soviet disease.

America's insurance companies are caught in a double bind, pressured by the prospect of tighter federal regulation and by a continuing threat to the bottom line. Among the more extreme claims made by industry analysts and other interested observers in recent months are that:

● One-fifth of America's biggest life insurers could be at risk of insolvency in a severe economic downturn.

● Of the top 20 property-casualty groups, which cover diverse personal and commercial risks from vehicles to buildings and workers' compensation, all but two are storing up problems for the future by not conducting their business on a sufficiently conservative basis.

Both claims elicited denials of varying vigour. So did a rumour that circulated last year about the poor financial health of Equitable Life, the third-biggest US insurer. But the fact that such suggestions are contemplated by analysts speaks volumes for the level of disquiet among insurers. It is not just the health of this industry, which manages assets of almost \$2,000bn and employs more than 2m people, that is at issue. There is acute nervousness about financial institutions of any description following the multi-billion-dollar bail-out of the US savings and loan associations and in the light of the current trauma in the commercial banking sector. Accordingly, the entire insurance regulatory system is under the microscope.

Insurance regulation has been a state, as opposed to federal, responsibility since the middle of the last century. Each enacts its own statutes; has its own insurance policy, backed by supervisory staff; and makes its own arrangements, through "guaranty funds", to protect policyholders should an insurance company operating in the state go bust. The question being asked – not least by a Senate sub-committee headed by the powerful Michigan politician Mr John Dingell – is whether such resources are sufficient.

So far – and it has not yet heard from some key parties – the Dingell committee has been unimpressed. After examining the failure of four fairly sizeable insurers during the 1980s, it reported last February that it "found a remarkable record of greed, incompetence and rascality" by the companies' management.

The litany included "excessive underpricing, bad underwriting, illusory reinsurance, reckless management, self-dealing, non-existent records, fraud, and a general concern for the welfare of corporate insiders".

The committee's damning conclusion was that "there has been, regrettably, little or no enforcement of laws, and few adequate regulations, properly enforced, to punish and deter wrong-doing" in the industry as a whole. That is strong stuff by any measure, and the industry is now braced for legislation proposing some form of federal intervention. It is a prospect variously greeted by insurers with alarm, sorrow and, just occasionally, qualified enthusiasm.

Any assessment of the industry's problems starts with the caveat that this is a vast and diverse business encompassing giants such as the Prudential, with assets of more than \$100bn, as well as one-office operations.

Even more critical is the divide between the life business, which has increasingly become a savings mechanism, and the property-casualty sector where risks are much harder to assess. While it is true that certain problems span both the life and property-casualty sectors, they are essentially different industries, which must be treated differently.

The life industry's main worry centres on investment portfolios. Plunging US property values, coupled with the collapse of the junk bond market, have already created serious ripples within the banking business. Now,

The US insurance industry is bracing itself for legislative reform after damning criticism from Congress, writes Nikki Tait

Insurers under the microscope

the argument runs, insurers who invested policyholders' money in these areas could also be affected.

By mid-1990, "below investment grade" bonds were reckoned to amount to about 4.5 per cent of life companies' portfolios, while real estate (mortgages plus owned property) made up about 22.5 per cent. In themselves, these figures may not look unmanageable. The life insurers, moreover, point out that only 3.5 per cent of their aggregate \$255bn mortgage portfolio was "delinquent" (the borrower had not met the terms of the loan) by the third quarter of 1990 – rather better record than that of other financial institutions.

The trouble is that these numbers are "averages" which conceal horrifying individual examples. For instance, First Executive, the Californian insurer and a big customer of Dresser Burnham Lambert, the now defunct investment bank, is reckoned to have had more than 45 per cent of its assets in junk bonds.

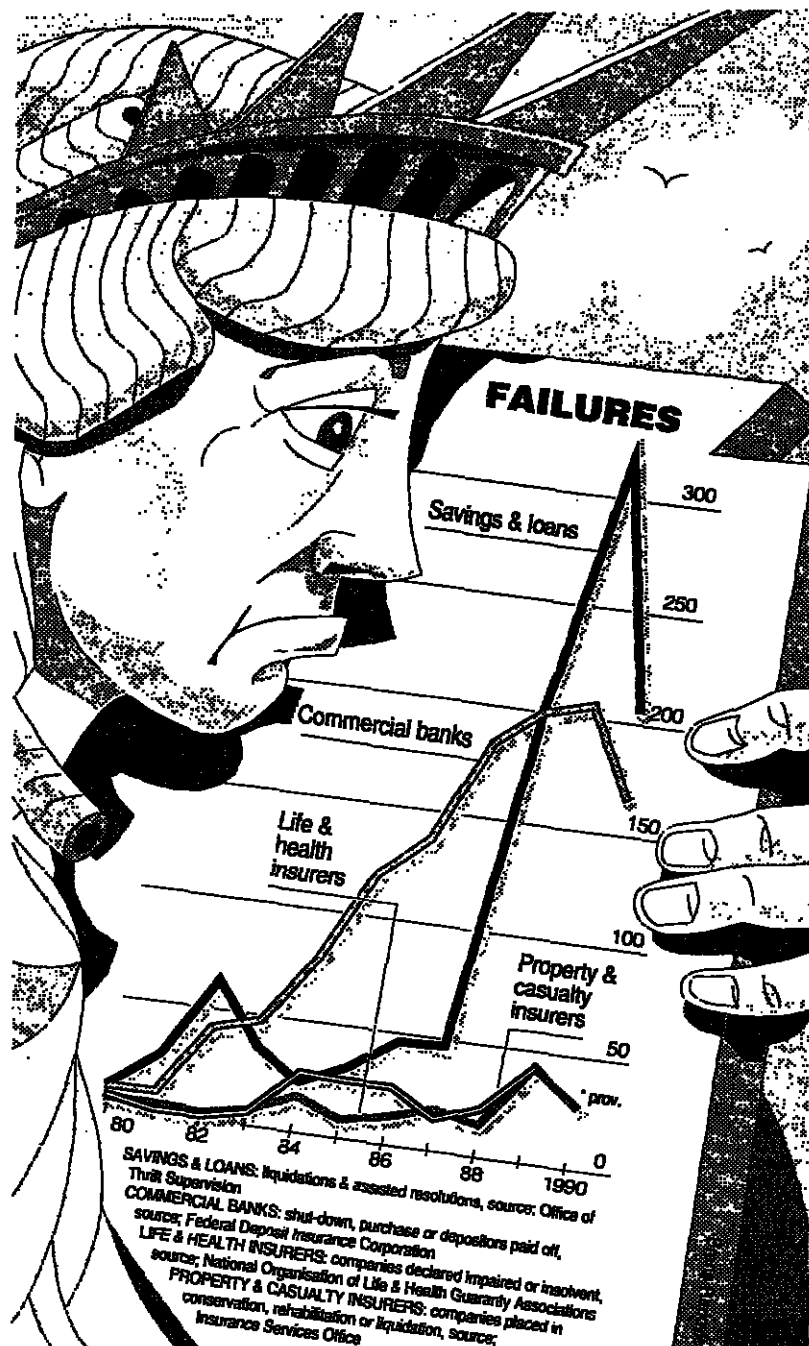
Nor have the problems been confined to the industry's least conservative members. Moody's, a big ratings agency, conducted a survey of the life industry's commercial mortgage portfolio towards the end of 1990 and made five downgrades. Two related to Equitable Life, and its Equitable Variable Life subsidiary.

Investment portfolios are not the sole worry on the life side. Competition has led to the development of policies which are significantly more expensive to administer and which offer a lower return to the insurer than traditional contracts. Other obligations, such as guaranteed investment contracts which were marketed aggressively in the 1980s, have proved difficult or impossible to make a profit on as interest rates fell.

The industry's commercial mortgage portfolio has led to the development of policies which are significantly more expensive to administer and which offer a lower return to the insurer than traditional contracts. Other obligations, such as guaranteed investment contracts which were marketed aggressively in the 1980s, have proved difficult or impossible to make a profit on as interest rates fell.

On the first score, property-casualty insurers were immersed in a particularly prolonged underwriting cycle, which reached its nadir in about 1984. Returns improved throughout the mid-1980s, but before the sector could move into underwriting profits, the cycle turned down again in 1988. Some analysts hoped a run of catastrophes late that year would reverse the trend and accelerate a shake-out in capacity. But even though some price increases have been pushed through in niche areas, most observers reckon there will be no real earnings improvement until 1992.

The really worrying suggestion is that underwriting cycles may be becoming longer and more unstable as the structure of the industry changes. The last cycle, for example, is reckoned to have lasted 10 years, compared with five to seven years on



the previous three occasions, and the downswings have been elongated.

There is some rationale for this: a significant proportion of the commercial customer base has been switching to self-insurance (for example, through mutual arrangements with other companies). This means that, while overcapacity persists on the supply side, demand may be also shrinking in key lines, or growing only slowly at best.

The consequence, many observers suggest, is that insurers have expanded too aggressively into other areas of business. At the forefront of many ambitions has been the general liability insurance market.

This can involve anything from coverage for professional services to

insuring potential damages from manufacturing operations. As a line of business, it tends to be quite profitable in the short term. But insurers are also exposed for long periods and the ultimate costs can be difficult to predict. As a result, there is a growing concern that many companies may have inadequate reserves on this score.

Compounding these headaches are the "social pressures" impinging on the industry. Car insurance is one example. The problem started in California, when state voters passed Proposition 103, demanding a rollback in rates. "Prop 103" has since been subject to a long legal battle, and the insurance companies have won the right to "make a reasonable rate of

return", mitigating its effect. But similar initiatives have spread to other areas like New Jersey and Pennsylvania, and caused some insurers to pull out of auto insurance in these states.

Finally – although less urgent – other financial institutions may yet muscle in on the insurers' territory. The commercial banks, despite their own difficulties, have shown some interest, and Citibank is fighting a legal battle in New York over its right to sell insurance nationally.

What are the implications of these combined pressures on the industry? The fear persists that there will be a run of sizeable insolvencies that the guaranty system cannot handle. So far the number of failures in the industry, although rising, has not reached serious proportions. But Mr Richard Stewart, a former New York state insurance commissioner, has little hesitation in predicting that there will be "a significant wave of insolvencies" in the property-casualty sector over the next five years. If these occur in the general liability sector, they may be of an entirely different order, he says, from past collapses – namely "large, national, complex and interconnected".

Here is the rub. When a company goes bust, the state guaranty association taps other insurers in its area to cover unpaid claims of the insolvent insurer. But the assessment levels are invariably capped, most commonly at 2 per cent of annual premiums. If a couple of large national insurers went under, it could take years for guaranty funds to raise enough money to pay outstanding claims.

Not everyone takes such a unreservedly gloomy stance. "We do not subscribe to the view of widespread insolvencies," comments Mr Larry Mayewski, a vice-president of A.M. Best, the rating agency which specialises in the insurance sector. "But there are specific companies which are surely weak."

What is to be done? The Dingell committee is expected to complete its deliberations by the summer and will then come up with legislative proposals. Its investigation has spurred action.

The National Association of Insurance Commissioners, for example, has put forward a variety of proposals, including one that limits the extent to which insurers can invest in bonds of a certain quality. It has made it a requirement that financial statements be subject to an annual audit by a certified public accountant, and has entertained the idea of having the state guaranty funds play a role in reviewing the finances of supposedly solvent companies.

No, it seems, is quarrelling with these moves; the question is whether they are enough. The NAIC can only recommend regulations. Much depends on the enthusiasm of individual states for speedy implementation.

"I reckon that regulation is good or adequate in about half the states," says a senior executive at one of the largest insurance companies. For the rest, he said, "50 per cent is below par and 25 per cent is disgraceful".

Those, like the NAIC, which favour a beefed-up state system, point out that the current structure has a relatively good record. They note that federal regulators oversaw the S&L debacle, and claim it is preferable to build on a tried foundation.

Few insurance experts believe the matter will rest there. There is a strong suspicion that some form of "federal commission", charged with ensuring greater uniformity of standards among the different states, could be proposed. Also on the cards might be some form of federal insolvency fund.

"I'm not a great supporter of a federal guaranty fund," says one Washington insurance executive, "but there's no denying that head of political pressure." After the S&L and banking debacles, who can be surprised?

New trick by Old Lady

What is the Bank of England up to? Once, it would have been over backward to ensure that a British-owned bank led a prestige-filled official deal in the bond markets.

Yet it is appointing a US-owned institution, Morgan Stanley International, to head the first Ecu bond issue by Her Majesty's Government. Indeed, the issue has gone so well that it has been increased to £2.5bn (£1.75bn).

The ground-breaking deal is all part of a UK plan to capture the lion's share of the growing Ecu capital market and squeeze London's main competitor, Paris.

The problem is that the UK's home-grown securities firms have no great strength in the Ecu market. Worse, the strongest are French houses such as Banque Paribas.

There is also the little question of why Morgan Stanley? It hasn't lead-managed an Ecu deal on its own since 1989.

The official line is that the choice was on merit. The House of Morgan has always been close to HMG and Morgan Stanley, employing 1,300 people in London, is strong on sovereign bond issues and has a large Ecu trading capability.

But the Eurobond market is an uncharitable place. It has not gone unnoticed that the chairman of Morgan Stanley International in London is Lord Richardson (Sir Gordon as was), a former governor of the Bank of England.

Perhaps, some unkind souls suggest, times don't change much after all.

Lost Ball

Hearing the catalogue of strategic mistakes that memoir-writing George Ball allegedly made during his nine years running Prudential-Bache Securities, one wonders why he lasted so long at the top of the fourth biggest securities

firm in the whole of Wall Street.

Without the backing of the Pru, the US mutual insurance giant, the firm would have disappeared a long time ago – say his critics.

But one usually scathing critic of Wall Street's ability to lose other people's money, Lipper Analytical's Perrin Long, says that with the possible exception of one or two individuals, such as Primerica's Sandy Weil, he can't think of anyone who could have done any better at Pru-Bache.

Ball inherited a retail broker suffering from perennially low margins. That was the root of its strategic problems, says Long.

Will the call now go out for Sandy Weil, or has he enough problems on his plate?

Knocking copy

Selling in the Soviet Union is a pamphlet of no fewer than 281 quips – the proceeds reputedly going to finance the "anti-communist struggle".

Two examples: "A foreign visitor to Moscow is buying Rabinovich a meal and orders black caviar. 'Huh,' says Rabinovich, 'your tastes are out of date. We stopped eating that ages ago.'"

What did Germany glean from Karl Marx? The east took the Communist Manifesto. The west got Capital.

Sterling test

It is a long time since Britain's down-trodden ship-owners have had as potent a figure as P & O's Lord Sterling arguing their case in the corridors of power. Hence there has been discreet lobbying to persuade him to stay on the bridge for a second successive year as president of the General Council of British Ship-

OBSERVER

ping. It is not to be.

Sir Frederic Bolton and Sir Ian Denholm have each been president more than once. But neither held the position for longer than a year at a time. The last shipping tycoon to do so for several on the trot was P & O's first Earl of Inchcape, 70 years back.

So it would have been highly unusual if Lord Sterling, whose company controls over a third of the UK fleet, had stayed on. In any case the general council has just recruited a real live admiral, Sir Nicholas Hunt, to be its next full-time director-general and argue its cause on high.

Clearly, Sterling is hoping that by the time he hands over the presidency to the relatively unknown Michael Everard, he will have persuaded the UK government to underwrite the rebuilding of Britain's rapidly ageing merchant fleet by introducing 100 per cent depreciation allowances. If not, then a large part of the P & O fleet could be flying something other than the Red Ensign in future.

Either way, it will be a test whether Sterling's behind-the-scenes influence remains as great as is sometimes suggested.

Sales pitch

Green with envy at golfers who nonchalantly snap clubs over knees in irritation at a bad shot? The British insurance industry is driving to your aid with CaddySure – a new package from Exall Warren Darby and Trinity insurance.

For just £15 a year, it offers club golfers cover for lost or damaged equipment, personal accident and liabilities to third parties. So you can break your club over your partner's head and it won't cost you a penny.

There is also an incentive

to good play – hole-in-one cover – reimbursing the golfer for buying the traditional round of drinks at the 19th. "Have a double, old boy, I'm insured".

The one person who seems unlikely to need hole-in-one cover is the marketing man at Trinity Insurance who is promoting the deal: David Rough.

Show business

While few managing directors throw a jug of water at their shareholders in public, it was entirely in character for Richard Strong, who is quitting the Strong & Fisher leather company which his father founded 60 years ago.

Amanda Strong found herself self all wet at a press conference when her father wanted to prove the stain-resistant and water-repellent qualities of his company's Hi-Tec leather.

The theatrical flourish did the trick. On another occasion he brought six glamorous leather-clad models to a presentation to City analysts. "We got a record attendance and I've never seen so many people stay on for lunch," recalls a former adviser.

Strong is also a keen horseman. Now his company has fallen under the control of Hillside Holdings, his main concern is whether the new masters will continue sponsoring Anne-Marie Evans's effort to make the British three-day event team.

Natural break

Criticism of British Rail's treatment of passengers – sorry – customers in the cold weather have evidently inspired it to try harder.

Witness the guard on a Hastings-bound service with no working toilets, who advised that relief could be found in the station facilities during the stop at Tonbridge.

"The train", he added, "will await your convenience".

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FINANCIAL TIMES

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Moscow set to raise prices by up to 200%

By Leyla Boulton in Moscow

THE Soviet government is expected to unveil long-awaited price reforms on Monday, raising the prices of food and clothing by between 100 and 200 per cent.

But they will be offset by hefty wage compensations for a population frightened of any change in state prices.

Mr Andrei Orlov, deputy chairman of the government's economic reform commission, said the price increases would

be announced before parliament reconvenes on Monday. He could not say when they would come into effect, but it is likely Moscow will want to avoid a time lag between the announcement and implementation to pre-empt panic buying.

The Federation Council, which brings together leaders of the 15 Soviet republics, is expected to approve the package in Moscow today.

The reforms are designed in part to create a more realistic structure for pricing, linked more closely to production costs, as well as cutting subsidies.

Mr Orlov said state subsidies for food would be reduced to a quarter of their present level as a result of the changes.

The Russian parliament was yesterday debating the package in closed session, indicating that the price rises are

imminent. Interfax news agency said the price of meat, bread and flour would be tripled, and milk and children's clothes would go up 130 per cent. Household appliances, detergents and underwear would increase by around 75 per cent, and railway and air fares would rise by 70 and 80 per cent respectively.

The measures include compensation for wage-earners, tied to a basket of products,

including all essential food and "first priority" consumer goods. Mr Vladimir Shcherbakov, the labour minister, said it would put at least R800 in every pay packet.

But in an apparent attempt to mitigate both the inflationary effects and a potential backlash by consumers, prices of petrol, alcohol, and medicine will not change, according to Mr Orlov.

Editorial comment, Page 16

Amman echoes to calls for revenge

Mark Nicholson reports on a different form of anger in Jordan

BY DUSK last night, the angry chant for Saddam Hussein to use chemical weapons to avenge the bombing of an Iraqi air raid shelter was still ringing off the walls of the US embassy in Amman, loud enough to drown the muezzin's call to prayer.

"No-one here will sleep tonight, they will be waiting for Saddam to attack Tel Aviv," said one young Palestinian woman in a typical expression of outrage which spilled into Amman's streets yesterday in a series of demonstrations. Though smaller than many in recent weeks their anger was of a different order.

Where previous demonstrations have been cloaked in celebration, symbolised for instance by the proud brandishing of models of Scud missiles, yesterday's were underlain with a will for revenge.

Special forces police armed with guns, clubs and shields watched the demonstrators they were there to control with clearly mixed feelings. But although a few westerners were slapped or jostled, even the most bitter Jordanians had only violent words for onlookers from Britain or America.

For the most part the crowds' ire was directed at President Bush, the butcher of mankind, King Fahd, the Saudi ruler, and President Hosni Mubarak of Egypt, or "Hosni Dollar" as he has been branded for his perceived complicity in the US-led war.

"Bush, Fahd, Hosni, Assad, we will kill them all," screamed one middle-aged man brandishing a black flag. "We will fight, we will kill everyone," he shouted to cheers and a great chorus of "Allahu Akbar" (God is Great).

But an element of the Jordanian anger derives from a knowledge that they will not, cannot and, finally, do not wish to fight. Beside posters of President Saddam they held aloft pictures of King Hussein, whom they have never respected more and whom they will follow in his partisan neutrality.

But since the bombing campaign began, Jordanians from all levels of this educated society have watched with deepening grief, fury and a bitter belief that the coalition is intent on nothing less than the



A Jordanian joins in protests outside the United Nations building in Amman yesterday

complete destruction of Iraq. Outside the heavily guarded US embassy, one of few buildings in the city to fly its flag at full mast, more than 200 women and children waving their own black flags began their vigil early yesterday morning and pelted the building with stones, red ink and shoes, a traditional Moslem insult. Some of the women sobbed, rocking children in their arms.

At one point, a two-year-old girl was held aloft while the crowd broke into a call for Mr

Saddam to kill Israelis and American troops with chemical weapons.

Other crowds descended on the United Nations headquarters and also pelted it with stones, in testimony to the disillusionment felt by many here towards an organisation they now believe to have been hijacked into a US-led conspiracy against the Arab world.

The crowds will return to the streets today, which is the Moslem weekend, perhaps in even greater numbers. And again, the violence is likely to

be purely vocal. It is unlikely that all Jordanians will satisfy their will for revenge in words alone. Soon after news of the attack on the air-raid shelter broke a young German Arabist student sitting in a downtown cafe was stabbed in the chest by a man who had just watched scenes of the Baghdad attack on television. The student, who had apparently been mistaken for an American, escaped death but no-one is confident that this will be the last casualty of Jordan's anger.

US plans further cuts in export controls

By Peter Riddell, US Editor, in Washington

THE US is planning to reduce by a further 25 per cent the range of technology exports subject to controls and licensing, but will retain restrictions on some high-technology sales to countries like the Soviet Union and Iraq.

Foreshadowing a relaxation within a few weeks, Mr Robert Gates, President George Bush's deputy national security adviser, yesterday stressed that the US would maintain tight controls on exports to the Soviet Union of certain products, such as advanced telecommunications systems. He said the war with Iraq and the Soviet crackdown in the Baltics underscored the importance of keeping controls.

The US still wants to ban sales of fibre-optic equipment to the Soviet Union because of worries about the impact on intelligence gathering, but there are signs of a shift to permitting such exports to the new democracies of Poland, Hungary and Czechoslovakia. The US has been wary of relaxing controls on such high technology exports to eastern Europe because of concern over re-export to the Soviet Union but also to Middle Eastern countries such as Iraq.

In a speech to the American Electronics Association, Mr Gates said that, while the Soviet Union has a communications system that impedes business activity, the US is still concerned about making available new technology because of the deteriorating internal position. "Until the situation settles into a more predictable pattern we must simply hold the line."

A new "core" list of technologies subject to licence will be published later this month, and come into operation at the end of March.

Since the sweeping political changes in eastern Europe at the end of 1989, the US and its partners in the 17 nation Co-ordinating Committee for Multilateral Export Controls (Cocoms) have moved to cut back restrictions.

The US has already cut the previous 116 product categories subject to licence by 40 per cent, including many computers and machine tools. The proposed further relaxation is expected to produce an additional reduction of 25 per cent. There has been considerable controversy over the export of western technology to Iraq, both directly and indirectly. Mr Gates said yesterday that since 1985 the US has refused to authorise 350 licences of technologies destined for Iraq. He expected the Gulf crisis to bring about greater international co-operation on the control of high technology.

GM, Ford post large losses

Continued from Page 1

further decline in orders in many markets. Mr Robert Stempel, GM chairman, said the plunge in consumer confidence due to events in the Middle East and economic turmoil "resulted in a dramatic drop-off in North American vehicle demand and dealer inventories, which contributed to sharply reduced factory sales and earnings in the fourth quarter."

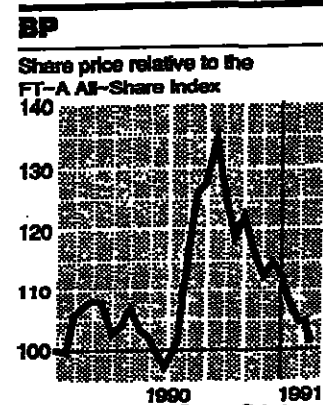
He said 1991 and the rest of the decade would be a time of "strategically responding to intensifying competition and rapidly changing market conditions."

On Wall Street, where GM's problems are well known, the company's share price was up 1/4 to \$36.

Ford's price slipped 1/4 to \$30.

THE LEX COLUMN

The onward march of wages



Share price relative to the FT-100 All-Share Index

Source: Datastream

Yesterday's UK economic data may have been no worse than expected. They are nevertheless a reinforcement of the Bank of England's warning that the conquest of inflation cannot yet be taken for granted. Manufacturing employment in December sank to a new all-time low and output dropped by 2.2 per cent. Despite that, manufacturing wages went up by nearly 10 per cent. The combined effect on unit wage costs, which only three years ago were rising at 2 per cent a year, was an increase of 12.5 per cent. This may be largely an historic figure, the product of timing differences within the cycle. But it is also an indication of the scale of the job the ERM is designed to tackle.

Starling's position within the system yesterday remained substantially unchanged. Given the apparent willingness of the Bank of Spain to help the UK government out of two days ago, this is perhaps a little disappointing. The sterling/peseta rate is now back to where it was before the UK's base rate cut. No further monetary relaxation by the Spanish authorities is expected in the near future, so even the next half point cut in US base rates will take careful timing. As for the irrepressibly cheerful equity market, it has yet to reflect that if all those cost increases are not to show through in headline inflation, the difference must come out of corporate profits.

Worries about BP's dividend cover seem to have been in view of its ample cashflow and its huge and partly discretionary capital expenditure. But even with the help of lower UK inflation, it will be tough to meet market expectations of a dividend increase of 6 per cent this year. Debt to equity at around 40 per cent is back within the company's stated comfort range, but despite a dividend this year from the weak dollar, the balance sheet remains a worry.

Whether the shares are good value has little to do with per-

home health care - is breaking even, though it may be 1992 before it gets its separate New York listing. However, investors must satisfy themselves that BOC is building long-term value as well as weathering recession. \$300m of capital spending this year on the likes of its new gas plant in the Pacific suggests it is certainly trying, which helps justify the stock's relatively expensive rating.

BT

British Telecom's third quarter figures are final evidence that it can churn out a very attractive profit performance almost at will and make a return on capital in line with corporate averages at considerably lower risk. BT has begun to show that it can offset recession-hit revenues with deep staff cuts, a process which has much more potential. If the Trade and Industry Secretary is not already so minded, he should now be tempted to take a hard line in the duopoly review and throw open the UK telecoms market to competition. If BT's shareholders suffer, they can always console themselves with the benefits they will enjoy as consumers.

Crest Nicholson

Mr Paddy Linaker's M and G, which holds 5 per cent of Crest Nicholson's equity, will no doubt be touched. But by paying a half covered dividend, the company looks to be taking the easy way out. Finding that extra £2.5m to pay the final is obviously not a problem, but the apparent strength of the balance sheet only tells part of the story. Net interest payments, for example, are only covered 2.2 times, while distributable reserves in the parent company will be reduced to little more than £7m. If gloomy pre-tax profit forecasts of just £5m for the current year turn out to be right, maintaining the payout a second time would swallow most of the remainder.

Crest's gamble is that things cannot get much worse and that tumbling interest rates will finally perk up demand in the housing market. The company concedes that it honestly does not know when that will happen and warns shareholders quite clearly not to take anything for granted. The plan is that fear of not being forgiven in the City may have encouraged the less prudent course. There will be plenty of others without even that option.

EC stance is setback for Gatt hopes

Continued from Page 1
about the EC's exact stance was caused yesterday by assurances from officials in Brussels that the Commission had not retreated from the position it had taken at the ministerial meeting.

Diplomats said yesterday that they expected Mr Dunkel to make a final effort in the next few days to find a formula that would allow talks to restart in all the areas under negotiation in the round, including services, textiles and intellectual property rights.

Attempts to tip the Uruguay Round back on course have slowed since February 1, when senior negotiators called to Geneva by Mr Dunkel agreed to a "twin track" approach to the farm issue.

Talks on technical details would resume in the multilateral forum while efforts to settle basic political differences would be pursued separately in bilateral discussions between the US and the EC or in talks among a few leading countries.

It was assumed that no agreement could be reached by March 1, when US President George Bush has to seek a two-year extension of his "fast track" negotiating authority from the US Congress and that congressional approval for the extension would have to be secured if Gatt's thwarted trade-liberalising exercise was to be completed.

Postponement of Mandela trial raises concern over rule of law

By Patti Waldmeir in Johannesburg

TWO terrified prosecution witnesses in the trial of Mrs Winnie Mandela were yesterday given 20 minutes to decide whether to testify against her or face the threat of spending the rest of their lives in jail. They chose not to testify.

Such a decision could only have been made by men who feared that their alternative to imprisonment (theoretically, they could face five-year sentences) would be a life in jail, though this would be unusual, was death or serious injury at the hands of unknown figures who have sought to pervert justice.

Certainly, the two young men - Kenneth Kgase and Barand Thabiso Mono - believe they will be killed if their testimony leads to the conviction of Mrs Mandela and others charged with eight counts of kidnapping and assault. They point to the fact that a fellow witness, Mr Gabriel Peto Mekgwe, is missing, believed kidnapped; they fear he may be dead.

Their fear highlights the role intimidation has played in the Mandela trial, which has seen one of the co-accused disappear and then reappear on the steps of the court, and Mr Mekgwe abducted in his pyjamas.

The trial was yesterday postponed to March 6, along with

sentencing of the two witnesses. It has been not only unedifying but has raised serious concern about the rule of law in what President F.W. de Klerk likes to call the new South Africa.

It has damaged the image of the African National Congress (ANC) - which has thrown its weight behind Mrs Mandela in the trial - both at home and abroad. And it has fuelled white fears that South Africa, with its high crime rate and brutal tradition of township violence, faces a lawless future.

No one knows exactly who is responsible for the intimidation of witnesses. The ANC has denied it was "organisationally involved" in the disappearance of Mr Mekgwe. But the peculiar wording of this denial has invited speculation that ANC supporters, acting without the approval of the leadership, may be implicated.

In the past, ANC officials have privately admitted that rank-and-file members (especially the so-called "young lions") have committed acts of political intimidation.

The ANC's failure to control the "young lions" was already causing moderate blacks to drift away from the organisation; any further evidence that

the ANC is powerless to stop intimidation cannot improve the group's image.

The ANC branch in Tumbulo, near the Orange Free State town of Parys, yesterday called a press conference to be addressed by Mrs Manand Seipei, mother of Stompe Seipei, who was found in a ditch with his throat slit.

Local officials repeatedly insisted that neither Mrs Mandela nor her associates had anything to do with the killing of Stompe, a Tumbulo boy. (A man has already been sentenced to death for his murder.) They repeatedly attempted to prevent Mrs Seipei from saying whether she supported this view. She said only that she was "no longer angry" with Mrs Mandela, but hoped she would visit her to "clear up these matters".

If police cannot locate those who have disappeared, it seems unlikely that the state can proceed. Mrs Mandela will have been denied the opportunity to clear her name; the state will have been frustrated.

Such an outcome would no doubt be politically expedient. It would remove a source of conflict between the Government and the ANC. But it would not augur well for the future of justice in the new South Africa.

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WORLDWIDE WEATHER

Abuja	F	11	52	Berlin	S	4	-25	Caracas	F	13	99	Faro	S	14	57	Islamabad	R	18	45	Madras	C	16	61	Milan	S	10	32	Nairobi	S	19	94	Seiburg	C	17	-26	Tamale	C	19	64
Algiers	F	17	-62	Bombay	S	4	-38	Calcutta	F	17	99	Perth	S	14	57	London	R	18	45	Amman	C	16	61	Moscow	S	10	32	Paris	S	19	94	Singapore	C	17	-26	Tokyo	C	19	64
Amsterdam	F	17	-62	Chicago	S	4	-38	Cardiff	F	17	99	Shanghai	S	14	57	Manila	R	18	45	Beijing	C	16	61	Montreal	S	10	32	Porto	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Atlanta	S	16	61	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Cebu	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Dakar	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Dhaka	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Dublin	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Edinburgh	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Hankow	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Los Angeles	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Lyons	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Montreal	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Moscow	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Mumbai	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Paris	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Perth	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Porto	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Rangoon	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Seoul	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Taipei	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
Tamale	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64
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Yokohama	F	17	-62	Bombay	S	4	-38	Calcutta	S	16	61	Geneva	S	-130	33	Jakarta	C	16	61	Bombay	C	16	61	Mumbai	S	-4	21	Perth	S	19	94	Singapore	C	17	-26	Toronto	C	19	64

Temperatures at midday yesterday C-Cool D-Drizzle F-Fair P-Pog H-Hot R-Rain S-Sunny B-Storm Sh-Show T-Thunder

INTERNATIONAL COMPANIES AND FINANCE

Wallenbergs in loss after SKr4bn move to block raid

By John Burton in Stockholm

INVESTOR and Providentia, the two main investment companies used by the Wallenberg family to control their extensive Swedish industrial empire, yesterday reported a combined loss of almost SKr1.7bn (\$312m) for 1990.

The loss was blamed on the SKr4bn effort to block a greenmail raid on Saab-Scania, a key Wallenberg company, by Swedish financier Mr Sven-Olof Johansson last year.

Despite the loss, the two investment companies proposed higher dividend payments, with Investor raising its dividend per share to SKr4.30 from SKr3.40 and Providentia to SKr4.15 from SKr3.30.

Investor's loss amounted to SKr1bn, compared with a profit of SKr471m in 1989, while the deficit at Providentia was SKr665m compared with a profit of SKr376m a year earlier.

Profits were also harmed by falling share prices on the Stockholm bourse last year, its worst this century. The value of shareholdings held by Investor was cut by 25 per cent to SKr15.9bn, while those held by Providentia fell by 31 per cent to SKr11.5bn.



Peter Wallenberg: 'We will come to sell more companies'

The poor stock market conditions added to the companies' woes since they make their profit from share deals rather than dividend income, which they must redistribute to their shareholders to preserve their favourable tax status.

The Wallenberg family, headed by Mr Peter Wallenberg, has about 30 per cent of the capital in the investment companies. Investor and Providentia increased their short-term debt burden to SKr14.3bn from SKr8.8bn in

1989 to eject Mr Johansson from Saab-Scania and increase their shareholdings in other companies.

But they have been forced to sell other stakes, including their interest in Alfa-Laval, the Swedish food processing equipment maker, to Tetra Pak, the Swiss liquid packaging concern, to finance interest payments.

"We will come to sell more companies although we plan to buy into others," Mr Wallenberg said this week.

Cir to post sharp cut in profits after Cerus loss

By Haig Simonian in Milan

CIR, the diversified holding company controlled by Mr Carlo De Benedetti, will report a deep cut in group net profits to about L60bn-L80bn for 1990, according to estimates.

The fall, from group net earnings of L181.4bn (\$166m) in 1989, is primarily the result of the loss taken by Cerus, Mr De Benedetti's French holding company, on the sale of its 9.95 per cent stake in Société Générale de Belgique.

That transaction resulted in a loss of about FF1.2bn (\$243m). Cerus's total loss for 1990 will be about FF2.2bn including financing costs and write-offs on investments.

Cir said that the sale of the Cerus stake in La Générale would reduce group net indebtedness to less than L400bn from about L800bn, excluding convertible bond issues.

Mr De Benedetti also says that 1990 earnings at Olivetti, the computer and office equipment group controlled by Cir, will be about \$100m.

Also, meetings have taken place between representatives of Cir and Mr Silvio Berlusconi, the Italian media magnate, about Mondadori, the Italian publishing group.

Negotiations included at least one session between Mr De Benedetti and Mr Berlusconi. But Cir says it is going ahead with its appeal against a Rome court decision giving Mr Berlusconi the advantage.

Rise at BNL 'answers critics'

By John Wyles in Rome

BANCA NAZIONALE del Lavoro, Italy's largest state-owned bank, yesterday reported a 46 per cent rise in provisional gross profits, after special provisions, to L720bn (\$658m) in 1990.

Total deposits rose 7.6 per cent to L85,668bn and loans by 22 per cent to L38,796bn. Mr Giampiero Cantoni, president, said the figures showed that BNL had the will and capacity to renew itself and were an answer to its detractors.

Recession hurts British Telecom

By Jane Fuller in London

BRITISH TELECOM, the biggest UK telecommunications operator, has lifted third-quarter pre-tax profits by 13.3 per cent to £787m (\$1.6bn) from £695m.

But the deepening UK recession took its toll, and revenues from international calls fell for the first time since records started more than 20 years ago.

The higher third-quarter profits were achieved partly through a £39m fall in the net interest bill to £93m. For the first nine months of 1990-91, taxable profit was £2,332m against £2,011m, a rise of 15.4 per cent.

The figures benefited from continued cost-cutting. A further 5,100 UK jobs went in the third quarter on top of the

5,500 shed in the previous six months, leaving a total workforce of 234,500 at the end of the year.

The decline in international revenue, in the three months to December 31, was small, to £447m from £456m. It follows a cut in the price of international calls last September which BT says wiped out slow volume growth.

With OfTel, the industry regulator, proposing a cap on the price of these calls, BT says its "self-imposed caps" led to a fall in prices of 11 per cent last year.

Pricing is an area of concern for BT arising from the government's review of the duopoly it shares with Mercury Communications. BT says it will wel-

come more competition, but is concerned that new rivals will go for the services with the highest margins.

Mr John Doherty, investor relations manager, said calls subsidised line rental charges by £2bn a year. "The standing charge that goes on bills is horrendously loss-making," he said. BT wanted to be allowed more freedom to raise these charges.

Price increases were being concentrated on loss-making services. Quarterly income from line rental rose by nearly 17 per cent to £498m from £426m.

Sales growth, running at 8.3 per cent in the first half, slowed to less than 6.5 per cent, making £3.38bn against

£3.08bn for the quarter. Operating profit increased at a similar rate to £890m from £827m, compared with an interim improvement of 14.3 per cent.

Revenue from inland calls increased by 5.7 per cent to £1.29bn from £1.2bn. But volume increased by less than 2 per cent during the quarter.

Earnings per share rose to 8.5p against 7.6p, giving a nine-month total of 25p compared with 21.7p.

Mr Doherty said the bottom-line performance was good, bearing in mind the slackening growth. It reflected tight financial control.

The share price on the International Stock Exchange in London gained 5p to close at 300p. *Lex*, Page 16

Strong sterling knocks BOC results down £10m to £71m

By Clare Pearson in London

FIRST-quarter results for BOC announced yesterday showed that the industrial gases and health care group had been hit hard by sterling's exchange-rate strength.

The company said currency effects cost the company £10m (\$20m), accounting for the whole of a £10m decline in pre-tax profits from £81.5m to £71.4m during the three months to end-December 1990.

By contrast, translations at constant rates of exchange would have resulted in a 5 per cent rise in operating profits during the period, the company said.

Yesterday, the shares rose 4p to close at 540p in London.

The reported group operating profit was £89.4m, com-

pared with £97.3m last time. Mr Richard Giordano, chairman, had warned shareholders of the adverse effects of currencies at BOC's annual meeting last month.

Yesterday, Mr Giordano stressed that in real terms the group's businesses had managed to grow despite difficult trading conditions around the world.

Based on average exchange rates, the value of US and Australian dollar were 22 per cent less favourable compared with the same period last time and the yen 12 per cent down.

But the company said the adverse effect of currencies was exacerbated by the fact that it had done more hedging in the comparable period.

BOC also suffered a higher interest charge in the first quarter after it increased borrowings to buy out the minority shareholders in an Australian subsidiary.

The charge rose to £18m compared with £15.8m last time.

Group turnover fell to £649.9m, compared with £696m last time.

After a tax charge of 34 per cent, up from 29 per cent, earnings per share fell to 9.29p compared with 11.31p last time.

The higher tax charge, which resulted partly from the higher Australian component in profits, in local currency terms, was not expected to persist for the year as a whole. *Lex*, Page 18

Restructure holds back Poulenc

RHONE-POULENC Rorer, the pharmaceuticals company formed last July when the French state-owned chemicals group took control of the US drug producer, made a small profit after heavy restructuring costs in 1990, writes William Dawkins in Paris.

The group reported more than doubled sales of \$2.9bn for the year, against the \$1.2bn recorded by Rorer in 1989, before the French takeover. The comparable rise in sales

was 19 per cent, or 8 per cent if the impact of currency changes is also stripped out.

Net income collapsed from \$85m to \$1m, after \$283m in restructuring costs and a \$79m one-off gain from the sale of non-strategic assets.

"We are already seeing the expected benefits of the merger and have achieved our objective of breaking even in 1990," said Mr Robert Cawthorne, group chairman.

Fully-diluted earnings per

share collapsed from \$2.43 in 1989 to a mere 2 cents last year, although the group is still increasing its dividend by 3 cents to 84 cents a share.

The number of shares in issue rose over the same period, from 43.9m to 67.3m.

Sales in the final three months rose 5 per cent over the same period last year, but they represented a significant slowdown on the previous quarter.

Italian sports company buys ski manufacturer

By Haig Simonian

NORDICA Sportssystem, the expanding Italian sports group best known for its ski boots, has bought Kastle, the Austrian ski manufacturer, in a further rationalisation of the troubled ski equipment business.

Nordica, which is controlled by Edizione Holding, the ultimate holding company of Italy's Benetton family, did not reveal the value of the transaction. However, it said that Kastle, which produced 280,000 pairs of skis worth some L40bn (\$36.5m) last year, was the world's ninth biggest ski maker.

Based in Austria, Kastle is a subsidiary of Fischer, another big Austrian ski manufacturer.

No reasons for Fischer's decision to sell were disclosed. However, analysts suggested that Fischer, which is the world's fifth biggest ski maker, may have wanted to concentrate on its own brand.

Business links between Kastle and Nordica, which has been in talks to acquire a ski manufacturer for some time, have been strengthening following Nordica's agreement three years ago to distribute Kastle skis in Japan.

Nordica itself exports 65 per cent of its production to Japan and the US, and expects to report a 10 per cent rise in sales to L300bn for 1990.

Den Danske Bank slides into Kr1.17bn deficit

DEN DANSKE Bank, created last year through the merger of Den Danske Bank, Copenhagen Handelsbank and Provinsbanken, slid into the red in 1990, following a doubling of the group's loan loss provisions, writes Hilary Barnes in Copenhagen.

The bank, with total assets up by Kr1.6bn to Kr388.9bn (\$69bn), made a loss of Kr1.17bn compared with a profit of Kr768m in 1989.

An unchanged 16 per cent dividend was proposed and, despite the loss, the solvency ratio according to the new Basle rules was 11.5 per cent, well over the 10 per cent minimum demanded by the Danish authorities.

Operating profit was up from Kr4.1bn to Kr4.25bn.

Securities sales boost Bergesen

BERGEGSEN, a leading shipowner and operator, almost doubled profits last year to a record NKr365m (\$163m) from NKr166m in 1989, writes Karen Fosell.

The increase was due mainly to net financial income of NKr433m, of which NKr324m was profit on sales of securities. However, Bergesen warned that the operating profit could be reduced in 1991 and that the company did not expect big profits on shareholdings this year.

Group operating revenue increased by NKr108m to NKr2,446bn, while operating profit, before depreciation costs, rose by NKr124m to NKr933m.

Shipping operations generated an operating profit, before depreciation, of NKr921m, a rise of NKr155m.

Bergesen said that in 1990 the value of its fleet declined by NKr2.03bn to NKr7.19bn, mainly because of a 20 to 30 per cent fall in the value of tankers and dry cargo vessels, while there was little change in the value of carriers of liquefied petroleum gas (LPG).

The Gulf war had had little effect on shipping traffic, according to the company. However, it warned that fluctuations in fuel prices and war risk premiums would affect earnings.

This announcement appears as a matter of record only.

New Issue

14th February, 1991



TOYO ENGINEERING CORPORATION

U.S. \$150,000,000

4½ per cent. Guaranteed Notes 1995

with
Warrantsto subscribe for shares of common stock of Toyo Engineering Corporation
The Notes will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsui Taiyo Kobe International Limited

Morgan Stanley International

Nomura International

Bank of Tokyo Capital Markets Group

Barclays de Zoete Wedd Limited

Baring Brothers & Co., Limited

Chase Investment Bank

Crédit Lyonnais Securities

Credit Suisse First Boston Limited

Daiwa Europe Limited

Dresdner Bank

Robert Fleming & Co. Limited

Goldman Sachs International Limited

IBJ International Limited

Kleinwort Benson Limited

Merrill Lynch International Limited

The Nikko Securities Co., (Europe) Ltd.

Paribas Capital Markets Group

Salomon Brothers International Limited

J. Henry Schroder Wagg & Co. Limited

UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

This announcement appears as a matter of record only.

New Issue

14th February, 1991



Optec Dai-ichi Denko Co., Ltd.

U.S. \$100,000,000

4½ per cent. Guaranteed Notes 1995

with
Warrantsto subscribe for shares of common stock of Optec Dai-ichi Denko Co., Ltd.
The Notes will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Bayerische Landesbank Girozentrale

Deutsche Bank Capital Markets Limited

Mitsubishi Finance International plc

Morgan Stanley International

Robert Fleming & Co. Limited

Daiwa Europe Limited

Mitsubishi Trust International Limited

Mitsui Taiyo Kobe International Limited

Bank of Tokyo Capital Markets Group

Banque Indosuez

Barclays de Zoete Wedd Limited

Baring Brothers & Co., Limited

BNP Capital Markets Limited

Cazenove & Co.

HandelsBank NatWest

IBJ International Limited

Kleinwort Benson Limited

New Japan Securities Europe Limited

Ryoko Securities International Limited

J. Henry Schroder Wagg & Co. Limited

Shinsei Ishino Europe Limited

Tokai International Limited

Toyo Securities Europe Ltd.

Who's behind our merger?



Lets call her Victoria.

She's still young. But, as her parents well know, some of her needs are already financial.

And, as she grows, those needs will grow too.

To start with, there's her financial protection.

Then there'll be her education, the higher the better. And her own bank savings accounts. As she starts work, she'll need to finance and insure her car. There'll be mortgages and property insurance; life assurance and medical insurance; provision for her retirement and for her own family. And these days, if Victoria goes into business on her own...

So we could continue; but we hope the point is made: for Victoria's generation, banking and insurance are natural partners.

It's to meet their needs, present and future, that

Nationale-Nederlanden and NMB Postbank Group are proposing to merge.

Together, we shall have the depth and breadth of resource to meet the needs of our customers of all ages; needs which are becoming increasingly varied and demanding. And we shall have the channels to deliver those services in the most cost-effective manner.

However, it's not just a merger planned for Victoria.

It's also planned to help us support our corporate clients and position us to take advantage of the single European market and wider international opportunities.

The new financial group will be Holland's largest.

It will be a partnership of equals; the better to serve our customers, our shareholders, intermediaries and employees. And, of course, Victoria.

Internationale
Nederlanden  Group

In response to the future.

This advertisement does not constitute an offer of securities in any company. This advertisement is issued by Internationale Nederlanden Groep N.V. ("Internationale Nederlanden") and its contents, which have been prepared by and are the sole responsibility of Internationale Nederlanden, have been approved for the purposes of the United Kingdom Financial Services Act 1986 by S.G. Warburg & Co. Ltd., which has acted as financial adviser to Nationale-Nederlanden N.V. and NMB Postbank Groep N.V. in relation to this transaction and is a member of The Securities Association. Securities may go down as well as up and securities denominated in Dutch Guilders may also go down as well as up in Sterling terms, by reason of changes in the Sterling/Guilder rate of exchange. For regulatory reasons, neither the advertisement nor any other document in connection with the merger may be issued or passed on to any person in the United Kingdom other than a person who demonstrably is or who provides written evidence that he is of a kind described in article 9(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1988.

Moulinex KRUPS GROUP MOULINEX

1990: a year of strong European consolidation

Consolidated sales for 1990 met the objectives fixed at the Annual Meeting held in June 1990.

SALES (in million of francs)	1990	1989	
MOULINEX GROUP*	5960	5126	+16.3%
MOULINEX SA	4528	4124	+9.8%

* Includes sales by companies purchased in 1989 (Iperit, Swan et Girm).

In general, the Group's business in the last quarter of 1990 was excellent, despite a few setbacks due to the economic recessions in the United Kingdom and North America and the slump in Middle East sales.

Strong growth in sales in other European countries such as Spain, Portugal, Germany, Austria and the newly-accessible eastern-European markets compensated for this fall in certain areas of activity.

National Westminster Bank PLC

NatWest announces that with effect from Friday 22nd February 1991 its Gold Plus overdraft rates will be amended as follows: borrowing up to and including £10,000 reduced from 17% to 16.5% p.a. Unauthorised borrowing remains unchanged at 22.5% p.a.

41 Lothbury London EC2P 2BP

Notice to the Warrant Holders of UBE INDUSTRIES, LTD.

Warrants to subscribe for Shares of Common Stock of Ube Industries, Ltd. issued with

U.S. \$400,000,000 4 per cent. Guaranteed Notes 1993

Pursuant to Clause 4 (A) of the Instruments dated 15th June, 1989 (the "Instruments") and in accordance with Conditions "a" and "U" of the Terms and Conditions of the Warrants, notice is hereby given that:

Due to issuance by Ube Industries, Ltd. (the "Company") on 14th February, 1991 of DM170,000,000 5% per cent. Guaranteed Bonds 1991/1995 with Warrants to subscribe for shares of common stock of the Company (the "Shares") at an initial subscription price of Yen 450 per Share which is less than the current market price per Share on the date in Japan on which the Company fixed said subscription price (28th January, 1991), the Subscription Price of the Warrant in effect was adjusted pursuant to Clause 3 (vii) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants from Yen 508 to Yen 504.70 which became effective as from 15th February, 1991 (Japan time).

UBE INDUSTRIES, LTD.

By: THE SANWA BANK, LIMITED as Principal Paying Agent and Warrant Agent

Dated: 15th February, 1991



European Investment Bank

ECU 1,125,000,000 10% 1990-1997 Bonds

Pursuant to the terms and conditions of the Bonds, notice is hereby given to bondholders that during the eleven-month period ending 14th February, 1991, ECU 21,130,000 of the European Investment Bank's 10% Bonds of 1990, due 14th February, 1997, were purchased.

As of 14th February, 1991, the principal amount of such Bonds remaining in circulation was

ECU 1,103,870,000

European Investment Bank

Luxembourg, 14th February, 1991

EUROACTIVADE AG, VADUZ

Einladung zur Ausserordentlichen Generalversammlung

Die Aktionäre der Euroactivade AG, Vaduz, werden hiermit zur ausserordentlichen Generalversammlung eingeladen, welche am Mittwoch, den 20. Februar 1991 um 14 Uhr 30 in Hotel Schönbühl, Post - P. - 1001, St. Gallen in der Schweiz, stattfinden wird.

TRAGENDENLISTE

1. Überprüfung über den vorgeschlagenen Auslass - Vortrag und Zustimmung zu diesem Vortrag

2. Änderung der Statuten vom 10. Mai 1989/Artikel 14 und 17

3. Wahl des Verwaltungsrates

4. Neuwahl der Kontrollstelle

Antrag auf den Verwaltungsrat betreffend die Geschäfts-Politik gemäss dem Nachlass - Vortrag

5. Verabschiedung

Aktionäre, die an der ausserordentlichen Generalversammlung teilnehmen oder sich durch einen Bevollmächtigten vertreten lassen, müssen sich entweder durch Vorweisung der Titul oder durch eine entsprechende Signatur - Bescheinigung ausweisen.

Vaduz, 14. Februar 1991

Der Verwaltungsrat

Shawmut Corporation

U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 7% and that the interest payable on the relevant Interest Payment Date May 15, 1991 against Coupon No. 25 in respect of U.S. \$10,000 nominal of the Notes will be US\$17.306.

February 15, 1991 London

By: Citibank, N.A. (ICSS Dept.), Agent Bank

CITIBANK

Notice of Redemption U.S. \$30,000,000



Arbuthnot Latham Finance B.V.

Guaranteed Floating Rate Notes 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(c) of the terms and conditions of the above mentioned Notes, Arbuthnot Latham Finance B.V. ("the Company") has elected to redeem on March 28, 1991 ("the Redemption Date") all of its outstanding U.S. \$30,000,000 Guaranteed Floating Rate Notes due 1992 ("the Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes should be presented and surrendered to the Principal Paying Agent and the other Paying Agents, the addresses of which are set out below on the Redemption Date with all interest coupons maturing subsequent to the said date.

Coupons due on March 28, 1991 should be detached and presented for payment in the usual manner.

Notes and matured Coupons will become void unless presented for payment, in the case of Notes, within a period of ten years from the Redemption Date, and in the case of matured Coupons, within a period of five years from the first date for payment thereof.

PRINCIPAL PAYING AGENT

The Chase Manhattan Bank, N.A.

Woolgate House

Colman Street

London EC2P 2HD

PAYING AGENTS

Chase Manhattan Bank, Luxembourg S.A.

P.O. Box 246

47 Boulevard Royal

Luxembourg

Chase Manhattan Bank, (Switzerland) S.A.

83 Rue du Rhône

CH-1204 Geneva

Switzerland

Banque de Commerce S.A.

51-52 Avenue des Arts

B-1040 Brussels

Belgium

The Chase Manhattan Bank, N.A.

for and on behalf of

Arbuthnot Latham Finance B.V.

February 15, 1991

CHASE

NOTICE OF MODIFICATION OF WARRANTS CHUETSU PULP INDUSTRY CO., LTD

(Incorporated with limited liability under the laws of Japan)

U.S. \$100,000,000 3% per cent. Guaranteed Notes 1993 unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

(Incorporated with limited liability under the laws of Japan)

NOTICE IS HEREBY GIVEN in accordance with the Instrument by way of deed poll executed on 16th November, 1989 by Chuetsu Pulp Industry Co., Ltd. (the "Company") in connection with its issue of bearer warrants ("Warrants") to subscribe up to YEN 14,490,000,000 for shares of common stock of the Company. From 1st January, 1991, the dividend accrual period defined in condition 4 of the terms and conditions of the Warrants shall mean the 3 month period from 1st January, 1991 and ending on 31st March, 1991 and thereafter each six month period ending on 30th September or the 31st March in each year.

This modification is made consequent on a resolution dated 28th March, 1991 of the general meeting of shareholders of the Company changing the fiscal year of the Company from 31st December, to 31st March.

Shares of common stock of the Company issued upon exercise of any Warrant during the period from 1st January, 1991 to 31st March, 1991 shall entitle the holders thereof to participate in full in any dividend on the Shares with respect to the entire three month dividend accrual period from 1st January, 1991 to 31st March, 1991, in accordance with condition 4 of the terms and conditions of the Warrants.

CHUETSU PULP INDUSTRY CO., LTD

Dated 15th February, 1991



Bankers Trust

International Capital N.V. (Incorporated in the Netherlands Antilles)

U.S. \$200,000,000

Guaranteed Floating Rate Subordinated Notes Due 1996

For the three months

19th February, 1991 to 20th May, 1991

the Notes will carry an interest rate of 6% per cent per annum and interest payable on the relevant interest payment date 20th May, 1991 will be

US\$168.75 per US\$100,000 note.

National Westminster Bank PLC

Group Treasury Settlements, London - Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

CBS cuts annual dividend by 77%

By Alan Friedman in New York

CBS, the US media group controlled by the Tisch family, said it would cut its annual dividend by 77 per cent, from \$1.10 to 25 cents.

The announcement came as CBS revealed a \$155m loss for the fourth quarter of 1990 and a 63 per cent fall in net income for the whole of 1990, to \$110.8m.

Mr Lawrence Tisch, the CBS chairman whose Loews Corporation owns 23 per cent of the company, also forecast an operating loss for CBS in 1991.

The Loews Corporation, 27.4 per cent owned by the Tisch family, disclosed a 38.9 per cent drop in net income for the fourth quarter of 1990, to \$116.8m. Exclusive of securities dealings the fourth quarter revenues dropped by 14.5 per cent, to \$173.3m.

Loews, which has interests in insurance, media, shipping, watches and other businesses, suffered an 11.3 per cent drop in 1990 net income, to \$804.7m. Full year revenues were \$12.6bn, compared with \$11.4bn in 1989.

Compounding a difficult day for Tisch was the news from CBS yesterday that Mr Tom Bettag, executive producer of the network's flagship CBS Evening News programme, had been replaced "effective immediately". The CBS news show has been beset by other networks in the coverage of the Gulf war.

Mr Tisch attributed the CBS dividend cut to the need to preserve cash in the light of the recent \$2bn share buyback of nearly half the outstanding stock in CBS. He said the share repurchase had been estimated to have netted nearly \$500m for his family holdings - had caused the company to suffer a "lower level of ongoing earnings from interest income".

The CBS fourth-quarter deficit was caused partly by a \$55m after-tax loss relating to its baseball broadcasts and a \$115m provision for future losses.

Mr Tisch, who stepped in to take over as CBS chairman last October when Mr William Paley, the founder, died, was bearish about the network's prospects. He said weak unit prices for advertising affected the network and the growth of both cable and "a fourth broadcast network" had put downward pressure on pricing.

The new CBS chairman said the Gulf war and US recession are "suppressing the company's sales and earnings". He said many advertisers had refused to run their commercials during special news coverage of the war, while the costs of covering the war had risen.

For the whole of 1990 CBS's net sales rose by 10 per cent to \$3.26bn. The company suffered an operating pre-tax 1990 loss of \$49.8m, compared with \$273.8m profit in 1989. It was only due to interest income that CBS was able to stay out of the red for the whole of 1990.

Loews, meanwhile, suffered a sharp drop in 1990 net income - from \$475m to \$254.2m - in its property and casualty insurance division.

Flood of red ink confirms Detroit's dire straits

By Alan Friedman in New York and Kevin Done in London

YESTERDAY'S flood of red ink from Detroit was not so much a surprise as a confirmation of the dire state of the US motor vehicles industry.

While Chrysler, the third biggest US carmaker, managed a \$31m net profit for the final quarter of 1990, General Motors, the market leader, suffered a fourth-quarter loss of \$1.6bn, compared with a fourth-quarter profit of \$700m.

Ford disclosed a \$519m quarterly deficit, against a \$314m net profit in 1989.

During the fourth quarter of 1990, GM's sales totalled \$29.9bn, down by 4.7 per cent year-on-year. Worldwide factory sales to US dealers totalled 1.7m units, a 9.9 per cent decrease on the 1989 period. North American unit sales were 17 per cent lower.

Ford's fourth-quarter sales were unchanged at \$24.2bn, while automotive sales were 1.4m units, down by 116,000.

GM said its North American auto operations were in loss in 1990, reflecting the impact of lower sales, a product mix that moved toward lower-priced models, intense competition, and the special third-quarter \$2.1bn restructuring charge. Its US car market share rose marginally to 35.6 per cent from 35.2 per cent in 1989.

In the US alone, the group made a net loss for the year of \$4.57bn, including the restructuring charge.

Outside the US market, GM earned \$2.4bn, with GM Europe achieving record financial results despite losses at its new joint venture with Saab. Severe economic conditions in Brazil significantly reduced net income in Latin America.

While the US vehicles business suffered, GM's three main subsidiaries - General Motors Acceptance Corporation (GMAC), Electronic Data Systems (EDS) and GM Hughes

Electronics Corporation (GMHE) reported substantial 1990 profits.

GMAC earned \$1.2bn, up from \$1.1bn in 1989. EDS reported record 1990 earnings of \$497m, up from \$435m. GMHE earned \$726m, down from \$781m in 1989.

Ford said profits from its worldwide auto business crashed by \$3.1bn to just \$99m in 1990, on sales of \$81.8bn, down from \$82.9bn in 1989.

In the US, Ford's car operations lost \$17m in 1990, compared with 1989 earnings of \$1.1bn; the company's share of 1.2 the US car market dropped 1.2 percentage points to 21.1 per cent. Auto profits outside the US fell from \$2.1bn in 1989 to \$1.1bn. In Europe, Ford claimed a car market share only 0.1 percentage points lower at 11.8 per cent. Ford's European truck market share was reported to be 11.1 per cent, down by 0.8 percentage points.

Campbell Soup books record second quarter

By Patrick Harverson in New York

CAMPBELL Soup, the big US foods group which has undergone a significant restructuring in the past year, yesterday announced record second-quarter earnings, aided by a strong jump in profits from international operations.

In the three months ended January 27, Campbell said, earnings were \$135.3m, or \$1.07 a share.

In the same quarter a year ago, the group earned \$105.2m, or 81 cents a share.

The rise in earnings was achieved in spite of a modest gain in sales, which rose to \$1.7bn, up from \$1.72bn a year ago.

Excluding divested and discontinued businesses, sales rose 6 per cent in the quarter.

With the help of favourable movements in exchange rates, the group's international division reported a 70 per cent rise in quarterly operating earnings to \$14.8m.

Campbell's UK operation contributed to the increase with a return to profitability

after a loss in the second quarter last year. In its domestic market, Campbell reported a 28 per cent increase in earnings to \$220.9m for the North America division, with strong performance turned in by soup, frozen convenience meals, grocery and Canada.

The stock market welcomed the figures, although the sharp jump in the share price in recent days limited yesterday's gain to a rise of 5% to \$69 3/4 at midday.

Ms Nomi Ghez, food analyst at Goldman Sachs, commented yesterday: "This was a surprisingly strong quarter which clearly demonstrates that the company has turned around and is focusing on profitability."

She has raised her full-year forecast for Campbell from \$3 a share to \$3.20.

In the half-year, Campbell lifted net income to \$240.4m from \$188.2m, or \$1.89 a share against \$1.45. Revenues advanced to \$3.37bn from \$3.25bn.

Minorco shakes up Inspiration

By Kenneth Gooding, Mining Correspondent

THE shake-up of companies under the control of Minorco, the overseas investment arm of the Anglo American Corporation of South Africa, continued yesterday as the group turned its attention to Inspiration Resources, its poorly-performing, 56 per cent-owned diversified North American arm.

Inspiration will give up its coal business at a cost of \$78m, would implement \$30m of cuts and suspend its quarterly 3 cents a share dividend from the fourth quarter of 1990. The company, set up in 1983, paid its first dividend in 1989.

Inspiration has also revised its bank credit line from \$75m to \$40m.

Inspiration will focus on its Terra International agricultural products and services business, and the Hudson Bay Mining and Smelting base metal operations. It wrote off its gold operations, taking a charge of \$16.5m, in the third quarter last year.

Inspiration yesterday reported a 1990 fourth-quarter net loss of \$115.4m, or \$1.74 a share, on revenues of \$217m compared with a net loss of \$2.4m, or 4 cents, on revenues of \$218.5m in the corresponding period of 1989. The 1990 quarter included a \$78m charge relating to the coal business and a \$12m relating to cost-cutting.

For 1990 as a whole, Inspiration recorded a net loss of \$108.5m on revenues of \$1.4bn against a net profit of \$25.2m on revenues of \$1.4bn.

McCaw loss increases to \$149m

By Karen Zager

McCaw Cellular Communications, the biggest US provider of cellular telephone services in which British Telecom has a 20 per cent stake, has unveiled an increased loss in the fourth quarter. The loss deepened to \$148.8m, or 66 cents a share, from \$88.4m, or 39 cents, a year ago. Revenues advanced to \$299.3m from \$152.1m.

McCaw, which spent \$3.4bn in March to raise its stake in LIN Broadcasting to 52 per cent, attributed the deterioration to the consolidation with LIN's results and increased interest expense resulting from the acquisition.

McCaw's income from operations before depreciation and amortisation rose to \$94.6m from \$19.6m.

For the year, McCaw had net income of \$562.3m, or \$2.97 a share, on revenues of \$1.04bn compared with a net loss of \$288.5m, or \$2.07, on revenues of \$504.1m in 1989.

McCaw, which has recently made other costly acquisitions, said its long-term debt and mandatory repurchase obligation was \$3.57bn against \$1.79bn a year earlier. McCaw also had \$1.72bn in long-term debt associated with LIN Broadcasting. LIN yesterday reported a fourth-quarter net loss of \$54.4m, or \$1.06 a share, on revenues of \$106m against a net loss of \$15m, or 28 cents, on revenues of \$69.9m the previous year.



Daewoo Heavy Industries Ltd.

(Incorporated in the Republic of Korea with limited liability)

U.S. \$40,000,000

3 per cent. Convertible Bonds 2001

NOTICE OF DIVIDENDS IN SHARES

Notice is hereby given to the holders of 3 per cent. Convertible Bonds 2001 of Daewoo Heavy Industries Ltd. that at a Meeting of the Board of Directors held on 13th December, 1990 the Company resolved to declare dividends in Shares to the Shareholders registered as of 17:00 hours on 31st December, 1990 in proportion of 0.05 Share per one Share and the payment of the dividends in Shares shall be submitted for approval to the General Meeting of Shareholders, which will be held on 25th February, 1991 and the conversion price shall be adjusted and be effective 1st January, 1991 retroactively if the dividends in Shares are approved by Shareholders.

Daewoo Heavy Industries Ltd.

Daewoo Heavy Industries Ltd.

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INTERNATIONAL COMPANIES AND FINANCE

Fletcher Challenge earnings fall

By Terry Hall in Wellington

A TOUGHER climate in Canada, Australia and New Zealand for the operations of Fletcher Challenge, the diversified New Zealand conglomerate, led to a 17.7 per cent drop in operating earnings to NZ\$26.4m (US\$30.9m) in the six months to December 31.

However, after extraordinary items, net earnings emerged at NZ\$37.3m, a rise of 9.4 per cent. These items resulted from the sale of Fletcher Fishing and previously unrecognised tax benefits on the purchase of BP's stake in the Maui gas field in New Zealand, and totalled NZ\$11.9m, compared with a loss of NZ\$17.4m in 1989.

The earnings figure was also greatly assisted by a tax bill of only NZ\$900,000, against earnings of NZ\$15.9m compared with NZ\$15.9m. Turnover rose 3 per cent to NZ\$26.77bn from NZ\$25.5bn.

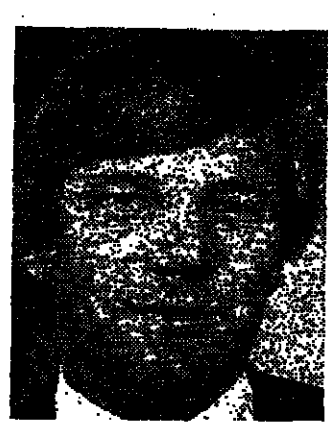
The company's recent expansion in the energy sector, after the takeover of Petrocorp in 1989, continued to provide a balance against the downturn in other core business areas: the building, pulp,

paper and primary industries. Earnings from wood products and forestry were NZ\$26.4m, down from NZ\$27.2m, with losses on north American lumber markets. Tasman Forestry experienced strong markets for export logs.

Earnings from paper were NZ\$27.3m, compared with NZ\$30.7m, and a fall in profits from market kraft pulp to NZ\$47.9m from NZ\$51.2m was due to declining world prices and lower production at the Canadian plant.

Sharply reduced activity and lower prices for wool, dairy and horticultural products in the rural sector, totalled NZ\$36.2m against NZ\$51.5m, while the rural bank earned NZ\$40.2m compared with NZ\$53.5m.

Deteriorating conditions in the building industry in Australia and New Zealand saw this division lose NZ\$11.3m, compared with a profit of NZ\$14.4m, although conditions were "somewhat better" in the western US, south-east Asia and the Pacific. The New Zealand division contributed NZ\$6.6m against NZ\$14m.



Hugh Fletcher: difficult trading conditions

total since July 1 1988 to NZ\$1.8bn.

Mr Fletcher said that difficult trading conditions were applying to all the company's operations except energy and forestry. Assuming that no net extraordinary items arose in the second half, the company would be doing well to match last year's earnings of NZ\$66.2m.

He said the company was in the process of withdrawing from commercial property ownership, reducing to minority ownership in shopping centres, reducing its involvement in north American solid wood products, and forming joint ventures for its New Zealand chain of Placemakers building supply stores. It was also introducing international and retail investors into its New Zealand gas distribution business, the natural gas corporation.

The company is making an unchanged interim dividend of 11.5 cents a share, on earnings per share of 27.9 cents against 29.7 cents. Asset backing per share was NZ\$3.64 compared with NZ\$3.48.

FCL made a loss of NZ\$31m in its corporate and investments division. Mr Hugh Fletcher, chief executive, said a NZ\$38m gain on the sale of the CSR shareholding during the year for NZ\$38m was offset by provisions for losses on other portfolio investments and funding and administrative costs.

Asset sales in the half-year totalled NZ\$38m, bringing the

Write-offs put Chase AMP Bank in red

By Kevin Brown in Sydney

CHASE AMP BANK, a joint venture between Chase Manhattan Bank of the US and the AMP Society, Australia's biggest insurance group, yesterday announced a net loss of A\$150m (US\$117m) for the year to December, after writing off bad debts of A\$132m.

The result compares with a net loss of A\$50m for the previous year and reflects the difficulties facing the 15 overseas banks given foreign banking licences after the deregulation of the Australian industry in 1984.

The result is also in line with the experience of the four leading Australian banks, all of which announced disappointing profits for the year to September following aggregate write-offs of A\$3.5bn.

Chase Manhattan and AMP

said they remained confident for the future of the bank, which they regarded as "a long-term investment requiring patience and perseverance in Australia's highly competitive environment".

The shareholders said the abnormal losses were "disappointing" but had not impaired the sound financial structure of the bank, which had achieved profitable results in several core businesses, including risk management, corporate transaction lending and mortgage lending.

The bank was restructured last year following a detailed review of its future by Chase Manhattan and AMP. The bank announced 75 redundancies in December following an infusion of fresh capital from the shareholders.

Chase AMP said its provi-

sions for bad and doubtful debts had increased steadily during the year as the Australian recession had deepened and the recovery prospects of troubled corporate borrowers had deteriorated.

The bank said 45 per cent of the bad debt provision related to two loans, with the largest loss arising from its exposure to the crashed Qintex Australia group.

The bank said it had reduced its asset base to A\$2.9bn from A\$4.1bn to conserve capital and to ensure it had sufficient resources to overcome the uncertainties surrounding the Australian and world economies.

Mr Lynn Anderson, managing director, said the bank's capital base of A\$207m at the balance date represented 8.85 per cent of risk-weighted

assets, in excess of the capital adequacy ratio of 8 per cent required by the Reserve Bank of Australia.

The result was "disappointing but not unexpected given the deepening recession and the pace of change in the financial services industry," said Mr Anderson.

"We firmly believe that we had to take tough action on a portion of our loan portfolio, despite the fact that this would mean a disappointing net result."

"We have been identifying and provisioning for our non-performing corporate loans on a continuous basis during the last 18 months. This action combined with our recent restructuring and the improving profitability of our core business should provide a solid base for future earnings."

Consumer credit helps Wooltru to raise sales

By Philip Gawth in Johannesburg

WOOLTRU, the South African retail and wholesale group with interests in the food and clothing sectors, profited from consumer credit spending to overcome a slowing economy and post-increase in the profits in the six months to the end of December.

Turnover rose 24 per cent to R1.69bn (\$675m) from R1.36bn, and pre-tax income was 20 per cent up at R149.3m against R124.8m. Attributable income was 19 per cent higher at R78.2m against R66.4m.

The directors noted that consumer spending had been depressed by the slow economy. However, consumers had taken advantage of freely available credit.

Woolworths, the group's flagship store selling food and

clothing, saw sales increase 18 per cent. Food sales were buoyant, increasing 28 per cent, in part due to the opening of food-only outlets. Clothing sales increased by 13 per cent. The managers said profits were "modest", reflecting trading circumstances.

All divisions of Speciality Retail Group, the fashion arm of Wooltru, performed well. Profit increases were greater than sales rises, which grew by 25 per cent.

Macro, the group's wholesale operation, increased sales by 34 per cent. Earnings per share increased by 19 per cent to 220.7 cents from 185.1 cents. The dividend was lifted 20 per cent to 77 cents per share from 64 cents.

S African leisure group up 19% on growth at casinos

By Philip Gawth

KERSAF INVESTMENTS, the South African leisure and entertainment group, profited from a good performance at its Sunbop subsidiary to record a 19 per cent increase in earnings in the six months to the end of December.

Turnover rose 12 per cent to R904.1m (\$358m) from R804.7m. The 1989 results included an extraordinary gain.

Net profits rose 19 per cent to R185.1m and attributable earnings were 19 per cent higher at R75.8m.

Mr Buddy Hawton, chairman, said Sun International's resort hotels, located in surrounding homelands, experienced a decline in number of visitors. The average room occupancy for the period - 71 per cent - was 3 percentage

points down on last year, although above the 60 per cent average for the 3, 4 and 5-star sector in the local market.

Mr Hawton said Kersaf's casino revenues were up 23 per cent on the previous year. Many South Africans travel to these hotels to gamble as it is illegal in South Africa. Sunbop, whose interests include Sun City and seven other hotels in Bophutswana, lifted attributable earnings 22 per cent to R89.2m.

Transun, which holds Kersaf's Transkei interests, was hit by higher gaming levies with attributable earnings only 7 per cent higher at R26.4m. Earnings per share were 19 per cent higher and the dividend was lifted 18 per cent to 58 cents a share.

Profits rise for BTR Dunlop

By Philip Gawth

BTR DUNLOP, the rubber manufacturer controlled by the British company, overcame recessionary conditions in the building industry and a decline in new vehicle sales to increase attributable profits by 21 per cent in the year to December.

Sales rose by 11 per cent to R700.8m (\$278m) from R631.8m, despite a decline in sales volume owing to conditions in the building industry and the 5 per cent decline in new vehicle sales during 1990.

Trading profits rose 21 per cent to R134.2m from R110.8m.

Mr Clive Hooper, managing director, said that although the company had been affected in the second half of the year by cuts in the mining industry, these had been offset by the Industrial Products Division winning the contract for 42km of steel belt, the longest made in South Africa.

The company expects 1991 to be a year of consolidation. Earnings per share rose 20 per cent to 372 cents from 310 cents and the dividend was lifted by 18 per cent to 185 cents per share from 140 cents.

Banco Di Napoli International S.A.
U.S. \$150,000,000
Floating Rate Subordinated Notes due 1997
For the six months 14th February, 1991 to 14th August, 1991 the Notes will carry an interest rate of 6.6875% per annum with a coupon amount of U.S. \$336.23 per U.S. \$10,000 Note, payable on 14th August, 1991.
Banco Di Napoli
Company, London Agent Bank

52.9 consolidated sales for 1990

BSN RISES...

BSN reported today that consolidated sales for the year 1990 came to 52.9 billion French francs compared with 45.7 billion in the previous year.

After adjustment of the 1989 figures to reflect the transfer of the La Famiglia subsidiary from the Biscuits Division to the Grocery Products Division, the sales breakdown by Division was as follows:

BREAKDOWN OF CONSOLIDATED SALES BY DIVISION		
(millions of French francs)	1990	1989
Dairy Products	13,264	12,837
Grocery Products	10,608	10,008
Biscuits	12,766	11,047
Beer	6,598	6,188
Champagne, Mineral water	4,963	4,320
Containers	5,877	5,557
Internal Transactions	54,071	49,747
GROUP	52,897	48,689

The 1990 figures for the Biscuits Division fully integrate the sales of Belin (France), Jacob's (U.K.) and Salsara (Italy) over the year, compared with only seven months in 1989.

In terms of unchanged structure and exchange rates, the 1990 sales gains by Division were:

Dairy Products	8.8 %
Grocery Products	7.5 %
Biscuits	5.0 %
Beer	5.0 %
Champagne, Mineral water	15.5 %
Containers	6.0 %
GROUP	7.5 %



FRANCE'S LEADING FOOD AND BEVERAGE GROUP



BANK OF GREECE

US \$250,000,000
Floating Rate Notes due 1997

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 19th February, 1991 to 19th August, 1991 the following information is relevant:

- Rate of Interest: 6.875% per annum
- Interest Amount payable on Interest Payment Date: US\$ 345.56 per US\$ 10,000.00 nominal or US\$ 8,641.40 per US\$ 250,000.00 nominal
- Interest Payment Date: 19th August, 1991

Agent Bank
Bank of America International Limited

FIDELITY GLOBAL SELECTION FUND

Société d'Investissement à Capital Variable

33, Boulevard Prince Henri

L-1724 Luxembourg

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY GLOBAL SELECTION FUND, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, 33, Boulevard Prince Henri, Luxembourg, at 11:00 a.m. on February 28, 1991, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors.
- Presentation of the Report of the Auditor.
- Approval of the balance sheet and income statement for the fiscal year ended October 31, 1990.
- Discharge of the Board of Directors and the Auditor.
- Ratification of the co-option of Charles T. M. Collis as a Director of the Fund in replacement of John M. S. Patton.
- Election of five (5) Directors, specifically the reelection of the following five (5) Directors: Messrs. Edward C. Johnson 3d, Charles T. M. Collis, Charles A. Fraser, Jean Hamillius, and H. F. van den Hoven.
- Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
- Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: January 21, 1991

BY ORDER OF THE BOARD OF DIRECTORS

THE THAILAND FUND

International Depositary Receipts (IDRs)

issued by

Morgan Guaranty Trust Company of New York

Evidencing Beneficial Certificates Representing 1,000 Units

Notice is hereby given to the unitholders that the Thailand Fund declared a distribution of BART 23.83 per unit. The record date for this dividend is the 31/1/1991.

As of February 21, 1991 payment of coupon number 4 of the International Depositary Receipts will be made in U.S. Dollars at the net rate of USD \$33.67 per IDR after deduction of 10% Thailand withholding tax and of depositary fee USD 2.14.

Payment will be made at one of the following offices of Morgan Guaranty Trust Company of New York:

- Brussels, 35 avenue des Arts
- London, 1 Abchurch Lane
- Frankfurt, 46 Mainzer Landstrasse
- Zurich, 38 Stockenstrasse

In compliance with the terms and conditions of the Deposit Agreement the dividend will be paid by the depositary or the afore-mentioned agents, against presentation of the coupon and of the appropriate certificate of nationality and residence completed.

Morgan Guaranty Trust of New York
Brussels Office, as Depositary.

Nationale-Nederlanden NMB POSTBANK GROUP

To holders of our certificates, shares and warrants.

Nationale-Nederlanden and NMB Postbank

Group are merging.

Holders of securities in both companies are being invited to tender their securities in exchange for securities of the new company, which will be called Internationale Nederlanden Group.

We published our merger document on 28 January 1991.

The exchange period ends at 2pm on 1 March 1991. Copies of the exchange document can be obtained from Keith van Vessem at NMB Postbank Group, 2 Copthall Avenue, London EC2R 7BD.

Fax: 071-374-2236.

Internationale Nederlanden Group

In response to the future.

This advertisement does not constitute an offer of securities in any company. This advertisement is issued by Internationale Nederlanden Groep N.V. ("Internationale Nederlanden") and its contents, which have been prepared by and are the sole responsibility of Internationale Nederlanden, have been approved for the purposes of the United Kingdom Financial Services Act 1986 by S.G. Warburg & Co. Ltd., which has acted as financial adviser to Nationale-Nederlanden N.V. and NMB Postbank Groep N.V. in relation to this transaction and is a member of The Securities Association. Securities may go down as well as up and securities denominated in Dutch Guilders may also go down as well as up in Sterling terms, by reason of changes in the Sterling/Guilder rate of exchange. For regulatory reasons, neither the offer document nor any other documents in connection with the merger may be issued or passed on to any person in the United Kingdom other than a person who demonstrably is or who provides written evidence that he is of a kind described in article 9(5) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1988.

with effect from 13 february 1991		
first direct base rate is decreased by 0.5% p.a. from 14% p.a. to 13.5% p.a.		
please note the following changes to interest rates:		
debt interest from flexiloon	21% p.a.	20.5% p.a.
homeowner reserve	17.5% p.a.	17% p.a.
authorised overdraft rate	19% p.a.	18.5% p.a.
cheque account up to £2,000	(base rate +5%)	(base rate +5%)
authorised overdraft rate	16.5% p.a.	16% p.a.
premier cheque account up to £10,000	(base rate +2.5%)	(base rate +2.5%)
with effect from 15 february 1991		
credit interest		
cheque account balance £1-£499	7% net p.a.	
balance £500 and over	7.25% net p.a.	
premier cheque account balance £1-£499	7.25% net p.a.	
balance £500 and over	7.5% net p.a.	
overdraft facility letters, flexiloon and homeowner reserve agreements will be varied accordingly.		

notice to first direct customers

first direct
0345 100 100

first direct is a division of midland bank plc.
first direct, millhew park lane, leeds LS11 0LT.

UK COMPANY NEWS

Profits fall to £8m and chief executive warns on future payments

Crest Nicholson supports dividend

By Andrew Taylor, Construction Correspondent

CREST NICHOLSON, the housebuilder and commercial property developer, said yesterday it would maintain its final dividend but would have to dig into reserves to do so.

A proposed final dividend of 4.65p makes the total a maintained 7.65p for the year to end-October. Earnings per share dived to 3.88p (28.71p).

Mr Roger Lewis, chief executive, warned, however, that the group might not be able to maintain the dividend in the current financial year. The outlook remained tough for the housing and commercial property markets in spite of this week's half a percentage point reduction in interest rates.

"It is a very serious matter to cut a dividend and is not done lightly. We decided it would be wrong to do so at this stage with so much uncertainty over the Gulf War, the timing and extent of future interest rate cuts and the effect these may have on the ability of companies to survive without further job losses," he said.

Pre-tax profits fell by more



David Doone, chairman

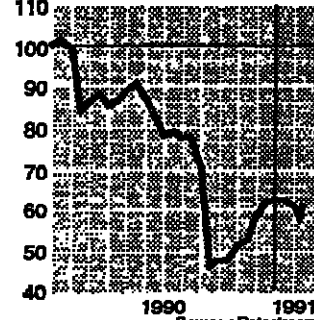
than three quarters from £37.12m to £8.06m. Mr Lewis warned that the company expected to make a loss in the first half of the current year.

Analysts expect full year profits to be about £5m which would mean the group would again have to raid reserves to maintain the dividend.

Housebuilding in southern England and the east Midlands, among the worst

Crest Nicholson

Share price relative to the FT-A Contracting & Construction Index



affected UK housing markets, incurred a loss of £3.33m compared with a profit of £17.35m in 1989-90.

The group sold 1,370 houses, about 50 more than in the previous year. Margins, however, were hit as the average price of a home, after sales incentives, fell from £95,000 to £91,000.

Commercial property profits also fell sharply, from £15.32m to £4.63m, as investors turned

away from the sector. The only area to see an increase in profits was the construction and leisure division - mainly contracting in southern England - ahead from £5.57m to £7.25m. Contracting margins more recently have come under pressure.

Profits this year of £5m would assume the group breaking even on housing and making about £2.5m each from property and contracting.

The balance sheet, however, is in relatively good shape with net borrowings of £58m equivalent to 38 per cent of shareholders' funds. It has no off-balance sheet debt and does not capitalise interest.

Mr Lewis said: "Our maximum exposure to the commercial property market, assuming we built everything, is £100m of which only £50m would be financed by borrowings."

He said gearing would only increase if the company decided to buy more land to gear up for a housing recovery in 1992.

See Lex

Storehouse appoints new finance director

By John Thornhill

STOREHOUSE, the retailing group, has appointed a new finance director to replace Mr Bob Mackenzie, who left the company after an acrimonious dispute last October.

He is Mr David Simons, currently group finance director of the House of Fraser department store chain. He will take up the post in May.

Storehouse does not believe that the delay in his joining will prove a problem because it has already drawn up its financial budgets for the year under the guidance of Mr Michael Julien, chief executive.

Unlike Mr Mackenzie, the 43-year-old Mr Simons has had a long involvement in the retail sector. After a spell at Burton Group, he worked at UDS Tailoring where he was part of the buy-out team that created Collier Holdings. In 1984 he became finance director of the European operations of Toys R Us.

He will face a tough job helping to put Storehouse on a firm road to recovery in the current unfavourable market conditions. Storehouse said Mr Simons would be expected to "make the business sweat a bit".

Like most retailers, Storehouse, which runs the B&S, Mothercare, Habitat and Richcraft chains, experienced a disappointing Christmas, and sales last week were described as "bloody awful" because of the weather.

Prudential sells more estate agencies

By Michio Nakamoto

Prudential Property Services, the property arm of the Prudential Corporation, is to sell its estate agency network in the western region of the UK to Connell Residential, a subsidiary of Scottish Widows Fund and Life Assurance Society, for £4.5m.

The portfolio includes 99 residential estate agency branches and related professional services businesses in lettings, surveys and valuations.

The second sale that has been announced since Prudential declared its intention in November to put its loss-making estate agency network of 500 branches up for sale. The first was the sale of 191 estate agency branches in the Thames and Eastern regions to Woolwich, the UK building society, for £30.75m.

Proceeds from the sale will be used to develop Prudential's mainstream activities, said Mr Mick Newmarch, chief executive. The company said that it was in discussions with a number of parties interested in the remaining two regions of its estate agency network in the north and south east.

The purchase of the Pru's western region branches will double the size of Connell's residential property operations.

GPA shows modest advance to \$196m

By Kieran Cooke in Dublin

GPA, the world's leading aircraft leasing company, returned after-tax profits of \$186m (\$99m) for the nine months to December 31, a 9 per cent rise on the equivalent period in 1989.

Turnover rose to \$1.49bn (\$1.25bn) and earnings per share in the privately-held group, based at Shannon in the Irish Republic, rose 6 per cent to \$1.65.

While the results might be deemed to be satisfactory in the present turbulent times in the aviation industry, the profits rise was very modest compared to figures of previous years, when gains of between 50 and 60 per cent were the norm.

Mr Tony Ryan, founder and chief executive of the group, said the results demonstrated GPA's ability to make good returns even in difficult circumstances. He added, however: "GPA cannot insulate itself fully from the current downturn in commercial aviation."

In times as uncertain as these, all comment about the future must be tentative and it would be imprudent to attempt a short term forecast.

Mr Maurice Foley, GPA's deputy chairman, said there was no doubt that the group's customers were taking longer to make decisions and some were in financial difficulties.

He said GPA had built itself a good defensive position to weather the present problems in the aviation industry and pointed out that there was no reason for the group's bankers to be nervous.

Mr Foley added that while there were obvious difficulties in the US and Europe there was still demand elsewhere for aircraft. He said GPA would probably lease 25 aircraft to China this year.

The group said it had "substantial" cash reserves and over \$2.4bn of committed and undrawn credit lines available.

Substantial downturn expected at Eurocopy

By David Owen

SHARES OF Eurocopy fell sharply yesterday after the office equipment supplier warned that pre-tax profits for the year to September 30 would be "substantially less" than the £11.3m reported last time.

The shares plunged 59p to close at 95p, valuing the company at £45.75m. They peaked at 25p last August.

Eurocopy blamed the setback on the poor performance of its Purdie & Kirkpatrick and Equipu businesses acquired from Sketchley in March 1989.

Mr Michael Armitage, finance director, said that competitors had armed their sales forces with "abstracts from Hansard and damaging press cuttings." The company, whose core business is trading satisfactorily, had concluded that the downturn had "a lot to do with" that, he said.

The group last year admitted past malpractice relating to a type of flex lease offered by P&K. It said that the malpractice was "stamped out" in the wake of staff changes made in February 1990. The matter has caught the attention of Mr Nigel Griffiths, a Labour MP.

Eurocopy also said that there was "some evidence" that the economic climate was "either causing businesses to defer purchases of additional equipment or preventing them from doing so because they are no longer acceptable credit risks to leasing companies."

"It is anticipated that a reduction in additional machines sold will result in a lower rate of growth in the current year in the number of copies produced by customers' photocopiers."

Scowcrofts hold £0.75m Gaynor debentures

By Clay Harris

The Scowcroft family, controlling shareholders in Gaynor Group, the plastic packaging manufacturer to which administrative receivers were appointed on Wednesday, are among the best secured creditors of the company.

Through Rothschild Trust Management, family interests hold £750,000 in debentures which rank equally with the fixed and floating charge National Westminster has over Gaynor's assets.

NatWest and the trust asked for receivers to be appointed after Gaynor's board gave up hope on Monday of arranging refinancing or finding an adequate offer for the business.

Mr Glyn Jones, Gaynor's chairman, said yesterday: "The board did explore every avenue in both directions." However, he said news of the shares' suspension last week had elicited approaches which might still bear fruit for the receiver.

The debentures were issued last summer to help keep Gaynor afloat after ABN Bank withdrew facilities.

Brierley's IEP sells its stake in William Low

IEP Securities, the UK investment vehicle of New Zealand entrepreneur Sir Ron Brierley, yesterday sold its 20 per cent stake in William Low, the Dundee-based food retailer, which it had built up over several years, writes Andrew Bolger.

IEP sold the shares at 290p each to Goldman Sachs, which then passed them on to a variety of institutions at 294p each.

The shares closed 15p lower at 307p. IEP said it made a book profit of £5m on the 242m deal.

The sale is the latest of a series of cash-raising exercises by IEP, which last week sold its 20 per cent stake in Vickers, the engineering, defence and luxury cars group, for £10m.

Sir Ron is keen to reduce the indebtedness of Brierley Investments, IEP's parent company, which recently acquired Mount Charlotte Investments, the UK hotels group, for £644m.

P&P restores some lustre to sector with 18% rise to £13m

By Alan Cane

P&P, the Lancashire-based microcomputer distributor and computing services company, yesterday reported results which restored some lustre to a sector which has taken a battering in recent months.

A good second-half performance lifted pre-tax profits for the year to November 30 by 18 per cent to £13.12m (£11.07m).

Sales were £223.79m (£193.67m). Earnings per share fell to 15.5p (30p). The dividend for the year, however, is increased by 20 per cent to 4.25p, via a final of 3p.

The share price rose 18p to 80p on the news. Last July the shares reached a high of 238p before a rights issue to raise £26.7m. A series of brokers' adverse reports and jitteriness in the computing services market resulted in the slide.

Mr David Southworth, managing director, said the results vindicated the company's strategy of moving into computing

services and developing European operations.

He hoped that within a few years sales would be divided equally between the UK and mainland Europe.

The recently acquired Belgian and Swedish subsidiaries were expected to contribute about 15 per cent to 1991 revenues. The decline in P&P's share price, however, was making it difficult to carry out acquisitions on the Continent.

P&P has just completed a reorganisation into five divisions. Corporate systems, covering sales of products and services to companies like ICI, British Aerospace and Rolls Royce is expected to contribute 50 per cent of 1991 sales. Distribution services, which put in 19 per cent, is the core microcomputer distribution business. The other divisions are new technologies (2.5 per cent), principal distribution of Apple Computer add-on equipment

(12 per cent) and Europe.

COMMENT

P&P is reaping the benefits of firm financial management and a determined lack of interest in its competitors and a determination to turn away from microcomputer distribution, where margins are narrow, to computer services which offer greater opportunities to add value. The outlook for the sector remains difficult, however, but it is becoming meaningless to compare P&P with other computer distributors, or indeed systems houses. Total assets at £55m are remarkable for a computing services company. Other positive factors include a six-year record of growth in sales and pre-tax profits and blue chip customers. Analysts are predicting profits of between £8m and £12m next year, at 80p on a p/e of 4.3 the shares look good value.

Prudential sells more estate agencies

By Michio Nakamoto

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Proceeds from the sale will be used to develop Prudential's mainstream activities, said Mr Mick Newmarch, chief executive. The company said that it was in discussions with a number of parties interested in the remaining two regions of its estate agency network in the north and south east.

The purchase of the Pru's western region branches will double the size of Connell's residential property operations.

British Telecom

THIRD QUARTER RESULTS

	1990	1989	1988	1987
Turnover	£2,276	£2,083	£1,652	£1,031
Operating profit	880	827	772,092	2,350
Profit before tax	782	695	2,014	2,000
Profit after tax	529	461	1,542	1,381
Earnings per share	8.5p	7.0p	25.0p	21.7p

■ Turnover up 6.3%

■ Earnings per share up 12.3%

■ Quality of service continues to improve

"Firm management control and continuing progress in network modernisation have allowed us to increase earnings for the benefit of shareholders and to improve the quality of our services for the benefit of customers. Volume growth has slowed substantially and can be expected to slow further. Prospects beyond the end of the financial year will be affected by the outcome of the Government's and OfTel's current review of telecommunications policy for the 1990s."

Iain Vallance
Chairman

If you have any queries as an investor, please call 0346 010605. For daily information on the British Telecom share price and matters of interest to shareholders generally, please call 0345 010707. You may telephone these numbers from anywhere in the UK for the price of a local call.

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

British TELECOM
It's you we answer to

Weak dollar, tax and chemicals hit BP

By Deborah Hargreaves

THE RISE in oil prices caused by the Gulf crisis underpinned British Petroleum's 32 per cent advance in fourth quarter post-tax profits from £345m to £456m on a replacement cost basis.

However this increase failed to offset a declining chemicals sector, higher tax charges and the weakness of the dollar against the pound which all led to a 12 per cent drop in full-year net profits to £1.2bn (£1.36bn).

The increase in crude prices adds most to the income of BP's exploration and production division where pre-tax profits rose during the year to £1.69bn from 1989's level of £1.4bn.

But tax charges were also high, taking the net income figure for exploration and production to £1bn.

BP's crude oil output dropped slightly last year to 1.32m (1.41m) barrels a day (b/d), largely due to disruptions for maintenance in Alaska and the North Sea.

The sale of assets added £1.3bn to the company's bottom line last year and it expects to make a further £1bn-£2bn of divestments this year.

BP sold its production and exploration interests in France, New Zealand and the Netherlands as well as some properties in Canada and Norway.

This year BP should see a substantial stock loss from the drop in oil prices - at least in the first quarter - which will partly, but not fully, be offset by rising refining margins in Europe and the Far East.

Refining margins in Europe have risen to almost three times their normal level this year - from about \$3 a barrel to \$9.

But the company has faced a poor refining market in the US where the production of refined products is not offering any margin at all over the sale of crude oil. That is one reason for the drop in refining profit in the company's fourth quarter results.

The chemicals division should see its operating margins restored to the level they reached before last year's invasion, but this was still not very high.

The company said the outlook for chemicals remained blighted by the recession in the US and Europe.

Goodman wins another round

By Deborah Hargreaves

Goodman International has won another round in its fight for survival. Mr Desmond O'Malley, the Irish industry and commerce minister has agreed to allow creditor banks to take a 60 per cent stake in the company. His decision was based on whether the banks taking control was contrary to "the common good".

STATE BANK OF NEW SOUTH WALES
AUS. \$50,000,000 Purchase
Adjustable Rate Notes due 1994
In accordance with the terms and conditions of the Notes, the interest rate for the period 2nd March, 1991 to 2nd March, 1992 has been fixed at 13% per annum. The interest payable on 2nd March, 1992 against Coupon 3 will be AUS.\$115.00 per AUS.\$1,000 nominal and AUS.\$1,150.00 per AUS.\$10,000 nominal.

Agent Bank and Principal Paying Agent
ROYAL BANK OF CANADA

To the Holders of

Alza Corporation

U.S. \$75,000,000

5% Convertible Subordinated Debentures

due May 8, 2002
Cusip #022615AA6

Notice is hereby given that, pursuant to the Indenture dated as of May 8, 1987, between Alza Corporation (the "Company") and Bankers Trust Company, as Trustee (the "Trustee"), the Company has, at its option, elected to redeem all outstanding 5% Convertible Subordinated Debentures due May 8, 2002 (the "Debentures") on March 18, 1991 (the "Redemption Date") at 102% of their principal amount thereof (the "Redemption Price") together with accrued interest to such date. Coupons maturing on or prior to May 8, 1990 should be detached and presented for payment in the usual manner.

Subject to receipt of the required funds by the Trustee, the Debentures will become due and payable on March 18, 1991 at the Redemption Price, and interest thereon shall cease to accrue on and after said date. Registered Debentures only may be surrendered for payment at the Redemption Price at the New York office of Bankers Trust Company as follows:

By Hand:
Bankers Trust Company
Corporate Trust and Agency Group
123 Washington Street
New York, NY 10006

By Mail:
Bankers Trust Company
Corporate Trust and Agency Group
PO Box 2579
Church Street Station
New York, NY 10008

Registered Debentures may be surrendered and Bearer Debentures, together with all coupons appertaining thereto, maturing after May 8, 1990, (failing which the amounts of any missing unmatured coupons will be deducted from the payment) are to be surrendered for payment at the Redemption Price at one of the following offices of the Paying Agents located outside the United States:

Bankers Trust Company
1 Appold Street
Broadgate
London EC2A 2HE
England

Banque Indosuez Luxembourg
39 Allée Scheffer
L-2520, Luxembourg

Swiss Bank Corporation
1 Aeschenvorstadt
CH-4002 Basle, Switzerland

Interest accrued after May 8, 1990 to March 18, 1991 will be U.S. \$47.36 per \$1000 Debenture.

Conversion rights in respect of the Debentures shall expire at the close of business on the Redemption Date. Registered Debentures may be presented for conversion, at a conversion price of \$41.66 per share (the "Conversion Price") at the New York office of Bankers Trust Company. Bearer Debentures may be presented for conversion at the Conversion Price at the following offices of the conversion agents located outside the United States: Banque Indosuez Luxembourg in Luxembourg and Swiss Bank Corporation in Basle.

Alza Corporation
by: Bankers Trust Company, as Trustee

15th February, 1991

UK COMPANY NEWS

Generating a source of interest

Clare Pearson on the flotation plans for Nat Power and PowerGen

BRITISH investing institutions are undergoing a novel experience: they are having to compete with each other for shares in the privatisation of the two electricity generators, National Power and PowerGen.

In an effort to draw out clear signals from the City prior to announcing the price for the shares next Friday, the government is building a book of how much stock institutions say they would be prepared to take at different price levels.

The current exercise is not revolutionary: soundings are always taken to indicate where institutional demand lies prior to pricing a new issue. But it does represent a more rigorous approach to doing so. The government hopes competition will improve the price it gets for the shares.

Maximising proceeds from the sale is a cause very dear to the heart of Mr John Wakeham, the energy secretary, recently stung by accusations that he had given the regional electricity companies away for a song when their flotation proved a run-away success last autumn.

The novel bidding process appears so far to have provoked mixed reactions from potential underwriters. The government's stockbrokers for the issue, led by James Capel, say that some seem to have had difficulties working out what to do. Others say they welcome the opportunity to bid aggressively, and so get the chance for a larger slice of the underwriting.

However, many point out that the bidding has so far been conducted against the background of a rising market. Trying to carry out the process in a difficult market could prove much more tricky.

But if it runs smoothly government advisers say they would envisage repeating it in future. It could also set a precedent for similar big initial offerings of shares, once the new issues market has revived. Book building also follows the way in which regional co-ordinators of the overseas portion of privatisation issues con-



John Wakeham - retaining discretion over how generous he chooses to be

duct pricing discussions with their investors. It goes like this:

Earlier this week, the government set a "sounding shot" range at which it was prepared to consider bids to underwrite the shares from institutions. The bidding is conducted on the basis of pro forma gross dividend yields that is the notional yield based on the companies' forecasts of the dividends they would have paid if they had been privatised for a full year.

The highest yield the government said it would consider, and therefore that which put the lowest value on the shares, was 7.3 per cent, and the lowest 6 per cent.

The government's stockbrokers know the names of the institutions which bid at which level but the government and Kleinwort Benson, its financial adviser, do not. Today, Kleinwort will start analysing where the bids fell. Next week, institutions will be given another, narrower, range within which bids will be accepted, prior to pricing the shares next Thursday night.

Aside from being more formalised than normal soundings, the book building also results in changes to the way allocations are to be made to the different underwriters next Friday.

These will not purely be determined by the levels at which underwriters submit bids in next week's round. However, Kleinwort has said it will favour people prepared to accept higher prices. That is in contrast to the traditional procedure whereby institutions are simply given an allocation according to their provision in the underwriting list.

However, measuring the success of the process in terms of the price the government achieves will be a rather theoretical exercise, since no-one will be able to say how much the government would have got for the shares if it had not carried it out.

In another measure designed to extract better value for the taxpayer, the government has decided to dispense with the group of banks who normally act as primary underwriters, before passing the shares on to

the institutional underwriters, at a saving of a few million pounds.

It also plans to hold a "proper" tender just before stock market dealings start next month whereby a portion of the shares, to be underwritten next Friday, will be put up for sale again to the highest bidder. Here underwriters will be invited to bid again for stock at levels reflecting the expectation of where they will trade on the market.

At the moment, institutions are doing no more than providing information on which the government will judge how to set the fixed price for the shares. Mr Wakeham retains discretion over how generous he chooses to be. In practice, however, he is unlikely to pitch the pricing at the most aggressive possible price.

That is because the government intends to sell up to 50 per cent of the shares to the British public, which expects to see buoyant demand for the shares and early trading profits immediately after the flotation.

NEWS DIGEST

Frank Usher falls 29% to £505,000

REDUCED gross margins in the UK and non-immunity to bad debts hit Frank Usher Holdings in the six months to November 30 1990, and pre-tax profits declined 29 per cent from £708,000 to £505,000.

Earnings per share, dropped from 5.6p to 4.7p, and the interim dividend cut from 2p to 1.5p. The 1989 profit was after exceptional costs of £87,000.

Mr Christopher Norland, chairman of this USM-grouped ladies-clothing-maker, said the level of sales had been maintained in difficult markets and turnover rose to £8.19m (£7.8m).

Although orders for the spring/summer 1991 collections had not reached the level of the previous year, they had held up well, he said.

Yeoman Inv nav falls to 134.7p

Yeoman Investment Trust reported net asset value per

capital share of 134.7p at the end of 1990 compared with 188.9p a year earlier.

After-tax revenue for the year to December 31 was higher at £3.22m (£2.99m) after franked investment income increased from £3.33m to £3.62m. Earnings per income share came out at 13.06p (£11.89p).

A final dividend of 1.5p is recommended, making a total of 13.6p, against 12.25p.

Offshoot problems hit Assoc Nursing

Problems in its Weston & Ross subsidiary made inroads into interim results of Associated Nursing Services. Pre-tax profits at the USM-grouped company fell from £1.7m to £831,000.

From turnover of £9.35m (£9.27m) operating profit advanced to £1.44m (£1.45m), but higher net interest of £775,000 (£378,000) and an exceptional charge of £489,000 (credit £1.4m) left their marks.

Mr Nick Dhanoo, chairman, said losses at Weston & Ross led to a number of its activities being discontinued, with accounting write-downs.

The exceptional charge comprises £489,000 trading loss less £88,000 profit on sale of a nur-

ing home. Last year the credit represented the capital gain on the disposal of two homes.

In spite of that setback and that the general economic climate remained unhelpful, the core healthcare business was performing satisfactorily, he said.

Although Weston & Ross would incur further losses in the second half, he was sure it would return to profitability.

Earnings plunged to 11.8p (£2.1p) but the interim dividend is held at 1p. Certain shareholders, including all the directors, have requested a scrip alternative and that option will be open to shareholders.

Trust of Property revenue rises

Net assets per share of Trust of Property Shares, an investment trust, fell from an adjusted 95.45p to 79.75p over the 12 months to December 31.

The book value of its principle equity holding in "Pops Estates" fell by 14.5 per cent but holdings in companies based in the Midlands, north of England and Scotland showed advances.

Net revenue for the year increased to £102,238 (£93,855) for earnings per share of 1.56p (£1.42p). Directors are proposing

a single final payment of 1.364p (£1.213p).

GT Venture Trust assets decline 5%

At December 31 asset value per ordinary share of the GT Venture Investment Company stood at 120.7p, a decrease of 4.7 per cent on the 126.7p standing six months earlier.

After-tax profits worked through at £208,000 (£381,000). Basic earnings per share emerged at 1.42p (£2.87p). On a diluted basis, the figure amounted to 0.7p (£1.46p).

Founder's son leaves Strong & Fisher

Strong & Fisher, the leather manufacturer now controlled by Hillsdown Holdings, confirmed yesterday that Mr Richard Strong, former managing director, had relinquished his roles as an executive and director of the company.

Mr Strong, whose father founded Strong & Fisher in 1931, was paid £135,000 in the year to June 29 1990. Hillsdown refused to comment on what compensation he would receive.

See Observer

WESTMINSTER HOUSE



5,700 - 130,000 sq. ft.
TO BE LET

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HAMPTON
071 975 1700

Richard Ellis

Chartered Surveyors
Berkeley Square House
London W1X 6AN, Fax: 071-493 3734
Tel: 071-629 6290

British Airways announces pre-tax profits of £340 million for the nine months to December 31, 1990, up 3 per cent.

Group turnover increases to £3,987 million, up 7.2 per cent. Earnings strengthen to 33.4 pence a share, from 29.7 pence a share.

Results for the third quarter show pre-tax profits of £20 million on revenues of £1,239 million.

Lord King, the Chairman, says: "It is clear that there will be a substantial operating loss in the fourth quarter, but vigorous action has been taken to mitigate the effects of the downturn in traffic.

"We are determined to maintain our high reputation for service and quality. Supported by a strong balance sheet and the current drive for greater cost effectiveness, our objective is to emerge from these dark days with our competitive position strengthened and our potential for development largely intact."

BRITISH AIRWAYS

The world's favourite airline.

COPIES OF BRITISH AIRWAYS' THIRD QUARTER REPORT ARE NOW AVAILABLE FROM INVESTOR RELATIONS (229), BRITISH AIRWAYS PLC, PO BOX 16, HEATHROW AIRPORT, HOUNSLOW MIDDLESEX TW4 2JA.

Clydesdale Bank

BASE
RATE

Clydesdale Bank PLC

announces that with effect

from 15th February 1991

its Base Rate for lending

is being reduced from

14% to 13.5% per annum.

NOTICE OF REDEMPTION

BANQUE NATIONALE
DE PARIS
USD 125,000,000
8 3/4% 1986/93

Notice is hereby given that pursuant to paragraph "Redemption" of the terms and conditions of the notes, Banque Nationale de Paris has elected to exercise its right to and shall, redeem on 1st April 1991, all the outstanding notes at the redemption price of 100% of their principal amount together with accrued interest to such date of redemption.

Payment of the redemption price will be made on and after surrender of the bonds, together with all coupons appertaining thereto maturing on or after 1st April 1991, at the offices of the paying agents.

Interest will cease to accrue on notes as from 1st April 1991.

The Paying Agents

Banque Nationale de Paris
16, Boulevard des Capucines
P-75009 Paris

Banque Nationale de Paris
(Luxembourg) S.A.
24 Boulevard Royal
L-2952 Luxembourg

Banque Nationale de Paris plc
8-13 King William Street
GB-London EC4P 4RT

Banque Nationale de Paris, Paris

IMPORTANT MESSAGE

From January 01, 1991 the name of QUINCY ENGINEERING S.A. has been changed into

IN U.S. INTERNATIONAL S.A. The change, which reflects our expanding world-wide activities, results from the fusion of a former sister company into Quincy Engineering Europe. That organization will market its own equipment under a Quincy name.

We believe that this complete change in the company name is

will secure the clear differences between the two organizations

IN U.S. INTERNATIONAL S.A. will continue to provide the highest standard of Engineering Services, Design and Equipment Products in the field of:

Pneumatic control, Motor control, Surge control and Separation together with Piping Vibration and Structural Vibration investigations.

IN U.S. INTERNATIONAL S.A. P.O. Box 91, Dübendorf 11, CH-8600, Dübendorf, Suisse Tel. 0724-10240; Fax 0724-10241

COMPAGNIE DE SAINT GOBAIN

ISSUE OF TITRES PARTICIPATIFS

ECU 100,000,000 WITH WARRANTS

For the period of remuneration ending on August 31st, 1991 a TACE of 9.875 per cent on ECU Libor of 10 per cent, as the case may be, will be used to calculate the coupon.

This coupon payable on August 10th, 1991, will not be less than ECU 51.88 for each five participatif of ECU 1,000 (including an annual rate of 10.375 per cent for the period).

The definitive coupon will be known after the publication of the net consolidated income for 1990.

COMMODITIES AND AGRICULTURE

Moscow given warning of looming crisis on farms

By Quentin Peel in Moscow

A GRIM new warning about the prospects for Soviet agriculture this year has been issued in Moscow, revealing that millions of hectares of land have not been prepared for spring sowing.

At the same time, lack of spare parts, and a failure to carry out normal winter maintenance has left a record number of tractors and combine harvesters out of action.

First indicators of the looming crisis have come from deliveries of both meat and milk from all parts of the country in January, according to Mr N.V. Krasnoshechenkov, deputy chairman of the food supply commission.

In an interview with Pravda, the leading Communist Party newspaper, he said there would be between 20 and 25 per cent fewer cultivators, ploughs and combine harvesters working on state and collective farms than last year, and fewer

tractors than at any time in the past 25 years, because of the lack of spare parts.

He said that 16 per cent of tractors and half the total number of combines had not been repaired.

Meanwhile, 20m hectares of land were not ploughed in the autumn for spring sowing, and 4m hectares of winter fields had not been sown.

"All this means that the amount of spring agricultural work will increase by 25 per cent," Mr Krasnoshechenkov said.

"If the peasants are not guaranteed help, they will simply refuse to sow, and raise potatoes and other vegetables."

"Warnings are coming from everywhere. The first signs are already visible. He said meat deliveries in January were down by 230,000 tonnes below the level of January 1990, or 12 per cent, and milk deliveries by 625,000 tonnes, or 13 per

cent.

In spite of widespread chaos in the Soviet economy, farmers managed to produce a record 240m-tonne harvest last year, but purchases by state stores still fell far short of central needs for bread and pasta making.

One explanation was that wheat was used to feed livestock on the farm, instead of animal fodder.

The dislocation of Soviet agriculture seems to be getting worse, with agricultural equipment manufacturers also running into difficulties. It was reported this week that the giant Volgograd tractor plant had been brought to a standstill for lack of rolled steel.

However the extent of the decline of Soviet agriculture could be exaggerated by the fact that former statistics were notoriously inflated from the farm gate upwards, whereas today they are likely to be more accurate.

London trade house in default

By David Blackwell

THE LONDON Clearing House yesterday declared Woodhouse, Drake & Carey (Commodities), one of London's oldest commodity trading firms, in default.

The move follows news late on Wednesday that the Association of Futures Brokers and Dealers had intervened in the investment business of the firm. The association, which regulates futures trading in London under the Financial Services Act, said it used its powers "for the protection of investors."

The London Clearing House, part of the International Commodities Clearing House, said it was "taking steps to achieve an orderly winding down" of Woodhouse's positions. All its positions were being transferred to other clearing house members.

The AFBD said its order prevented the firm from entering into any transactions without the consent of the association's chief executive. It had intervened because of financial problems in other parts of the Woodhouse Drake & Carey group.

Woodhouse Drake & Carey's physical business arm is larger than the futures trading firm. No-one from the company was available for comment yesterday.

Two years ago, Woodhouse withdrew from the cocoa market and it has become less involved in coffee. But it is a big operator in the grains and vegetable oils markets through offices in Geneva and Singapore.

Sugar surplus estimate raised

F.O. LICHT, the German statistics agency has raised its estimate of the world sugar surplus in 1990-91 (September-August) to 3.33m tonnes from the 1.83m tonnes it was predicting in October, according to London traders, reports Reuters.

It has now lifted its production estimate to 112.80m tonnes from 111.90m while the consumption estimate has been cut to 109.47m tonnes from 110.36m.

Panama offered banana investment

By Leslie Crawford, recently in Panama

CHIRIQUITA BRANDS, the world's biggest exporter of bananas, is proposing to invest \$100m in Panama if President Guillermo Endara's government abolishes a tax on banana exports and liberalises the country's labour laws.

The company's Panamanian subsidiary, Chiriqui Land Company, says it will not comment on the offer while it remains under discussion. The government is reported to be keen on the proposal as Panama is starved of foreign investment.

The Chiriqui Land Company grows two-thirds of Panama's banana crop and has a monopoly of the country's exports. Abolition of the export tax would save it \$14m a year.

Panama ranks seventh in world production but its high-quality fruit is prized in Europe, especially Germany, which takes 70 per cent of its

produce. Chiriquita's expansion plans in Panama were probably spurred by German reunification and the opening of eastern European markets.

this year by the recession in the US and Britain.

The banana-producing countries - Panama, Colombia, Venezuela, Costa Rica, Gua-

The presidents of Latin America's banana-producing countries will meet on the Caribbean island of San Andres today to work out a common strategy for breaking into the world's biggest market for bananas - Europe. Reuters reports from Tegucigalpa.

In their first meeting in 17 years, the banana producers will explore ways to work together to tap into the EC and east European markets, officials said.

A study by the Union of Banana Exporting Companies estimates that the political changes in eastern Europe could increase the demand for bananas by 40m boxes a year - the equivalent of Panama's entire production in 1990.

The euphoria created by the prospect of satisfying hungry consumers in eastern Europe has been somewhat dampened

temala, Nicaragua and the Dominican Republic - are also concerned about the EC's plans to create a unified market.

They are holding talks with the EC to ensure that its bananas do not suffer more discrimination after 1992.

In Panama, growers are celebrating a record year for exports. The 40m boxes (18kg each) represented the first time

Panama has achieved its full production potential. But the success masks continuing frictions between the Chiriqui Land Company and independent producers, who account for a third of the country's export crop.

The battle, as always, is over the price the company pays independent growers for their produce. Attempts in the past to set up a rival Panamanian exporting company failed miserably, mainly because independent growers could not compete with Chiriquita's world marketing network.

So Panama's independent producers are compelled to sign five- and 10-year supply contracts with the Chiriqui Land Company. In a good year, Chiriquita creams the profits. In a bad year, independent growers have a guaranteed buyer and are shielded against losses.

Australia 'blasted out of wheat market' by US-EC subsidy war

By Kevin Brown in Sydney

AUSTRALIA'S HARD-pressed rural sector received another blow yesterday as wheat farmers were told that their crop would fetch only \$115 (\$45) a tonne, compared with \$195 last year.

Mr John Lawrenson, managing director of the Australian Wheat Board, said earlier forecasts of \$195 a tonne could not be realised because of unfair competition from the US and the European Community. "We have been forced to negotiate the sale of a significant portion of this year's crop while a subsidy war has been raging, and as a consequence it has become obvious that our earlier prediction of \$195 could not be met," Mr Lawrenson said.

"In simple terms we have been blasted out of the market by the subsidy policies of our competitors."

Australia has complained frequently to the US and the EC in recent months that its

wheat crop was being excluded from world markets by cheap subsidies from the US and EC.

Recently, the US indicated that it was prepared to double its subsidy budget to US\$1.2bn in 1992, in a move it claims will force the EC to negotiate towards a free market in grains.

"Right now the US has 10m tonnes of subsidised wheat, much of it on credit, on offer around the world. That is almost as much as Australia exports in a year," Mr Lawrenson said.

"The bureaucrats in Washington and Brussels would have you believe that they specifically target their subsidies, and that they have no effect outside the recipient countries. That is nonsense. The reality is that their (so-called) red spot subsidies create a ripple right through the world wheat market and we are the victims."

Mr Lawrenson said the

wheat board could have chosen to store grain until next year, but had decided to sell now to avoid holding costs of about \$20 a tonne and to protect market share.

The Australian Bureau of Agricultural and Resource Economics recently forecast that wheat prices would recover next year to about \$150 a tonne, but the forecast is being treated with scepticism by growers, many of whom fear prices will stagnate unless the subsidy war is stopped.

The lower wheat price estimate is the second piece of bad news this week for the rural sector, following the suspension on Monday of the guaranteed price scheme in the wool industry. The average price of Australian clean wool is expected to halve to about 350 Australian cents a kilogram when auctions resume, probably on February 25, and many wool growers will make a loss in the season beginning in June.

Brazilian coffee production 'to fall for fourth year'

BRAZILIAN coffee production for 1991-92 will fall to 24.9m bags - the fourth consecutive year of decline, according to E.D. & F. Mann, the London trader, writes David Blackwell.

Man predicts in its latest coffee market report that arabica prices will rise in the next three months as a result of tighter availability from Brazil

and a reduced amount of price fixing by Central American producers.

Robustas prices will remain under pressure, however, following a recent big increase in European stocks and the prospect of a large Brazilian cotton crop of 4.7m bags (60 kg each).

Man estimates that Brazilian export registrations up to Jan-

uary 25 had already exceeded 15m bags out of the expected 1990-91 crop of 25m bags. Allowings between 8m and 9m bags for domestic consumption, only about 2m bags remain to be sold between now and June, the report says.

"Brazil will therefore be withdrawn from the market for periods before the new crop becomes available," Man suggests.

Its first estimate for next year's Brazilian crop allows for a 6 per cent fall in the number of coffee trees.

"A further factor which is of more serious concern is the drastic reduction in the use of fertiliser," warns the report.

"This has been observed in virtually all producing regions visited".

WORLD COMMODITIES PRICES

MARKET REPORT

Cornex silver futures were up by more than 16 cents a fine ounce at midday, boosted by heavy technical buying from all sectors, analysts said. Floor rumours that workers at one of Mexico's largest silver facilities were expected to strike over pay also incited the buying. The Mexican strike helped a firmer trend in both lead and zinc on the LME. Traders said mixed buying and short covering developed when it became evident that three month zinc's break above \$1,200 a tonne in the morning would be maintained. The lead market featured good buying in any dip, and at one point three month business reached

\$325 a tonne. Cocoa prices continued to rise in London, and were ahead at midday in New York. "There's no talk of new offers from the Ivory Coast and manufacturers are continuing to give good support so the market is quite happy to rise. However nobody believes that there's no more origin-selling to come," one London trader said. New York orange juice futures were sharply higher at midday on news of cold weather for Florida. In Chicago, soybeans were ahead at midday on concerns that forecast rains would not counter dry conditions in growing areas in Brazil. Compiled from Reuters

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) +0.10
Dubai \$14.55-4.75 -425
Brent Blend (dated) \$20.25-3.35 -725
Lead (US Producer) \$16.00-0.50
W.T.I. (1 pm est) \$20.50-0.50 -475

Oil products
(NWE prompt delivery per tonne CIF) +0.10
Premium Gasoline \$23.34-3.35 -3
Gas Oil \$27.24-2.75 -19
Heavy Fuel Oil \$17.73 -2
Naphtha \$22.23-2.32 -1.5
Petroleum Argus Estimates

Other
Gold (per troy oz) \$368.25 +0.70
Silver (per troy oz) \$376.00 +4.50
Platinum (per troy oz) \$986.35 +2.60
Palladium (per troy oz) \$47.25 +0.25

Aluminium (free market) 11505 -5
Copper (US Producer) 345
Nickel (free market) 4025 -4
Tin (Kuala Lumpur market) 14,634
Tin (New York) 3270
Zinc (US Prime Western) 625

Cattle (live weight) 111.52p +2.35p
Sheep (dead weight) 155.82p +9.52p
Sheep (live weight) 90.47p +5.58p

London daily sugar (raw) \$209.5w +0.5
London daily sugar (white) \$251.0w +2.5
Tale and Lyle export price \$212.0 +0.5
Barley (English feed) Unq. \$168
Maize (US No. 3 yellow) \$168
Wheat (US Hard Northern) \$164.5

Rubber (Mar) 48.00p
Rubber (Apr) 48.00p
Rubber (Jun) 48.00p
Rubber (Sep) 48.00p
Rubber (Dec) 48.00p

Cocoa oil (Philippines) \$3300
Palm Oil (Malaysian) \$3200 +2.5
Cocoa (Philippines) \$3200
Soybeans (US) \$136.50 +1.5
Cotton "A" index 85.30p
Wooltops (845 Super) 38.50p
C a tonne unless otherwise stated, p-pence/kg.

SUGAR - London FOX (\$ per tonne)
Raw
Mar 186.00 183.20 183.20
May 186.00 183.20 183.20
Aug 186.00 183.20 183.20
Oct 186.00 183.20 183.20
Dec 186.00 183.20 183.20
Jan 186.00 183.20 183.20
Feb 186.00 183.20 183.20

COFFEE - London FOX (\$/tonne)
Close Previous High/Low
Mar 524 527 545 522
May 537 541 557 535
Jul 561 557 574 560
Sep 571 557 584 570
Nov 587 588 599 588
Jan 603 606 612

SOYABEANS - London FOX (\$/tonne)
Close Previous High/Low
Jun 103.50 103.00 111.00 109.50
Aug 113.00 111.50 113.00
Turnover 134 (50) lots of 40 tonnes.

FRUIT & VEGETABLES (\$/tonne)
Close Previous High/Low
Mar 114.75 114.75 114.75 114.75
May 114.75 114.75 114.75 114.75
Jul 114.75 114.75 114.75 114.75
Sep 114.75 114.75 114.75 114.75
Nov 114.75 114.75 114.75 114.75
Jan 114.75 114.75 114.75 114.75
Feb 114.75 114.75 114.75 114.75

GRAINS - London FOX (\$/tonne)
Close Previous High/Low
Mar 124.30 124.00 124.00 124.00
May 127.80 127.85 127.85 127.85
Jul 129.80 129.85 129.85 129.85
Sep 107.15 107.40

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Mar 16.70 16.90 16.90 16.70
May 16.70 16.90 16.90 16.70
Jul 16.70 16.90 16.90 16.70
Sep 16.70 16.90 16.90 16.70
Nov 16.70 16.90 16.90 16.70
Jan 16.70 16.90 16.90 16.70
Feb 16.70 16.90 16.90 16.70

FRUIT & VEGETABLES (\$/tonne)
Close Previous High/Low
Mar 114.75 114.75 114.75 114.75
May 114.75 114.75 114.75 114.75
Jul 114.75 114.75 114.75 114.75
Sep 114.75 114.75 114.75 114.75
Nov 114.75 114.75 114.75 114.75
Jan 114.75 114.75 114.75 114.75
Feb 114.75 114.75 114.75 114.75

GRAINS - London FOX (\$/tonne)
Close Previous High/Low
Mar 124.30 124.00 124.00 124.00
May 127.80 127.85 127.85 127.85
Jul 129.80 129.85 129.85 129.85
Sep 107.15 107.40

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Mar 16.70 16.90 16.90 16.70
May 16.70 16.90 16.90 16.70
Jul 16.70 16.90 16.90 16.70
Sep 16.70 16.90 16.90 16.70
Nov 16.70 16.90 16.90 16.70
Jan 16.70 16.90 16.90 16.70
Feb 16.70 16.90 16.90 16.70

Cocoa - London FOX

Close Previous High/Low
Mar 610 600 612 602
May 647 639 649 638
Jul 677 668 679 668
Sep 702 693 703 692
Nov 732 723 733 722
Jan 762 753 763 752

Turnover: 4846 (1389) lots of 10 tonnes
ICO indicator prices (\$/tonne, per barrel). Daily price for Feb 14 827.72 (828.78) 10 day average for Feb 14 827.72 (828.78)

COFFEE - London FOX (\$/tonne)
Close Previous High/Low
Mar 524 527 545 522
May 537 541 557 535
Jul 561 557 574 560
Sep 571 557 584 570
Nov 587 588 599 588
Jan 603 606 612

Turnover: 7454 (7038) lots of 5 tonnes
ICO indicator prices (US cents per pound) for Feb 12 Comp. daily 71.77 (69.18). 15 day average 68.14 (67.95)

POTATOES - London FOX (\$/tonne)
Close Previous High/Low
Mar 120.00 120.00 120.00 120.00
May 147.00 150.00 149.00 148.00

Turnover 104 (125) lots of 40 tonnes.
SOYABEANS - London FOX (\$/tonne)
Close Previous High/Low
Jun 103.50 103.00 111.00 109.50
Aug 113.00 111.50 113.00

Turnover 134 (50) lots of 40 tonnes.
FRUIT & VEGETABLES (\$/tonne)
Close Previous High/Low
Mar 114.75 114.75 114.75 114.75
May 114.75 114.75 114.75 114.75
Jul 114.75 114.75 114.75 114.75
Sep 114.75 114.75 114.75 114.75
Nov 114.75 114.75 114.75 114.75
Jan 114.75 114.75 114.75 114.75
Feb 114.75 114.75 114.75 114.75

GRAINS - London FOX (\$/tonne)
Close Previous High/Low
Mar 124.30 124.00 124.00 124.00
May 127.80 127.85 127.85 127.85
Jul 129.80 129.85 129.85 129.85
Sep 107.15 107.40

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Mar 16.70 16.90 16.90 16.70
May 16.70 16.90 16.90 16.70
Jul 16.70 16.90 16.90 16.70
Sep 16.70 16.90 16.90 16.70
Nov 16.70 16.90 16.90 16.70
Jan 16.70 16.90 16.90 16.70
Feb 16.70 16.90 16.90 16.70

FRUIT & VEGETABLES (\$/tonne)
Close Previous High/Low
Mar 114.75 114.75 114.75 114.75
May 114.75 114.75 114.75 114.75
Jul 114.75 114.75 114.75 114.75
Sep 114.75 114.75 114.75 114.75
Nov 114.75 114.75 114.75 114.75
Jan 114.75 114.75 114.75 114.75
Feb 114.75 114.75 114.75 114.75

GRAINS - London FOX (\$/tonne)
Close Previous High/Low
Mar 124.30 124.00 124.00 124.00
May 127.80 127.85 127.85 127.85
Jul 129.80 129.85 129.85 129.85
Sep 107.15 107.40

CRUDE OIL - IPE (\$/barrel)
Close Previous High/Low
Mar 16.70 16.90 16.90 16.70
May 16.70 16.90 16.90 16.70
Jul 16.70 16.90 16.90 16.70
Sep 16.70 16.90 16.90 16.70
Nov 16.70 16.90 16.90 16.70
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FRUIT & VEGETABLES (\$/tonne)
Close Previous High/Low
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May 114.75 114.75 114.75 114.75
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Sep 114.75 114.75 114.75 114.75
Nov 114.75 114.75 114.75 114.75
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LONDON METAL EXCHANGE

Close Previous High/Low
Aluminium, 99.7% purity (\$ per tonne)
Cash 1505-7 1508-10 1502 1502-3
3 months 1537-8 1540-1 1542/1533 1533-4

Copper, Grade A (\$ per tonne)
Cash 1224-4 1218-20 1226/1223 1223-4
3 months 1231-2 1218-0 1249/1227 1230-2

Lead (\$ per tonne)
Cash 305-5.75 300-1 303-7 302-3
3 months 317-5 313-4 323/314 317-5

Nickel (\$ per tonne)
Cash 8690-95 8725-50 8700 8650-50
3 months 8615-20 8675-90 8675/8625 8625-30

Tin (\$ per tonne)
Cash 5545-55 5540-50 5550 5545-50
3 months 5540-50 5540-50 5540-50 5540-50

Zinc, Special High Grade (\$ per tonne)
Cash 1220-4 1197-202 1225/1195 1220-3
3 months 1210-2 1185-7 1225/1195 1210-2

LME Clearing Rate
SPT: 1.5815 3 months: 1.8505 6 months: 1.9324 9 months: 1.9114

LONDON BULLION MARKET
(Prices supplied by N.M.Rosenthal)
Gold (fine oz) \$ price £ equivalent
Gold 388.00-388.50 155.091
Morning fix 388.50 155.485

Days low 388.75-389.25 155.485
Zinc, Special High Grade (\$ per tonne)
Cash 1220-4 1197-202 1225/1195 1220-3
3 months 1210-2 1185-7 1225/1195 1210-2

LME Clearing Rate
SPT: 1.5815 3 months: 1.8505 6 months: 1.9324 9 months: 1.9114

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LME Clearing Rate
SPT: 1.5815 3 months: 1.8505 6 months: 1.

Continental buyers drive UK equities

THE WIDELY-held conviction that this week's cut in UK base rates is the first step in a series of similar interest rate reductions aimed at lifting the British economy out of recession brought heavy buying of UK stocks yesterday. The stock market rose by 26.6 points to 2,394.4 for a gain on the day of 26.6 points. The pace slackened in the final minutes when Wall Street was making a slow start to the new session and hints of an impending rights issue circulated in London.

It was demand for UK stocks from Continental institutions that drove the London market ahead yesterday. One European institution was believed to be seeking to put as much as £150m into London, most went into a broad range of blue chips, apparently reflecting increasing belief in Europe that the UK market is looking ahead towards the end of the

Account Opening Dates	First Day	Second Day	Third Day
First Day	Feb 11	Feb 22	Feb 23
Second Day	Feb 12	Feb 23	Feb 24
Third Day	Feb 13	Feb 24	Feb 25

current recession. Most of yesterday's European cash was aimed directly at the equity market, with only a small part invested through the stock index futures, arbitrage between futures and equities has become difficult because of the lack of stock.

Equities opened strongly, breaking through the 2,300 hurdle to reach 2,394.4 in early trade. But this proved to be the day's peak and the index failed to hold above 2,300 on several

further occasions during the session.

At the close, the FTSE Index stood at 2,394.4 for a gain on the day of 26.6 points. The pace slackened in the final minutes when Wall Street was making a slow start to the new session and hints of an impending rights issue circulated in London.

UK economic data on wages, employment and industrial output, announced yesterday, played a minor role in the stock market. The modest rise in January unemployment was slightly below expectations but the data is regarded as volatile.

UK institutions were not quite as aggressive as their Continental counterparts and showed themselves ready to take profits when the opportunity arose. However, there were plenty of fund managers

anxious to switch out of the defensive issues which have been leading the market over the past fortnight and into new areas now regarded as overvalued. Market makers were still short of stock and suffered another severe squeeze on trading positions as they struggled to find stock to meet the buyers.

This wide range of investment interest pushed the day's Seaq trading volume to 712.6m shares, a total exceeded only once since ERM entry the last day of January saw equity volume at 833.5m shares.

Buying of equities was spread across the principal market sector, with some of the construction and retail issues responding strongly to the rise in domestic interest rates. Redland, Ranks Hovis McDougall, GKN, Rolls-Royce

and Tesco, all recorded high levels of turnover. But a notable exception to the trend was Marks & Spencer, the clothes and food retailer which rates highly in its sector.

One indication of the increased investment optimism was the revival of bid interest. A number of old favourites were in the spotlight yesterday, including Hawker Siddeley, which has been hinted at as a target for BTR.

Market strategists commented favourably on the increase in equity volume and on the signs of Continental investment in the London market. However, the market's difficulty in holding above the Footsie 2,300 mark was regarded as a sign that domestic interest rates, at least, are unwilling to chase share prices higher at present.

FINANCIAL TIMES STOCK INDICES

	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Year Ago	1980/91	Since High	Completion High	
Government Secs	85.74	85.29	85.36	85.03	85.05	85.15	83.87	85.74 (147/81)	74.13 (304/80)	127.4 (31/95)	88.18 (30/75)
Fixed Interest	93.92	92.98	93.03	93.61	93.60	91.00	90.72	93.92 (124/81)	83.50 (304/80)	107.4 (281/147)	90.53 (48/4)
Ordinary Share	1817.5	1791.7	1781.1	1793.7	1760.2	1829.5	1968.3	1817.5 (21/80)	1510.4 (249/80)	2006.6 (5/98)	2294.00 (28/40)
Gold Mines	136.1	136.1	135.1	137.1	138.1	292.3	578.5	136.1 (20/80)	129.2 (152/80)	734.7 (28/107)	43.5
FT-SE 100 Share	2294.4	2267.8	2294.5	2279.8	2245.2	2313.8	2483.7	2294.4 (21/80)	1980.2 (296/80)	2483.7 (28/107)	986.9 (237/84)
FT-SE Eurostock 100	1013.02	1007.10	997.57	997.27	985.20	-	1013.02	1013.02 (142/81)	900.45 (141/81)	1013.02 (141/81)	900.45 (141/81)
Ord. Div. Yield	5.27	5.35	5.38	5.36	5.46	4.71	1762.5	5.27 (10/80)	4.59 (10/80)	5.46 (10/80)	5.35
Earning Yld % (full)	10.97	11.15	11.50	11.11	11.35	11.36	11.36	10.97 (10/80)	9.85 (10/80)	11.35 (10/80)	11.15
P/E Ratio(Net)(x)	11.02	10.84	10.79	10.85	10.65	10.63	10.63	11.02 (10/80)	9.85 (10/80)	11.35 (10/80)	11.15
FT-SE 100 Best Share 1970/80, Fixed Int, Ord. Ordinary Share, Dividend Yield, Best 100 FT-SE 100 21/80 21/80 P/E Ratio(Net)(x) 11.02, 10.84, 10.79, 10.85, 10.65, 10.63											
SEAO Barge4.5mtp	34.226	31.073	35.987	33.628	27.239	25.485	102.83	34.226 (10/80)	25.485 (10/80)	102.83 (10/80)	102.83
Equity Turnover(x)	-	894.05	105.77	844.62	758.81	103.63	103.63	- (10/80)	103.63 (10/80)	103.63 (10/80)	103.63
Equity Turnover(x)	-	36.459	35.825	34.239	27.039	25.219	25.219	- (10/80)	25.219 (10/80)	25.219 (10/80)	25.219
Share's Traded (m)	-	450.0	496.0	405.8	347.9	354.9	354.9	- (10/80)	354.9 (10/80)	354.9 (10/80)	354.9
Ordinary Share Index, Hourly changes	Day's High 1825.5	Day's Low 1761.7	Day's High 1825.5	Day's Low 1761.7	Day's High 1825.5	Day's Low 1761.7	Day's High 1825.5	Day's Low 1761.7	Day's High 1825.5	Day's Low 1761.7	Day's High 1825.5
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm	6 pm	7 pm
1791.7	1798.2	1809.5	1823.1	1820.1	1818.7	1822.1	1818.4	1817.5	1817.5	1817.5	1817.5
FT-SE, Hourly change	Day's High 2060.0	Day's Low 2278.2	Day's High 2060.0	Day's Low 2278.2	Day's High 2060.0	Day's Low 2278.2	Day's High 2060.0	Day's Low 2278.2	Day's High 2060.0	Day's Low 2278.2	Day's High 2060.0
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm	6 pm	7 pm
2278.8	2278.4	2267.6	2304.1	2301.5	2298.0	2300.5	2296.5	2294.4	2294.4	2294.4	2294.4
FT-SE Eurostock 100, Hourly changes	Day's High 1014.11	Day's Low 1001.47	Day's High 1014.11	Day's Low 1001.47	Day's High 1014.11	Day's Low 1001.47	Day's High 1014.11	Day's Low 1001.47	Day's High 1014.11	Day's Low 1001.47	Day's High 1014.11
Open	10 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm	6 pm	7 pm
1013.02	1013.28	1013.77	1013.64	1013.64	1012.35	1011.98	1012.92	1012.92	1012.92	1012.92	1012.92

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INDUSTRIALS (Miscel.)—Contd.

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Cost	Capex	Opex	Price	Price	
Charge	Price	Price	Price	Price	

Ave & Prosper Group - Contd.					
European Gath.	5 1/2	113.2	114.4	121.6	+0.3
Pro Loc & Gath	5 1/2	52.44	52.85	56.22	+0.27
Smile Co's	5 1/2	36.80	37.20	39.57	+0.12
Income	8	102.5	102.5	105.6	+0.1

100% 0% 50% 25%

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Feb 14
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Uncertainty cloaks the dollar

THE DOLLAR was slightly firmer yesterday, amid uncertainty about its near term direction. Confidence has been improved recently, on suggestions that the currency may be at or near the bottom of a long downward trend.

The comment from Mr Nicholas Brady, US Treasury secretary, appearing to favour a further easing of the Federal Reserve's monetary stance had a slightly depressing impact on the dollar, but this was countered by remarks from Mr Charles Dallara, US assistant Treasury secretary, suggesting that expectations of lower world interest rates would offset pressure on the currency from declining US rates.

Any decision by the Fed on rates may be influenced by today's data on US trade. The weakness of the US economy has led to forecasts that the trade deficit in December might be about \$10 billion lower than the November gap of \$8.7 billion.

Figures published yesterday showed that US business inventories fell 0.7 per cent in December, after a revised 0.2 per cent increase in November.

The market was looking for a December rise of about 0.1 per cent, but there was no impact on the dollar.

At the London close the dollar had improved to DM1.4690

from DM1.4565. This was near a technical resistance level. Dealers noted large stop-loss buying orders for the dollar at around DM1.4670 and said that a move through that level could take the currency up to strong resistance at DM1.4800. On the other hand some traders do not rule out a near term slide to DM1.4400 if there is a further cut in US interest rates.

Against the Japanese yen the dollar rose to ¥129.70 from ¥129.05, taking it close to resistance at ¥130.00. The US currency also improved to SF1.2565 from SF1.2495 and to FF4.9850 from FF4.9625. On Bank of England figures the dollar's index rose to 59.7 from 59.5.

Sterling maintained Wednesday's upward trend against the D-Mark, despite the cut in UK bank base rates. The pound gained another 1/2 pence to

DM2.9050. It also rose to FF4.8850 from FF4.8800 and to SF2.4900 from SF2.4875, but was unchanged at ¥257.00. Sterling lost 1 cent to \$1.9610 against the stronger dollar and its index fell 0.2 to 94.4.

A rise of 46,000 in January UK unemployment was lower than feared and December manufacturing output rose 0.3 per cent, after falling 1.4 per cent in November. But analysts tended to suggest that the data did not point to any sudden economic recovery. Total industrial output fell 0.4 per cent in December and manufacturing output would have fallen about 0.5 per cent but for the build up to the Gulf war.

The impact of the data was not great. Sterling stayed at the bottom of the European Monetary System despite its slight improvement against most members of the EMS exchange rate mechanism.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	Divergence
Central Rates	Against	Feb 14	From	West	Indicator
Spanish Peseta	133.631	128.051	-4.18	5.64	73
Belgian Franc	40.333	42.339	-4.94	1.88	30
Dutch Guilder	2.33643	2.36204	-1.09	1.14	37
D-Mark	2.00000	2.00000	0.00	0.00	0
Italian Lira	1.366	1.366	0.00	0.00	0
Irish Punt	0.787617	0.787617	0.00	0.00	0
French Franc	6.55957	6.55957	0.00	0.00	0
Sterling	0.696004	0.705495	-1.23	0.00	-24

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FINANCIAL FUTURES AND OPTIONS

LIFE LINE FUTURES AND OPTIONS

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MONEY MARKET FUNDS

Money Market Trust Funds

	Gross	Net	Car	Int	Cr
Co-operative Bank	0.0000	0.0000	0.0000	0.0000	0.0000
Calif. Money Management Co	0.0000	0.0000	0.0000	0.0000	0.0000
40 Parkway Road, Tempe, AZ 85281	1.073277014				
Cash Deposit Fund	1.3350	1.145350	0.18965		
The CRRF Charitable Deposit Accounts					
2 First Street, Louisville KY 40202	0.7155861815				
	1.1300	1.146415	0.016385		
Cent. Bd. of Fis. of Church of England					
271, Church Lane, Epsom Surrey	0.0000000000				
	1.146415				
Garbrospe Money Management Ltd	0.7132614225				
53 White Hart Yard, London SE18 1NL	0.7132614225				
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WORLD STOCK MARKETS

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

NASDAQ NATIONAL MARKET

4x10 pm prices February 14

[illegible]

AMEX COMPOSITE PRICES

4:00 pm prices February 14

[illegible]

AMERICA

Dow falls sharply on late programmed sales

Wall Street

A WAVE of late-afternoon computerised programme selling sent share prices rapidly into reverse yesterday, leaving the main indices sharply lower at the end of a busy day, writes Patrick Harverson in New York.

The Dow Jones Industrial Average closed down 31.53 at 2,877.33, a 44-point turnaround from the session's peak seen just after midday. The broader-based Standard & Poor's 500, which started to retreat earlier than the Dow, finished 4.81 off at 361.21. Over-the-counter stocks were also weaker, the Nasdaq composite index relinquishing 3.66 to 443.31.

New York SE turnover amounted to a heavy 232.6m shares, with declines in issues outpacing advances by a ratio of five-to-three.

The market had started the session positively on hopes that today's spate of economic

statistics - ranging from industrial production to the latest balance of trade - would spur the Federal Reserve into cutting interest rates again.

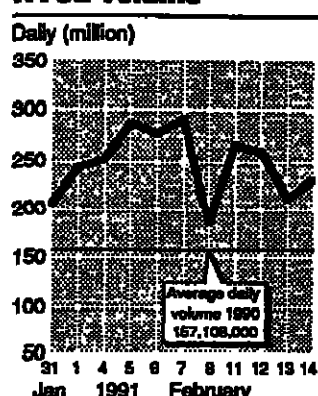
Later in the day, however, disappointment that shares did not follow through on Wednesday night's late rush of buying led to a renewed round of profit-taking. Explained Mr New-Zander, technical analyst at Shearson Lehman: "The market is a bit exhausted after four weeks of rising prices."

IBM, the market's bellwether stock which has contributed greatly to the Dow's recent strong gains, had another good session, although late selling eroded most of the day's gain to leave the stock up only 3/4 at \$125 1/4 after breaching trading.

IBM has been bought heavily in the market's recent rally, rising 24 per cent since January 16, the day before the Gulf war started.

The two largest motor com-

NYSE volume



panies in the US reported quarterly earnings. Ford slipped 4/4 to \$30.00 after unveiling a fourth quarter loss of \$810m, while General Motors gained 1/4 to \$36 1/4 in spite of the big loss after expected deficit of \$1.6bn - the largest in its history - reported for the last three months of 1990.

Chrysler, which reported better than expected profits a week ago, rose 3/4 to \$11 1/4.

Boeing recovered some of the loss incurred during the first three days of the week, climbing 3/4 to \$48 on turnover of 3.5m. The shares had fallen on concern about a number of reported postponements of aircraft orders by leading international carriers. However, yesterday's buying indicated that there was still good support for Boeing stock at those levels.

News Corporation, the troubled media conglomerate, also bounced back from recent weakness, improving 3/4 to \$12 1/4 following a 69.3 per cent increase in first half earnings.

Yet again, biotechnology stocks were in demand on the over-the-counter market. The best performer was Xoma, which rose \$2 to \$27 1/4, a year's high. Amgen added \$2 at \$63, aided by positive analysts' comments at the company's meeting in California.

Nike dropped 3/4 to \$46 1/4 on turnover of 1.4m shares after several brokers houses cut their 1991 earnings estimate for the sports shoe manufacturer. Addington Resources, the coal mining group, advanced 1/4 to \$13 on double the average volume on hopes that a favourable ruling from the Kentucky state court would allow Addington's land-fill project in Kentucky to start operating.

Canada

TORONTO stocks closed on a mixed note overall, but blue chips ended lower for the first time in 12 sessions after profit-taking in the wake of the New York late retreat.

The composite index, which had climbed more than 287 points or 9.2 per cent in the last 11 sessions, lost 27.0 to 3,492.2. Advances led declines by 318 to 272 after volume of 38.4m shares.

The Nikkei closed 216.90 higher at 25,356.37, rising for the eighth consecutive day. The index opened at the day's low of 25,184.99 and reached a peak of 25,408.28 shortly before the close. Volume was high at 1.1bn shares, after the previous day's 950m. Ms Julie Hudson at Barclays de Zoete Wedd commented: "It is a healthy two-way market with the liquidity coming into the market just like the old days."

Advances totalled 765 compared with declines of 250, while 107 issues were unchanged. The Topix index of all first section stocks gained 18.99 to 1,898.47, and in London the ISE/Nikkei 50 index was 19.18 stronger at 1,470.32.

Foreigners underweight in Japanese equities led the market. Mr Paul Muller at Schroder Securities said US and UK investors were actively placing buy orders. He warned, however, that the Nikkei could lose steam between 26,000 and 27,000.

Large-capital issues succumbed to profit-taking. Mitsubishi Heavy Industries retreated 1/4 to Y97, but Nippon Steel gained 1/4 to Y94 on active buying.

Automobile shares were stronger on hopes of a short recession in the US. Toyota Motor advanced Y30 to Y1,750 in spite of an announcement that it will reduce exports to the US by 15 per cent in late February and March. Honda Motor added Y50 to Y1,410.

International high-technology issues firmed on similar expectations. Traders said the sector was now oversold. Kyocera rose Y170 to Y6,150, Nippon Y80 to Y1,510 and Toshiba Y30 to Y815.

Some financials were easier on foreign profit-taking. Nomura Securities shed Y10 to Y2,140 and Tokio Marine & Fire

ASIA PACIFIC

Nikkei climbs for eighth day on foreign-led buying

Tokyo

SHARE prices firmed in heavy trading yesterday, as the sharp rise on Wall Street on Wednesday triggered hopes that the US recession would be short. Some investors took profits, but strong buying on continued expectations of easier monetary policy pushed the Nikkei average forward, writes Emiko Terazono in Tokyo.

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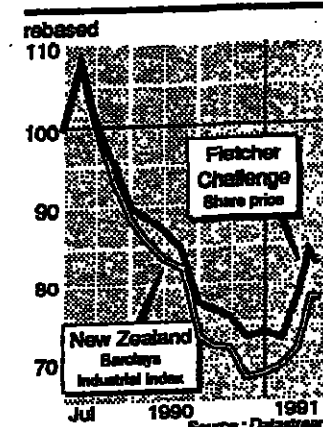
surrendered Y30 to Y1,380.

Oil manufacturers gained ground on reports of upward earnings revisions. Nippon Oil, expecting an 89 per cent year-on-year increase in pre-tax profits, forged ahead. Y30 to Y1,050. Mitsubishi Oil climbed Y30 to Y981.

Chiyoda Engineering, the plant engineering company, receded Y20 to Y2,550 on profit-taking. The issue had previously advanced on hopes of a rise in oil plant orders after the Gulf war. Ebara, the industrial pump maker which had strengthened on hopes that the company would be involved in cleaning up the Gulf oil slick, declined Y40 to Y1,650.

Nippon Kakoh Seishi put on Y20 to Y1,350. The stock has been fluctuating recently in heavy trading by speculators looking for quick profits.

In Osaka, the OSE average gained 504.11 to 27,593.29 on volume of 122.5m shares. Investors focused on environmental protection companies. Sumitomo Forestry moved up Y50 to Y1,680 as investors were encouraged by its tree-planting business. Kurita Water, the water treatment equipment maker, surged Y360 to Y2,650.



the economy and pointed to a delay in a further easing of domestic interest rates. Unemployment rose to 8.4 per cent in January from December's 8.1 per cent. The All Ordinaries index lost 5.3 to 1,372.9. Turnover fell to A\$186m (A\$361m).

News Corp, which gained 20 cents to A\$7.26, announced after hours that its operating profit after tax was up 69.3 per cent to A\$257.3m for the first half ended December 31.

SINGAPORE finished the last half-day session before the lunar new year on a buoyant note. The Straits Times Industrial index closed 15.45 higher at 1,338.70. Volume eased to S\$151m from S\$157m.

The hotels sector, which has lagged behind the market, had some catching up yesterday. Shangri-La appreciated 45 cents to S\$5.90.

MANILA was hit by the liquidation of margin accounts. The oil sector weakened on stop-loss selling, but mining issues, which have missed out on the market's recent strength, advanced. The composite index dipped 3.53 to 862.48 in turnover of 256.9m pesos against 129.6m.

BOMBAY recovered on short-covering before the close of the account today. Trading was expected to remain dull until the government presents its budget to parliament on February 28. The BSE index gained 19.29 to 1,034.23.

BANKOK made a headway in active trading focused on speculative finance issues after the advances in New York and Tokyo. The SET index added 12.58 to 766.24 in volume of 4.4bn baht.

EUROPE

Paris and Milan head rally in active session

THE OVERNIGHT rise on Wall Street and the strength in Tokyo supported gains in most bourses yesterday, led by Paris and Milan. Frankfurt's early rise, however, evaporated in technical trading, writes Our Markets Staff.

PARIS enjoyed a blue-chip rally, with the CAC 40 index closing above the 1,650 resistance level for the first time since December 13. The index rose 16.34 or 1.1 per cent to 1,650.88, as turnover picked up to about FF2.32bn by the official close, compared with Wednesday's FF1.9bn.

Among the day's winners, Elf Aquitaine added FF9.50 or 3.2 per cent to FF303.50 in active trading of 300,100 shares. One marketmaker said the stock was still good value compared with other oil majors. The construction sector was also strong, with Lafarge Coppee rising FF14 to FF372 on 270,900 shares, although Bouygues fell FF16 or 2.9 per cent to FF530 on profit-taking.

Corporate news boosted some stocks. Alcatel Alsthom advanced FF14 to FF552 on 379,200 shares, after saying that it expected a rise in 1990 earnings per share of at least 17 per cent. LVMH, the luxury

goods group, gained FF43 to FF330 on volume of 19,740 shares after the company said that 1990 net profits had risen about 15 per cent.

Club Mediterranée recouped FF11.50 or 2.8 per cent to FF424.5 after the previous day's rights issue and acquisition news.

Ceruss fell FF2.30 or 1.9 per cent to FF119 with 240,700 shares exchanged, after the previous day's news that Suez had acquired the holding company's stake in Société Générale de Belgique. Suez added FF3 to FF297.50.

MILAN closed the February account on a firm note, with analysts believed boded well for the new account. The Comit index made its ninth consecutive gain, closing 10.2 or 1.9 per cent higher at 547.43. Volume was estimated to be near Thursday's heavy L250bn.

Generally continued to advance, rising L540 to L33,800, although there were no official explanations for the recent jump. Mediobanca, the insurer's largest single shareholder, added L700 to L15,300.

Fiat rose nearly L300 or 4 per cent to L6,250 in what was described as technical trading. In January, Fiat's share of the

European new car market fell from 14.5 to 13.5 per cent. Enimont was fixed L38 better at L1,551, but surged to L1,720 after hours before being suspended owing to a trading imbalance in connection with the close on Wednesday of Eni's offer for all outstanding shares in the chemical company.

Cir, the holding company of Mr Carlo De Benedetti, gained L81 or 3.4 per cent to L2,480 after the news that it had sold its holding in Société Générale de Belgique. Also in the De Benedetti group, Olivetti rose L69 to L3,569. Mr De Benedetti told Le Figaro, the French newspaper, that the computer company's 1990 profits would be about \$100m. He also said that he was in discussions with a US company about a possible link-up.

FRANKFURT failed to hold on to early gains and ended lower in trading dominated by technical factors, with share prices swayed by movements on the DAX futures market.

By mid-session, the DAX index had reached 1,505.51, the day's peak and its highest level since December 17. But it closed 2.88 lower at 1,486.72, as easier futures prices prompted

selling of the underlying stock. The FAZ index, calculated at mid-session, rose 5.3 to 837.51. Volume grew to DM5.5bn from DM3.5bn.

Most blue chips came off their peaks. Deutsche Bank reached a high of DM655 before closing just DM1 up at DM648. Lufthansa, the national airline, continued to rise on foreign demand, putting on another DM250 to DM1,650.

MADRID welcomed a decline in one-year Treasury bill interest rates, following the cut in the central bank's repo rate on Wednesday. The general index rose 1.52 to 247.16.

AMSTERDAM closed at the day's high in turnover boosted by oil-related activity. The CBS general tendency index rose 1.3 to 85.1.

ZURICH finished little changed as profit-taking followed a round of buying, prompted by further falls in short-term interest rates. The Credit Suisse index rose 1.9 to 510.3 in good volume.

STOCKHOLM recovered from early losses to close mixed. Atlas Copco continued to fall before its 1990 results, which are due today. The free B shares shed SKr7 to SKr188. BRUSSELS saw heavy trad-

ing of 67,450 shares in Société Générale de Belgique, after Wednesday's news that Suez of France had increased its grip on the conglomerate. The shares were flat at BF2,050.

OSLO closed mostly higher in spite of a drop in shipping shares. The all-share index rose 2.83 to 469.80 in active trading worth NKr410.5m. Norsk Hydro, which reported a rise in 1990 net income, added NKr3 to NKr185.

ATHENS had a strong day, the general index gaining 47.34 or 4.6 per cent to 1,070.64. ISTANBUL recouped Wednesday's losses thanks to pleasing 1990 company results. The index closed at 4,523.15, up 117.5 or 2.6 per cent as turnover grew to TL17.6bn from TL14.5bn.

VIENNA gained 1.6 per cent in brisk trading. The bourse index added 8.12 to 514.96.

SOUTH AFRICA

JOHANNESBURG closed mostly firmer yesterday on a wave of buying, but ended steady billion prices. The all-gold index rose 3 to 1,044 and the industrial index climbed 30 to 3,144. The all-share index added 25 to 2,713.

ITALIA EXPRESS Court of Appeal (Lord Justice Parker, Lord Justice Bingham and Sir Michael Kerr): February 8 1991.

Documents obtained by a solicitor for the purpose of his client's litigation, but not brought into existence for that purpose, are not protected by legal professional privilege and may be subject to an order for discovery.

The Court of Appeal so held when allowing an appeal by the plaintiff, Mr Apostolos Konstantinos Ventouris, from Mr Justice Saville's decision refusing his application for further discovery of documents in his claim against the defendant representative underwriter, Mr Trevor Rex Mountain.

LORD JUSTICE BINGHAM said that in March 1988 Italia Express was lying alongside Drapetsos, a Mole at Piraeus, Greece, when she was subject to a series of violent explosions which made her a total loss.

Mr Ventouris was owner of the vessel. He claimed on her behalf underwriters. They rejected the claim. He issued proceedings against Mr Mountain as the underwriters' representative, for his share of the insured value of the ship.

Mr Mountain in his defence admitted the explosions and the loss, but averred that they were caused or connived at by Mr Ventouris himself. That pleading relied heavily on information said to have been given to Mr Mountain by a cousin of Mr Ventouris, referred to as GDV.

It was alleged that GDV was initially party to the plan to destroy the vessel, but was later excluded from it.

The allegations were strongly denied by Mr Ventouris. The court was not concerned, at the present stage, with their truth or falsity.

After service of the defence Mr Ventouris sought further and better discovery of various classes of documents. Mr Mountain contended that they were protected from production by legal professional privilege. In particular, he stood on asserted privilege in respect of "all documents received by, or on behalf of, the underwriters from GDV".

The ground on which privilege was claimed was that, whatever the original purpose for which the documents were brought into existence, they

FT LAW REPORTS

Case documents are not privileged

not the stricter test of sole purpose favoured by the High Court of Australia in *Grant v Downs* (1976) 135 CLR 674. In *Canada* there had been some difference of judicial opinion.

Mr Dyson for Mr Mountain submitted that material gathered by solicitors for the purpose of litigation was privileged. He said a clear binding rule was established in relation to copies by such cases as *The Palmers* (1883) 9 PD 6 and *Watson v Cammell Laird* (1939) 1 WLR 702, where the mere fact that copies were made for purposes of litigation was enough; and that it would be anomalous if original documents were subject to a different regime. If an original document was obtained by a solicitor from a third party for the purpose of conducting a client's litigation it was privileged.

Mr Tomlinson expressed reservations about some of the cases on copies, but he argued that whether or not they were consistent and satisfactory, the question to be asked of originals obtained by legal advisers was always that posed by Mr Justice Jacobs in *Grant v Downs* at page 682: "Does the purpose of supplying the material to the legal adviser account for the existence of the material?" If yes, the material was privileged; if no, it was not.

Lord Denning MR restated the principles of legal professional privilege, or "privilege in aid of litigation" in *Butte's Gas and Oil* (1987) QB 282. He said privilege in aid of litigation could be divided into two classes. The first was legal professional privilege, properly so-called, extending to all communications between client and adviser for the purpose of obtaining advice. It existed whether litigation was anticipated or not.

The second only attached to communications which came into existence with the dominant purpose of being used in aid of pending or contemplated litigation.

"That was settled by the House of Lords in *Waugh v British Railways Board* (1980) AC 213. It was approved of the short statement by James LJ in *Anderson v*... 'you have no right to see that which comes into existence merely as the materials for the brief'."

In Australian case *National Employers' Mutual General Insurance v Waind* (1979) 141 CLR 648, Mr Justice Mason said the law of legal professional privilege was concerned with the purpose for which a document recording information was brought into existence. New Zealand had adopted the test of dominant purpose laid down in *Waugh*, to seek and obtain legal advice under the seal of confidence, nor on the basis of assisting in the expected litigation.

Mr Justice Saville upheld the claim to privilege.

On the present appeal the question was whether legal professional privilege could be claimed for documents which were not previously in a party's possession, which had not come into existence for purposes of litigation, but which had been obtained by his solicitors for that purpose.

The doctrine of legal professional privilege was rooted in the public interest.

It was necessary that actual and potential litigants should be free to unburden themselves without reservation to their legal advisers, and that their legal advisers should be free to give honest and candid advice on a sound factual basis without fear that communications might be relied on by an opposing party in court.

Confidential communications between a party to litigation and his legal adviser and third parties for the purpose of the litigation were protected from production to the other party. So were documents prepared for the dominant purpose of submission to a legal adviser, or for the purpose of actual or anticipated litigation (see *Waugh v British Railways Board* (1980) AC 213).

The issue was how much further the privilege extended.

Mr Ventouris argued that it did not extend to cover any original document even if obtained for litigation purposes, if it did not come into existence for those purposes.

Mr Mountain argued that the privilege covered any original document obtained for litigation purposes, whether or not it existed before litigation was contemplated or commenced.

Approaching the issue as one of principle without regard to authority, Mr Ventouris's contention was preferable.

Our system of civil procedure was founded on the rule that the interests of justice were best served if parties to litigation were obliged to disclose and produce for the other party's inspection all documents in their possession, custody or power, relating to issues in the action.

That was not an absolute rule. Nonetheless, disclosure being generally regarded as beneficial, any exception had to be justified as serving the public interest which gave rise to the exception.

The courts must not encroach on a litigant's right

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The courts must not encroach on a litigant's right

Gulf war unleashes spell of heavy trading

Volumes last month mostly reverted to pre-December levels, writes Jacqueline Moore

THE FIRST month of the year saw volumes in most European stock markets revert to their pre-December levels. The outbreak of war in the Gulf on January 17 produced a brief spell of heavy trading, but most bourses calmed down again towards the end of the month.

The biggest month-on-month rise in turnover was in the Netherlands, which saw activity pick up by 54 per cent. Mr James Cornish of County NatWest, which provides the figures, points out that last month's gain came after a weak December, when turnover had fallen 31 per cent in the run-up to Christmas.

Nevertheless, Amsterdam was more active in January than in October and November last year, as foreigners continued heavy trading in insurance shares. As a result to have the terms of the merger between Nationale-Nederlanden and NMB Postbank changed, also boosted volume.

The Swiss market was also more lively, although January's 45 per cent gain is provisional. Hopes of lower interest rates surfaced during the sec-

EUROPEAN EQUITIES TURNOVER						
Monthly total in local currencies (bn)						
Bourse	Oct 1990	Nov 1990	Dec 1990	Jan 1991	US \$bn	
Belgium	26.00	24.00	18.58	21.59	0.71	
France	82.00	74.60	92.30	101.76	20.24	
Germany	95.60	90.20	78.00	81.40	55.07	
Italy	12,248.00	8,196.00	10,007.60	8,672.40	7.80	
Netherlands	10.90	10.43	7.15	11.02	6.62	
Spain	442.00	468.00	614.49	498.46	5.37	
Switzerland	12.40	8.10	8.30	12.00	9.66	
UK	28.70	25.00	123.80	24.50	48.19	

Volumes represent purchases and sales. * Provisional figure. † Revised figure. Italian data adjusted to include off-market trading. Some figures may be revised. Source: County NatWest Securities.

ond half of the month, increasing the demand for Switzerland's financial shares.

The worst performance in volume terms in January was in Spain, which fell 19 per cent. As in the Netherlands and Switzerland, this was mostly a correction from an abnormal figure for the previous month - while the other markets had been quiet in December. Spanish turnover had grown by 31 per cent. This month's reversal confirmed suspicions that December's increase in activity in Spain had been caused by year-end window dressing.

Also down sharply last month was Italy, where turnover dropped by 13 per cent. The monthly total of L8,672bn was similar to last November's level, which was also unusually light, and compares with an average of L16,500bn a month in 1990 as a whole.

As in November, the crucial factor for Italy last month was taxes. In November, a capital gains tax on profits from share dealings came into force and scared away domestic investors. In January, changes to that tax came into effect, which kept private individuals

firmly on the sidelines.

Italy was also dependent about its corporate sector. Fiat's worse than expected 1990 results prompted busy selling of the carmaker's shares towards the end of the month, and then subdued trading overall. International investment in Italy was described as minimal in January.

The start of the allied bombing raids on Iraq on January 17 produced a leap in share prices and in volumes throughout Europe that day. Investors showed relief that the uncertainties about when the hostilities would begin was over.

German turnover swelled on January 16 from DM3.1bn to DM8.7bn - its highest daily level since August - as the DAX index jumped 7.6 per cent. While French volume grew to FF3.2bn from the previous day's 2.5bn, the CAC 40 index gained 7 per cent.

After the initial excitement, European volumes subsided again towards the end of January, says Mr Cornish, although they seem to have revived this month, mainly on interest rate moves and expectations.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY FEBRUARY 14 1991					WEDNESDAY FEBRUARY 13 1991					DOLLAR INDEX				
	US Dollar Index	Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990/91 Low	1990/91 High
Australia (75)	129.92	-0.6	97.24	106.52	99.03	109.79	-0.6	6.61	130.73	97.36	106.54	99.00	110.43	156.31	112.74
Austria (19)	204.75	+1.2	153.24	167.87	156.06	156.89	+1.8	1.75	202.36	159.09	165.08	163.24	182.93	285.63	167.00
Belgium (60)	146.72	-0.4	108.91	126.28	111.82	108.91	-0.1	5.41	149.24	109.84	120.10	111.48	108.76	180.02	121.73
Canada (110)	136.36	+1.0	107.55	113.47	105.44	115.66	+0.9	3.97	139.71	104.81	115.76	105.78	116.70	153.61	121.24
Denmark (32)	256.86	+0.4	193.75	212.25	197.31	198.14	+0.9	1.52	257.91	192.05	210.39	195.30	196.35	277.62	217.74
Finland (21)	106.82	+0.8	81.29	89.06	82.79	81.18	+1.1	3.61	107.80	80.27	87.94	81.63	80.26	162.29	80.61
France (113)	145.10	+0.5	108.59	118.95	110.58	113.89	+1.2	3.94	144.39	107.48	117.73	109.29	112.38	168.85	121.85

RECRUITMENT

JOBS: Danger of official proposals for assessing competence for complex types of work

Intelligence can thrive without principles

WHEN YOUR job throws up a challenge needing action, how do you react? Do you work out what to do in line with defined principles that you could spell out if so requested? Or do you respond largely by "feel", with little or no awareness of guiding principles?

What prompts me to ask is readers' rejoinders to the scepticism this column expressed two weeks ago about the British department of employment's scheme to assess people's fitness for complex work here today were missing then. I'd better recall that the employment bureaucracy plans to lay down standards for skilled jobs so that candidates for same can be pre-tested against the standards to see if they are competent.

The department is evidently a strong believer in defined principles. For it proposes to call on them in assessing competence for kinds of work in which what the worker is actually doing is not visible to an outside observer. An example is "managing change".

In the bureaucrats' view, fitness for such work can be assessed by asking the candidates questions. The person testing their competence would give them a description of some challenge likely to arise in the job, and ask first what they would do in response, then why they'd do it. The idea is that their answer to the "why" question would enable the assessor to judge how well they understood the principles by which the task is done.

The doubt I expressed on that point a fortnight ago arises from personal experience. The work of managing is clearly far more complicated than my own job - writing newspaper columns. But although I'd claim to be quite good at it, I am not aware of anything that could be sensibly termed principles by which my less complex work is done. I do it by feel.

So far 18 readers have commented on the issue. All but three agree that the employment department is optimistic to expect its proposed questioning process will give a reliable assessment of fitness for complicated jobs, especially if they entail innovation.

Even so, 14 interpret my scepticism about the relevance of defined principles to complicated work as upholding the discredited cult of British amateurism which assumes that managers and so on are born, not made. "You're essentially arguing that there's no point in thinking about your performance with a view to improving it," says one. "You either have innate talent for something and so have no need to learn - or lack it, in which case you wouldn't be able to."

I am arguing nothing of the sort. The fact that there are no defined principles governing a particular kind of work, does not stop people from thinking about it and

improving their performance as a result. And I hope to show it by referring to one of the great poems of the English tongue.

It is John Keats's *The Eve of St Agnes*; the night when maidens are supposed to dream of their future husbands. The actual date is January 21, but the arrival of St Valentine's day tomorrow makes it topical. So, in snow-heaped parts of Britain at least, does the poem's opening which reads:

St Agnes' Eve - Ah bitter chill it was!

The owl for all his feathers, was a-cold;

The poet goes on to tell of the breath-

takingly romantic first meeting of two

lovers - Madeline and Porphyro - in the

most dodgy circumstances. It took place at

night in her bedchamber in the castle of

her father, a baron who was not only a

blood enemy of the young man's family,

but was throwing a party for his allies in

the feud. Two other characters who come

into the act are Madeline's aged nurse

Angela, who fixed the meeting, and an

even older "Beadsman" who sits about

telling his newsy.

If it were true that innate talent was all

that mattered, John Keats's first drafts of

it would surely have been as beautiful as

the version which finally appeared in

print. But that is not the case. Indeed,

there are things in the early draft

he sent to his brother George, which make

one marvel that the poem ever recovered.

For a start, the young lover's name

was originally not Porphyro. It was Lionel

which, with due respect to readers bearing

that handle, scarcely evokes thrilling

romance. But the best example of the

difference between the lugubrious early

drafts and the perfect final version is the

poem's last verse. As published, it reads:

And they are gone: age, ages long ago

These lovers fled away into the storm.

That night the Baron dreamt of

many a woe,

And all his warrior-ghosts, with

shade and form

Of which, and demon, and large

coffin-voiced

Were long be-nightmard. Angela the old

Died paley-butch'd, with meagre

face deform;

The Beadsman, after thousand aves told,

For aye unsought for slept among

his ashes cold.

In the original, the last 3½ lines were:

Twined with the Palsy; and with

face deform

The beadsman stiffen'd, twist a sigh

and laugh

Tu' ten sudden from his beads by one

weak little cough.

Now if readers can spell out any

principles by which such transformations

can be made in pieces of writing, I'd be

grateful to hear them. While I've often

wished I knew some these past 30 years,

I've been unable to find a single one.

Nonetheless, even though such principles

evidently do not exist, John Keats was

still able to think about his performance

and immeasurably improve it as a result.

My claim is that the same applies to all

complex work, not least that of managing,

which throws up new challenges requiring

an innovative response.

What's more, should anyone protest

that management is not comparable with

a creative art such as poetry, I'd refer

them to a study by John Mangham and

colleagues at Bath University business

school of the chief executives and top

teams of 14 of Britain's most successful

companies. Although the book on the

findings has not yet been published, they

were outlined in the FT's management

page on August 7 1989.

The researchers set out with the object

of identifying the principles by which

management is done, in line with the

widespread idea that managers run their

organisations much as their skilled sub-

ordinates operate machine tools and the

like. But what the Bath team found was

entirely different. The 50 executives they

consulted rejected the idea that they were

guided by widely applicable management

principles.

As Mangham explained: "Those we

studied don't run their organisation by

operating it as skilled workers would a

machine tool; they shape it like sculptors

do their raw materials. Moreover, they

learned the job by actually doing it,

modelling themselves on established

practitioners they saw as masters. As a

result, they've pieced together a particular

sense of what can be done with the mate-

rial to hand under particular conditions,

and of what sort of result will be 'good

enough' in the circumstances."

To my mind at least, those words seem

an equally apt description of the ways by

which John Keats came to publish good

poetry. By trial, error and intelligent

reflection, he developed the skill to see

when what he had done so far wasn't

"good enough", and put in the thoughtful

work needed to change it so that it was,

even though there were no principles to

guide him.

The danger with the employment

department's scheme is not in the attempt

to define principles for complex jobs, but

in using them as a criterion for deciding

who shall and shall not be certified as

competent to do them. In that case, I fear,

fewer and fewer innovative talents would

get the chance to develop to the full.

Michael Dixon

Director - Legal Services

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ACCOUNTANCY COLUMN

Japanese practices embody radical approach

By Christopher Nobes

EVERY COUNTRY'S accounting practices are unique; some more strikingly so than others. In Japan, for example, symptoms of accounting differences abound.

Some of the vast discrepancies in financial indicators stem partly from cultural differences. Does Japanese gearing look frighteningly high because the accounting numbers are calculated differently there? Or is it really high but not really frightening because of the close relationship between companies and their bankers? The answer is "both".

A similar answer seems appropriate for another famous riddle: are Tokyo p/e ratios high because of different earnings calculations or because of real differences in expectations, the behaviour of brokers, institutional investment flows and so on?

Full answers to those sorts of question have yet to be established. However, we can make a start by examining accounting, where at least some important differences can be discerned, and therefore adjusted for, with some precision. Japanese accounting in the 1990s is descended from native medieval book-keeping, overlaid by a commercial code modelled on late 19th-century Franco-German precedents, rounded off with US-inspired securities laws of the late 1940s.

One feature of Japanese accounting that is like German or other continental accounting is control by government ministries, which is examined further on. It is backed up by other government influence in the form of tax rules that generally determine the size of depreciation and various other

provisions. That is also reminiscent of Germany, and in both countries deferred tax is unimportant.

Another continental-style feature is the lack of public availability of accounts of the large majority of companies, compared with filing requirements for all companies in the UK.

Further German-style features in Japan are: strict historic cost; dominance of form over substance (e.g. long leases tend not to be capitalised); lack of accrual for proposed dividends; the creation of legal reserves; the use of a version of the temporal method for currency translation; and a lack of full provision for pensions.

Features that show the influence of the USA include the special rules for listed companies in the Securities Law (see further on); the preparation of consolidated accounts including foreign subsidiaries and associated companies; the preparation of funds flow statements; and the amortisation of goodwill. Even more obvious US-style features are the order of balance-sheet items (starting with current assets), the American terminology in translated accounts and the disclosure of earnings per share.

Except in the few cases noted, the German-style features of Japanese accounting are not found in the US or in the UK; and the US-style features are not found in Germany. Some other Japanese practices that fit with neither Germany nor the US are:

● The use of historical exchange rates for translation of non-current foreign-currency monetary assets and liabilities in the balance sheets of individual companies.

● The tendency to show items in the

financial statement as percentages of total assets (balance sheet) or sales (income statement). Some European companies also do that.

The most important type of company in Japan is the KK (*kabushiki kaisha* or joint stock company). They have to obey the commercial code, which is controlled by the Ministry of Justice and does not require the preparation of consolidated accounts or the public filing of documents. Only certain large companies need an independent professional audit.

All companies are affected by the need to charge expenses for accounting purposes if the expenses are to be tax-deductible. For example, a Japanese company will usually take the maximum bad debt provisions allowed by tax law, irrespective of the actual prediction of bad debts. In addition, the reducing-balance method of depreciation will be used in the accounts because it allows faster tax deductibility.

For those 2,400 KJs whose securities are publicly traded, there are also the requirements of the Securities Law. They are enforced by the Ministry of Finance and elaborated by its Business Accounting Deliberation Council (BADC). The rules do require consolidated accounts, independent audit and extensive public filing.

Some large companies also prepare "convenience translations" into American English and American dollars. Some items are rearranged, such as taxes and extraordinary items. The amount of disclosure is larger in some areas and smaller in others compared to the original statutory accounts. Hence convenience translations give a

somewhat misleading impression of real statutory accounts. A few very large Japanese companies are listed on the New York Stock Exchange, so they have to fulfil Securities and Exchange Commission (SEC) requirements, such as providing a reconciliation of their accounts to US generally accepted accounting principles.

To summarise the availability of accounting information:

● For most companies, nothing is publicly available.

● For non-listed KK companies, accounts drawn up under the commercial code are available to stockholders and creditors (unconsolidated, lacking in detail, tax-influenced).

● For listed companies there are securities law/BADC accounts publicly available.

● For internationally oriented companies there may also be translated and partly adjusted accounts.

● For SEC-registered companies there will be reconciliations with US generally accepted accounting principles.

There are, of course, hundreds of significant differences under that heading between Japanese accounting practices and those of other countries. The principal differences from normal UK practice for large companies can be now summarised as follows:

● Property is carried at cost in Japan, whereas it is often revalued in the UK.

● Goodwill in Japan is usually capitalised and is charged against profit, whereas in the UK it is usually written off immediately against reserves.

● Bad-debt provisions are set at the maximum allowed by tax rules in

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Treasury operations, which are of great significance to the Group, embrace an increasingly complex mix of financial instruments over a range of currencies.

This is an important and high profile new appointment within a small, informal group headquarters. Reporting to the Group Financial Controller, it entails the development of treasury management information systems, financial planning and analysis and a range of project work.

It calls for a newly or recently qualified accountant

c£27,500 plus fully expensed car

with a high degree of initiative, creativity, intelligence and first-rate communication skills at all levels. Salary is negotiable and prospects will be excellent. Location Central London.

Please write in confidence, enclosing full career details and quoting reference 321/3, to Nigel Halsey, Managing Director, at the address below. Telephone 071 495 4446.

The Halsey Consulting Partnership
34 Brook Street, Mayfair, London W1Y 1YA

Financial Planning Consultants Private Bank

£ Excellent London

Our client, the private customer arm of a leading financial services group, is in an expansionary phase. As a result of increasing demand from its customers for expert tailor-made advice, the financial planning team is looking to recruit two additional members. Working together with the Account Managers, the role of these individuals will be to provide specialist financial advice to both high net-worth individuals and select corporate customers.

The principal responsibilities of these roles are:

- To conduct a strategic overview of a customer's financial situation and develop an individual customised strategy to meet their requirements.
- To project an ethical and businesslike image to the established customer base and maintain the highest standards of service.
- To comply with the Financial Services Act and other regulatory controls, both internally and externally.

Tax

The individual sought will have experience in strategic tax planning and will have an excellent technical understanding of principal residence, estate planning, trust funds, inheritance tax and capital gains tax. Candidates will be professionally qualified. (ACA/ACCA/ATT).

Pensions

Candidates will come from a reputable firm specialising in pensions planning. Ideally, you will have had experience in personal pensions, mortgages, insurance, etc., from both a structuring and advisory perspective.

Given the high profile nature of these roles, candidates must have excellent communication skills and show the maturity and confidence to gain credibility with the established customer base.

Interested applicants should contact Amanda Lawton or Ann Semple on 071-831 2000 or write enclosing a full curriculum vitae with details of current salary package to Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Financial Director Designate

East Midlands c£35,000 + Car + Relocation

Our client is a £15 million subsidiary of a £45 million turnover quoted Group. The Company manufactures a market leading FMCG range and is constantly developing and introducing exciting new products. An opportunity has now arisen for a young, high calibre finance professional to become involved in this fast-moving environment.

Reporting directly to the Managing Director, and with a dotted line to the Group Finance Director, you will have full financial responsibility, managing 10 Accounts and DP staff. As one of the senior management team, you will be expected to

make a significant contribution to many aspects of the business.

Probably in your late 20s or early 30s, you will be a practical and business-minded accountant, who has a strong decision-making capacity. With post-qualification experience in either practice or industry, you will have the outstanding interpersonal skills needed to make an early contribution to this commercial organisation.

To apply, please write with full Curriculum Vitae to Richard Andrews at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.

Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leamington Spa Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

désire vous faire part d'un accord publicitaire avec LES ECHOS le quotidien de l'économie et le plus important en France. Une annonce dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'édition internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE SPRATT 071 873 4827

FT SURVEYS

Director & Co. Secretary

Circa £60,000

A Group board appointment in a highly profitable engineering and technology plc, UK based, but deployed internationally to serve electronic, industrial and aerospace markets.

- **THE TASK** is to support the continuing programme of small acquisitions and to lead the company secretarial function including property and legal advice. There is scope for career progression.
- **THE NEED** is for a qualified accountant with a record of company evaluations and acquisitions ideally in an engineering context.
- **COMPENSATION** base salary £40,000 to £50,000 plus performance bonus of up to 50%.

Preferred age early 30s
West London perimeter

Write in confidence, enclosing Curriculum Vitae, quoting reference L7363/FT to:-

TK

SELECTION

8 Hallam Street, London W1N 6DJ. Telephone: 071-580 6113. Fax: 071-631 5317

A DIVISION OF TYZACK & PARTNERS

Financial Controller

Greater Manchester c. £30,000, bonus, car, benefits

High-quality manufacturer of an engineered product, the principal subsidiary of a progressive £150m turnover Plc, has recently relocated to a greenfield site, installed advanced manufacturing facilities and restructured its marketing and distribution operations to compete aggressively in an international market place. The management team now requires an experienced, high-calibre professional to develop business systems and build a team to provide an outstanding level of service to support future growth plans.

The Role

- Exercise strong leadership within finance function, providing responsive and meaningful information to local executive and Group.
- Raise performance awareness across all management disciplines.
- Select, evaluate and implement activity-based reporting systems.
- Report to General Manager. Liaise closely with Group Finance Executive.

The Qualifications

- Graduate-calibre, qualified accountant. Likely to be ACMA. Age 25-42.
- Track record of successful implementation of integrated computer systems.
- Sound experience of advanced manufacturing control systems.
- Self-motivated and articulate communicator. Capable of progression within the Group.

Please apply in writing, enclosing full c.v. Ref. M485.

ASB
SELECTION

Amethyst House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618. Fax: 061-833 9123.

Finance Director

High Profile Main Board Appointment

READING BERKS

Sir Alexander Gibb & Partners Limited is a leading British and international multidisciplinary civil engineering consultancy with a worldwide record of achievement and a strong UK regional development programme.

The Finance Director is the senior UK resident financial adviser to both the Main and Management Boards and is responsible for the direction, administration and co-ordination of all finance issues for the main UK company. You will oversee financial management and statutory reporting (UK and US GAAP), treasury management and cash flow, tax and budget planning as well as leading and motivating a professional team of 30. You will also support the evolution of financial and project reporting systems and make a major contribution to the development of corporate financial policy.

Aged over 35, you will be professionally qualified and preferably Chartered, with experience in a "Big Eight" international consultancy environment of a service-related nature, such as construction or civil engineering. Essentially business orientated, you will have well developed interpersonal skills and be a highly motivated self-starter.

In return, you will receive an attractive negotiable salary and generous benefits package including relocation assistance if appropriate.

Please write in confidence with full cv, including salary, to: Andrew Bell, Personnel Executive, Sir Alexander Gibb & Partners Limited, Earley House, 427 London Road, Reading, Berks. RG6 1BL Tel: (0734) 61061

GIBB
& PARTNERS

FINANCE DIRECTOR

Substantial Salary + Profit Share + Car + Other Benefits

Operating autonomously within the worldwide group Orenstein & Koppel AG, O&K Escalators are the leading manufacturers of escalators and autowalks. With a turnover of £20M and a dominant position in the UK market, O&K are successful, profitable and have an enviable reputation, second to none, for quality safety and service. As a result of promotion within the Group, they are now seeking to appoint a Finance Director. Reporting to the UK Managing Director, the Finance Director will be a vital member of the close-knit senior team, heading up the finance, purchasing, stores and computer departments. Responsibilities will include all aspects of finance, data processing, control of resources and will incorporate the role of Company Secretary.

The successful candidate, probably aged 35-45 and professionally qualified,

will ideally have worked in a manufacturing environment, perhaps with some contracting experience. Your ability to work closely with your senior colleagues, your strategic and financial judgements and your open, flexible working style will be critical to your success in this role.

For the right person, our client offers very attractive financial rewards, generous benefits and superb working conditions. If you believe you have the right qualifications, experience and personal qualities to allow you to succeed in this role, please apply to the Company's Advisor, Susan Hanson, Mercuri Urval, Jubilee Chambers, 163/165 The Quadrant, Leeds LS1 2QS, quoting ref. SPH/125.

Mercuri Urval

FINANCIAL CONTROLLER DIRECTOR DESIGNATE

West Yorkshire

Attractive Package + Car

Crosslee plc, winners of the Queen's Award for Export in 1990 and acknowledged as leaders in our field have an opportunity for a Financial Controller seeking both a challenge and career progression.

With global sales in excess of £35 million the company has an enviable reputation of quality product and customer service employing over 500 people within two expanding sites based in the North of England and North Wales.

Reporting at Director level the successful candidate will take full responsibility for advising the Board, developing all financial and accounting policies, managing the upgrading of financial reporting and support systems, controlling the resources and shaping business decisions, including appraising potential acquisitions.

Aged mid thirties, you will be a qualified accountant with a successful track record, possessing well developed management and communication skills, coupled with the initiative and drive to take a proactive role in business management.

Interested applicants should write enclosing a comprehensive Curriculum Vitae to:

Janet McNamara Personnel Manager
Crosslee Plc., Lightcliffe Factory
Hipperholme, Halifax
W. Yorkshire HX3 8DE

CROSSLLEE PLC

Burgess

FINE PRINTERS AND TEXT PROCESSORS SINCE 1877

FINANCE MANAGER

Burgess & Son (Abingdon) Limited is a 270 people strong, highly successful printing company in the forefront of technological developments in one of the most modern factories in Europe. The Company specialises in the production of fine art prints, greetings cards, journals and government work to exacting standards.

The closely knit management team now has a vacancy for a Finance Manager to take charge of the accounting, management accounting and costing for two factories and will be appointed to the Executive Board. He or she will report direct to the Financial Director. Good computer systems experience will be most helpful.

Being part of Wace Group PLC, a British printing group with 100 companies worldwide, Burgess offers good career opportunities for the future. As such, the vacancy will be particularly attractive to applicants under 35. The remuneration package will include an excellent salary and company car.

Applications in writing to
Martin Barritt, Financial Director,
BURGESS & SON (ABINGDON) LIMITED
Thames View, Abingdon, Oxon OX14 3LE

International Audit

Far East, Europe and North America
to £35,000 + Car

This client is a substantial UK-based plc, composed of several service sector divisions each of which is multinational. The international profile of the Group is complex, with multi-industry representation in each major continent. To enhance control the Group is creating a new internal audit department which will comprise a small team of highly skilled, versatile and well motivated individuals. As a result three senior auditors are required who will be responsible to the Head of Audit for establishing the internal audit activity for a specific region.

IN THE FAR EAST there are substantial and rapidly expanding businesses in South East Asia, Japan and Australia. The Far East Auditor will spend 70% of his/her time in the region. (Ref L471)

IN EUROPE the Group's several divisions are re-inforcing their position by acquisition and joint venture in addition to organic growth in response to the opportunities presented by the Single European Market. The European Auditor will be based in London but will spend 70% of his/her time on the Continent. Fluency in European languages is important, the priorities being French, Spanish and German. (Ref L472)

IN NORTH AMERICA the Group has key interests onshore and offshore. This role will involve 25% North American travel and will also carry responsibilities for UK audits. (Ref L473)

Applicants should be graduate chartered accountants with 3-6 years' post-qualification experience gained in one of the major audit firms. Computer literacy is important. A strong academic and audit record is required as the successful applicants will be expected to move into one of the many operational or headquarters roles which will become available in the next 2-3 years.

Additionally **2 NEWLY QUALIFIED GRADUATE ACCOUNTANTS** with a similar early record will be required in September as junior members of the team. (Ref L474)

Please reply quoting the appropriate reference to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 071-240 7805

Mason & Nurse
Selection & Search

Group Tax Manager

West London

c. £50,000 + Car + Benefits

Our client, a major plc and household name, is seeking to recruit an experienced corporate tax specialist to head the tax department. The group has a turnover of c. £2bn with interests principally in the UK, Europe and North America.

The company is involved in a range of activities including the manufacture, distribution and retail of consumer goods.

Reporting to the Finance Director, with a team of six, the successful candidate will have responsibility for UK and overseas tax planning and compliance, and will be

required to liaise at the highest level of management. A particularly important part of the role will be the management of the Group's tax strategy.

Candidates, male or female, should be either ACAs or Ex Revenue with at least 3 years experience in industry or at a senior level in Public Practice.

Applications should be sent to Stephen Hackett, Douglas Lambias Associates Limited, 410 Strand, London WC2R 0NS or for more information, please phone 071-836 9501.

BIRMINGHAM
021-255 4221
EDINBURGH
031-225 7744
GLASGOW
041-226 3101

DLA
LLAMBIAS TAX
RECRUITMENT CONSULTANTS

LEEDS
0532 342566
LONDON
071-436 9501
MANCHESTER
061-236 1533

Finance Director

Salary Indicator £36,000 p.a.

Black Country Development Corporation is one of the Country's leading regeneration organisations with a funded commitment to a programme aimed at transforming the heart of the West Midlands.

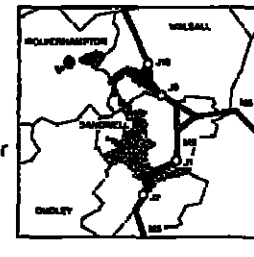
Its range of activities include land acquisition; commercial, retail and residential site disposal; major infrastructure and environmental programmes and a range of community and business development initiatives.

We need to appoint a Finance Director who will advise on all aspects of financial planning, forecasting and appraisal, and income management; and be responsible for the management and control of the Corporation's Finance Team.

For this key role the ideal candidate, from the private or public sector, will be a qualified professional - FCA or CIPFA - and will be able to demonstrate experience and achievement at senior management levels, including the financial management of substantial capital programmes.

The salary indicator for this appointment is in the region of £36,000 per annum, but a higher salary may be awarded to candidates with proven exceptional ability and experience.

The appointment will carry additional benefits, including the Corporation's car scheme, pension fund and relocation expenses in appropriate cases.



For further information please write to:
David Morgan,
Chief Executive,
Black Country
Development Corporation,
Rounds Green Road,
Oldbury,
West Midlands B69 2DG.
We intend to review completed applications not later than 19th March 1991.

The Corporation is an equal opportunities employer.

CITY-GREEN FIELDS

1065

Our client, a substantial privately-owned organisation has an enviable track record in the acquisition and turnaround of ailing companies, typically within a two-year time frame, through the application of the Group's considerable resources and expertise.

As a result of the rapid growth to date, our client has reorganised its operations into three operating companies serviced by a City based small, dynamic finance team. This provides a centre for management and functional expertise and the resources for planned future expansion. Two new positions have now arisen:

FINANCIAL ACCOUNTANT c.£30,000 + Car

A recently qualified CA would find this opportunity both personally rewarding and professionally stimulating. You will assist in the preparation of statutory and month end Accounts, supervision and control of general ledger, cash and credit control activities, through the direction and management of several staff.

MANAGEMENT ACCOUNTANT c.£27,000 + car

A qualified CIMA with an attitude focused towards providing solutions rather than problems would find this position a particularly interesting and challenging career move. You will assist with budget preparation, Management reporting, corporate plans, appraisal of new ventures/acquisitions and special investigations.

Apart from the expected financial skills, both successful candidates will need to demonstrate a background of flexibility and problem solving, ideally working with a small focused team which will play a key part in the Group's plans for rapid expansion.

Future prospects are excellent and there is a very good executive benefits package in addition to the above salaries and company car.

To apply, please write enclosing a full Curriculum Vitae and salary history, to: Jeremy Lancaster

PROBE EXECUTIVE SELECTION
15 Artillery Passage, Bishopsgate, London E1 7LJ.

a division of
PROBE
MANAGEMENT plc

STRATEGIC BUSINESS MANAGER

Both eyes on tomorrow's business

£27,000 PLUS EXCELLENT BENEFITS

British Rail's Network SouthEast is aiming to provide the most modern and efficient commuter rail service in the world. In order to meet our qualitative and quantitative customer service targets, we are implementing a progressive restructuring of the business, supported by major investment.

We are now looking for an experienced business strategist to help shape our future and improve our bottom-line performance. Your brief will be wide-ranging, involving the preparation and review of business plans, the modelling of alternative scenarios and constant liaison with government on business and regulatory issues. In making a vital contribution to a radically-changing enterprise, you can be sure of all the support you need to implement your own ideas.

You will be a numerate graduate with four years' relevant experience and a sound understanding of Lotus, modelling techniques and accounting and cash flow analysis.

Together with excellent career prospects, this position carries a competitive salary and benefits that include free rail travel, BUPA, an outstanding pension scheme and 27 days' holiday a year.

In the first instance, please send your CV, to arrive no later than 28th February 1991, to Graham Hewett, Director, Strategic Review, Network SouthEast, Euston House, 24 Eversholt Street, PO Box 100, London NW1 1DZ.

British Rail - Working towards equal opportunities

Network SouthEast

GROUP MANAGEMENT ACCOUNTANT

M3 Corridor

Our client is an independent, high quality, premium branded housebuilder with a six figure turnover. They have created a strong, well recognised style generating long term loyalty and demand, which is enabling the Group to withstand the current difficulties of the industry.

In strengthening his team, the Group Finance Director is seeking to appoint a Group Management Accountant.

The role focuses upon group planning, performance reviews and research and analysis for major commercial projects. This will involve substantial exposure to senior management across the Company, and will frequently involve a great

To £35,000 + Car

deal of highly confidential work. The emphasis will be commercial, on bottom line contribution.

You will be a qualified accountant, probably ACMA, aged 27-33, with experience of a planning role in a forceful, demanding environment.

Relevant industry experience is not a particular requirement; it is more important that the successful candidate be able to apply themselves to both short and long term thinking under tight deadlines.

Please submit your CV in application to: Wayne Thomas, Wheale Thomas Hodges PLC, 9 Unity Street, College Green, Bristol BS1 5HH.



FINANCIAL ANALYST

Central London

£40,000 negotiable

This is a key appointment within the core decision group of a major multi-national corporation, a market leader in its sector with a turnover in excess of £1 billion.

Reporting to the Deputy Chairman, the responsibilities of the Financial Analyst will extend to all Group Companies in the UK and overseas.

The top priorities will be:

- To report and make recommendations on the financial and business plans of the Group's trading subsidiaries.
- To analyse and report on Company and Group strategies including existing businesses, potential acquisitions and joint ventures.
- To analyse market sectors and assess profitability of existing and new markets.

Suitable candidates will be graduates, probably aged 25-30 with a business degree and experience of working within a fast moving commercial environment. Languages, including French, would be a distinct advantage as would experience of financial or strategic consulting.

Please apply, sending a comprehensive CV to:

AGB Executive

Stoned Evans PO Box 283, 33 Holborn, London EC1N 2NE.

FUTURE F.D. POTENTIAL

YOUNG HIGH FLIERS FOR BUSINESS ROLES

As one of Europe's most successful companies, we place a high value on the importance of our finance managers to business growth. Our continued success will depend on the calibre of our human resource and as we expand our core business into exciting new ventures, we are looking for high calibre professionals with fresh ideas, vision and the motivation to rise to new challenges.

This has prompted the need for young business managers to face the following challenges:

Considerable activity generated by new business development will require extensive financial and commercial expertise to determine potential viability. This involves a variety of projects ranging from trouble shooting to establishing new businesses generated from adventurous ideas and expansion into separate entities. Initially working within our current financial structure you can expect to fulfil a senior financial role when these businesses are launched.

The roles will involve high visibility within the company and as such will require exceptional interpersonal skills, and an ability to be influential at all levels of the organisation. Your professional and academic qualifications will be taken as read but of real interest will be demonstrated personal credibility through an excellent track record. Of paramount importance however is your ambition and ability to succeed in a leadership role within a progressive blue-chip company looking for its managers of the future.

The salary quoted is indicative only and should not be a limiting factor for the right candidate. If the scope and challenge of these roles appeals to you, please send your CV to our advising consultant, Camilla Copp at 43-44 Great Windmill Street, London W1V 7PA. Telephone 071-734 7394 (days) or 081-543 7508 (evenings).

TREASURY MANAGER

Salary c.£40,000 p.a. + Car

Swindon

The Burmah Castrol Corporate Finance team is primarily responsible for financing, tax and insurance for the whole group. Including Foseco, recently acquired as the result of a successful bid, Burmah Castrol has operations in over 45 countries.

The Treasury Manager is a key position in that team. Reporting to the Head of Treasury, the Treasury Manager will work directly in the following areas:

- arranging and negotiating new borrowing facilities
- shaping (in relation to particular transactions) the financial structure of subsidiaries in line with Company strategies
- monitoring and advising on new financing opportunities, including recommendations on covenants and constraints
- formulating and implementing project financing, including off-balance sheet arrangements

In addition, an important immediate task for the Corporate Finance Team is the integration of the financing of Foseco plc.

You will also develop sound professional working relationships with the Company's principal bankers; advise on the Company's debt retirement profile; regularly assess availability of financial resources; and at all times ensure the Company is in compliance with borrowing and trust deed agreements.

Ideally, you will be aged late 20s to early 30s, a graduate and a chartered accountant with treasury experience of liabilities funding, debt structures and UK and overseas taxation. Foreign exchange risk and international money management experience would be valuable. Membership of the ACT would be an advantage.

Working internally at all levels in the Company and externally with principals from banks and other key institutions, you will need strong presence and well developed inter-personal skills. This is a superb opportunity to become a member of an active and professional team and to demonstrate and develop your skills.

Company benefits include a management incentive scheme, a quality car, an excellent pension scheme, BUPA and a sale price guarantee relocation package.

To apply please write enclosing your C.V. to: Bryan Argent, Management Resourcing Manager, Burmah Castrol Trading Limited, Burmah Castrol House, Pipers Way, Swindon SN3 1RE. Telephone: (0793) 512712.



BURMAH CASTROL PLC



Caledonian MacBrayne
Hebridean and Clyde Ferries

Financial Director (Designate)

c.£30k + car

Caledonian MacBrayne Ltd employs 800 people, carries six million passengers each year, sails to 23 Islands in the West Coast of Scotland, and generates a turnover of over £27 million. As a result of continuing growth, the Board has decided to appoint a Financial Director — a new position for the Company.

Based at Head Office in Gourock, the person appointed will carry full responsibility for all statutory and corporate financial matters, and contribute towards the strategic objectives of the Company.

Candidates will be CAs, with around ten

years' post-qualifying commercial experience, almost certainly in the private sector. They must have sufficient stature to enable accession to the Board to take place within a short period.

Salary around £30,000 (reviewed on achieving Board status), car and other benefits, including relocation assistance if necessary.

Please write — in confidence — to Peter Preedy, MSL International (UK) Limited, Allan House, 25 Bothwell Street, Glasgow G2 6NL. Please quote ref. F/67566.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

FINANCE DIRECTOR

West Yorks. c.£40,000 - £45,000 + Car + Benefits

This appointment is with an established and successful autonomous Sub-Group of a fully quoted Plc. The Division manufactures key commercial products and is one of the UK's market leaders.

The Finance Director reports to the Managing Director and carries responsibility for the total finance function of this £25m turnover business. The introduction of more structured financial and management controls, including improved computer systems to incorporate job costing, estimating and sales order processing, is a priority task.

It is a challenging role, calling for a man or woman of exceptional personal and technical skills. The successful candidate must be capable of contributing to the general management of the business, as well as gaining the respect and understanding of an established team.

Candidates must be qualified Accountants, with substantial relevant experience gained within a medium to large sized manufacturing business. A commitment to hard work and an enthusiastic approach will ensure total job satisfaction as the Group continues to gain market share and further expand its activities into Europe.

For further information, please write or telephone Brian Daniels, Managing Director, at Daniels Bates Partnership Ltd., Joseph's Well, Hamover Walk, Park Lane, Leeds LS3 1AB - (0532) 461671 quoting ref: 911/4044FT.

**Daniels
Bates
Partnership**
PROFESSIONAL RECRUITMENT



MOTOROLA

A Brand New Pan-European Audit Team

Slough, Berks.

Employing more than 100,000 people worldwide and with revenues of \$10.88 billion, Motorola Inc. is a world leader in electronics and telecommunications systems. The company's product areas include communications, components and control electronics.

We are now in the process of creating a brand new team to carry out regular internal audits for all Motorola companies throughout Europe and to support the internal audit function worldwide. Our immediate requirements are for an Audit Manager and two staff Auditors to establish the department. Our Internal Audit Department is a key entry point into Motorola's financial community. Our experienced personnel are highly regarded and actively recruited within the company.

To join you should be a degree qualified Chartered Accountant with commercial fluency in either French or German, in addition to English. For Staff Auditor positions we are looking for people with 2 or 3 years' experience of public accounting, gained with a major practice or large corporation. For the Audit Manager role, you should have a similar background but with several years' more experience. The position requires 50% to 60% travel to Motorola facilities throughout Europe, with occasional travel to North America.

In addition we offer attractive salary and benefits packages which will take full account of your contribution and capabilities.

For more information about the above roles and further staffing plans in the department over the coming months, call Michael Grove Dunning our Consultant on (0628) 75824, alternatively fax a full Curriculum Vitae on (0628) 776945 (lines open 24 hours a day) or write to him at GroveMore, Alwood Close, Maidenhead, Berks. SL6 4PP.

GROVEMORE

Pan-European Personnel Services

Director of Finance and Administration (Professional Practice)

Nottingham c. £40,000 + car & benefits

The Nottingham, Derby and Stoke Partnership of Chartered Accountants, Pannell Kerr Forster seek a Director of Finance and Administration, following the retirement of the existing Administrator, to provide support to the Managing Partner, control the finances of the business and assist with the further development of the Partnership.

The Partnership provides a wide range of professional services to the private and public sectors, including audit and accountancy, tax, insolvency, and business advisory services. Reporting to the Managing Partner, the role involves responsibility for financial accounting, management accounting, cost control and profitability improvement, treasury management, computing, administration including personnel, and partnership secretarial matters.

We seek applicants aged 30-45 with professional accountancy qualifications, at least five years management experience, and the rare combination of the personality and determination to succeed together with attention for detail. A progressive employment package is offered with bonus opportunities after one year's service.

Please write in confidence, submitting a comprehensive curriculum vitae with salary details and quoting reference 96481 to:

Peter Childs, Director,
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

**Pannell Kerr
Forster
Associates**
MANAGEMENT CONSULTANTS

**FINANCIAL MANAGER
GLOC'S**
PROGRESSIVE EXPANDING COMPANY
MONTHLY & ANNUAL ACCOUNTS - PROJECTIONS -
HANDS ON DAY TO DAY - COMPUTER LITERATE
NON SMOKER
EXCELLENT PACKAGE
CV to ORBRO 407/409 High Road, London N12 0AP
or Fax: 081 346 2578

NEW
ISLINGTON
AND
HACKNEY
HOUSING
ASSOCIATION

NI

HOMELESSNESS IS A SERIOUS BUSINESS

DIRECTOR OF FINANCE

circa £35,000 pa plus car and benefits
including generous relocation package

The New Islington and Hackney Housing Group has provided more than 6,000 homes for people in housing need. Through its active development programme, the Group continues to play a major role in helping to relieve homelessness, with a strong emphasis on caring and efficient management.

A new post of Director of Finance has been created to meet the challenges ahead. These include implementing a major restructuring of the Group's financial services - with extra resources earmarked - including installing a new computer system.

The Director of Finance will be a member of the Group's Senior Management Team, advise on financial policy and play a key role in the search for innovative sources of finance to produce more homes.

Candidates will need to:

- be fully qualified accountants or qualified company secretaries with a finance specialisation;
- have substantial experience of staff management and computer applications.

For an informal discussion on this job, call Mervyn Jones, the Group's Director on 071-254 1272.

For an application form and information pack, contact:

The New Islington Housing Group
123 Kingsland High Street, London E8 2PB.
Telephone 071-923 1758.

Closing date for receipt of completed applications: 1st March by 12 noon.

The Group is working towards Equal Opportunities - applications are particularly welcomed from black people, who are under-represented at this level, and from people with disabilities.

FINANCIAL ACCOUNTANT

International Opportunity

£28,000 + banking benefits + car

As the world's leading payment systems organisation, Visa International provides services to over 21,000 financial institutions worldwide.

Fulfilling a consultancy role within Visa, the job holder will work with Banks, financial institutions, marketing, systems and training personnel to design and implement standardised operating and financial controls, primarily within the growth area of Eastern Europe. This is an exciting opportunity for a professional accountant to work in this new area. The work will entail periods of work abroad.

A graduate ACA/ACCA/ACMA accountant, you should have at least 4 years' relevant post-qualification experience of creating and implementing financial controls, ideally gained in a consultancy environment. Familiarity with Lotus 1-2-3/Microsoft would be useful as would a knowledge of a relevant foreign language. Good presentation and interpersonal skills are essential.

In return, you are offered an expanding and dynamic atmosphere with attractive career growth. The benefits package includes a car, mortgage subsidy, non-contributory pension scheme and private health cover.

Please write with full details of career and current salary to: Carolyn Sanford, Divisional Human Resource Executive, Visa International Service Association, PO Box 253, London, W8 5TE.



Apple Computer Europe, Inc.

PARIS

At Apple we take a unique approach to auditing. In addition to evaluating the control environment, we become business partners with our client groups and assist them with their business issues. It's a proactive role that demands expert finance skills, a broad business background, and some critical traits such as tenacity, resourcefulness. The ability to move quickly, integrating others ideas. We're a strong, experienced team in a non-traditional environment and we can use your expertise.

Senior Internal Auditors

As a Senior Auditor, you will lead projects, concentrating on both financial and operational activities, help direct staff auditors, and address business issues. You will apply your skills to a variety of challenges, from product development and pricing, manufacturing quality and capacity analysis, to evaluating internal controls and assisting the external auditors.

To qualify for the above position, you must have a background in Finance or MIS, and a CPA/ACA, MBA or professional certification in the MIS field, with at least 6 years' experience. Position requires at least 50% travel throughout Europe with occasional travel to US.

Please send your CV, with reference FT/291 to Mable Jenkins
Apple Computer Europe, Le Wilson 2, Cedex 60, 92058 Paris La Defense, FRANCE.
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This is an excellent opportunity for a young Chartered Accountant who is looking for a first career move into industry. Our clients are a major British plc (£2Bn+ turnover) with significant international operations. They are currently engaged in a re-structuring and acquisition programme to consolidate their leading position in major markets and this new appointment to their UK tax department is a product of the Group's expansion and increasing complexity. The initial task will be oriented towards compliance work but the person appointed will be encouraged to contribute towards tax planning and all other aspects of the department's responsibilities. The scale, variety and dynamism of the company's operations provide the opportunity to acquire an excellent range of experience and, in the medium term, significant career opportunities. Ref: 1721/FT. Send CV (with current salary and daytime telephone number) or write or phone for an application form to R A Phillips ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

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LONDON c£40K

Our client requires a qualified accountant with experience of major civil engineering projects. The post is a very senior one with virtual autonomy over a £1bn project in Central London.

Computer experience essential in "hands-on" capacity. Initial appointment will be on a two year contract basis. Minimum age 40.

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Assistant Manager for Technology Investment Team

We are an international investment management group with total funds under management approaching £2 billion

Our technology team requires an additional person to assist with the management of assets in excess of £160 million on behalf of a listed investment trust company and an authorised unit trust.

With a degree and/or professional qualification you will have at least two years' experience of international investment management, preferably with a US bias. You will have a thorough grounding in Company Analysis, not necessarily with a technology bias, and be capable of developing your own innovative investment ideas.

The successful candidate will be expected to make a major contribution to the management of existing funds and the development of new funds, and will have the potential to assume responsibility for discretionary management.

Competitive remuneration package.

Please send full CV to:

The Personnel Department
Touche, Remnant & Co. Mermaid House
2 Puddle Dock, London EC4V 3AT
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Please contact;

**Mr John Stafford,
77 Queenstown Road,
London SW8 3RQ.
Tel: 071-720 9773**

EUROPE 1993 FINANCE DIRECTOR

Chartered Accountant, 30, based in Germany. Experience in controlling company subsidiaries, tax and business planning; UK/US reporting; personnel and BDP. Not a suitable candidate but a businessperson with initiative and commitment, who can motivate others and who sees his role, in cooperation with colleagues in marketing and sales, in optimising end-results. Looking for a challenge with an expanding, international company based in Germany. Please write Box A373, Financial Times, One Southbank Bridge, London SE1 9JL.

The Financial Times
proposes to publish the
Chartered Accountant's
examination results
on Thursday 28
February 1991.

For further information
please call
Richard Jones
on 071-873 3460

UK FINANCIAL CONTROLLER

Acer is one of the UK's leading multi-disciplined engineering consultancies, a position we have reached with a dynamic and often innovative approach to all aspects of our operation. We have grown rapidly in recent years in an extremely competitive international market and now have a Group turnover of £50 million. We are currently seeking a UK Financial Controller who shares this forward looking approach to join us and make a valuable contribution.

Acer Europe is tackling some extremely challenging and prestigious projects, and it is within this framework that the successful candidate will operate. Working with colleagues in each of Acer Europe's regions, the most important aspect of the role is to provide a high quality financial service to our managers to assist them in the successful management of the projects.

Reporting directly to the Managing Director of Acer Europe, this position requires excellent leadership qualities and the ability to develop good working relationships with technical staff.

The challenge is such that responsibilities range from the development of systems and procedures through to management accounts, covering the entire spectrum of financial administration from payroll to financial awareness.

As well as a stimulating challenge in a company with its sights set firmly on the future, we offer an excellent working environment and an extremely attractive salary and benefits package.

If this brief summary matches your ideas of your next career move, we'd like to hear from you. Please write to David Jenkins, Personnel Manager, Acer Consultants Ltd, Acer House, Medawar Road, The Surrey Research Park, Guildford, Surrey GU2 5AR.

acer

...with sights
set firmly on
the future.
Surrey

Home Counties

c £35,000
+
Car



Financial Controller

Our client, a substantial and profitable company, manufactures a wide range of products for use in the industrial and domestic sectors. In addition a full hire and sales service is provided through a national network of outlets.

As Financial Controller and reporting to the Financial Director, you will be responsible for the day to day management of all accounting functions including statutory and management accounting, cash collection and processing, data preparation and costing.

The ideal candidate will be 35-45, ACMA qualified and with a record of achievement in a manufacturing and multi-location profit centre environment, capable of making an immediate contribution. Technical strengths should be backed by commercial astuteness and proven ability as a team manager and team developer. Computer literacy, well developed communication skills and strength of character are essential qualities to succeed in a role demanding both drive and commitment.

For this challenging post and genuine career development opportunity leading to a Board appointment, an attractive basic salary, bonus and full range of benefits are offered.

Please send your details quoting Ref 9052 to John Whetmore, Barnett Consulting Group Limited, Providence House, River Street, Windsor, Berkshire SL4 1QT. Tel: 0753 853868.

Finance Director

Consumer Products

£40,000, Excellent
Benefit Package, Car

North West

The company, a major subsidiary of an international plc, is a market leader with a turnover exceeding £200m. Its products are household names and its management is committed to expansion.

The Finance Director will have a wide brief with financial, commercial and strategic responsibilities. More specifically there will be the management of a large finance function, the ongoing development of effective management information and control systems, and the provision of a strong financial and commercial input to planning an operational issues. Property management is a further significant element.

The position requires a qualified accountant, almost certainly a graduate under 40, with first class general accounting experience gained within a major organisation. Applicants will be operating currently at Finance Director or Divisional Financial Controller level within a successful consumer product manufacturing or distribution company.

The benefit package is excellent with substantial profit share potential, non contributory pension and share option scheme.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable and Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Telephone 061-839 2000 quoting reference (F.T.518A).

Howgate Sable

EXECUTIVE SEARCH AND SELECTION

FINANCIAL CONTROLLER CIRCA £30K CAR ALLOWANCE

Required for computer company based in SW18.

We need an experienced person with the ability to take control of the entire accounting function.

Must be commercially biased, driven, motivated with an extremely lively personality.

It is also essential to be a strong team leader and computer literate.

Please call Nicky Pipe on:
081 877 5441

The Top Opportunities Page

Appears in the
Financial Times
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Wednesday

For further

information

please contact

Stephanie Spratt
071-873 4027

Elizabeth Arthur
071-873 3694

County Treasurer

Up to £47,340

For this key post, we are looking for an exceptional manager who can respond creatively to change, contribute effectively to the overall management of the authority and play a vital part in ensuring that funds are available to maintain high quality services.

The County Treasurer is a full member of the Council's Management Team and is responsible for the financial management and control of the Council's annual revenue budget of £276m and the day-to-day management of a department of some 227 staff, which includes computer services.

You should have substantial experience at a senior level in financial management and hold a relevant accountancy qualification.

You will also need to be enthusiastic and diplomatic; have first-rate leadership and communication skills; and be self-motivated and innovative to meet the very special and demanding challenges that face local government.

In return, we are offering a competitive benefits package, including generous re-location assistance, a car leasing scheme and the opportunity to live and work in the environment that only Cornwall can offer.

Further details and application forms from the County Personnel Officer, Fal Building, County Hall, Truro, TR1 3AY. Telephone: 0872 74282, ext. 3141.

Closing date: 4th March 1991.

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